

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday July 29 1985

South Africa: Time
to impose
sanctions, Page 17

America ... Sch. 19	Indonesia ... Rp 2200	Portugal ... Esc 80
India ... Rs 2500	S. Africa ... R10	S. Arabia ... R10
Japan ... 57.42	Japan ... Y550	Germany ... \$3.10
Canada ... C\$1.00	Jordan ... Frs 500	Denmark ... Kr 110
Greece ... 57.00	Korea ... 100	Switzerland ... Frs 2.50
Ireland ... 12.25	Lithuania ... L1.00	Sweden ... Kr 1.50
Finland ... 10.25	Malta ... M1.00	Norway ... Kr 1.20
France ... Frs 6.00	Morocco ... Dhs 2.00	Austria ... Dm 1.00
Germany ... DM 2.20	Moscow ... Pcs 2.00	Yugoslavia ... L. 210
Denmark ... Kr 12	Monaco ... Frs 1.00	U.A.E. ... Dh 5.50
India ... Ru 15	Montenegro ... Dm 1.00	Hong Kong ... Hks 12
Philippines ... Pes 20	Peru ... Nis 12	Malta ... Dm 5.50
U.S.A. ... \$1.00	Pakistan ... Pes 20	U.S.A. ... \$1.00

No 39,687

World news Business summary

Israeli bid to stem anti-Arab violence

Israel police mounted a massive security operation in the town of Afira in central Israel to prevent anti-Arab violence at the funeral of two Jewish teachers murdered last week.

Three Palestinian youths, aged 16 and 17, from the occupied West Bank had admitted the murders and re-enacted the crime for investigators, according to police.

Police in riot gear closed off streets and paramilitary border police were stationed on almost every corner amid fears of a renewal of Friday's violence against Arabs after the victims' bodies were found in a small cave. Page 19

Helsinki protest

Hundreds of Finnish police cordoned off the Soviet Embassy in Helsinki to hold back the largest anti-Soviet demonstration in Finland since Warsaw Pact countries invaded Czechoslovakia in 1968. The protests came on the eve of the 10th anniversary of the Helsinki accord.

Bombs in Peru

Alan Garcia, a Social Democrat who hopes to beat Peru's rebels by spreading wealth among the poor, has become Latin America's youngest president. His arrival was greeted by a series of bombings that breached massive security for his inauguration. Page 2

Talks on summit

U.S. Secretary of State George Shultz leaves today for Helsinki where, in his first meeting with Soviet Foreign Minister Eduard Shevardnadze, he will lay the groundwork for the November superpowers summit.

Embassy staff freed

Afghanistan has freed two non-diplomatic employees of the Pakistani Embassy in Kabul who had been held on spying charges. Pakistani Prime Minister Mohammad Khan Jumejo, announced.

Lebanon 'unity'

Lebanese Shiit Moslem leader Nasib Berri and Druze leader Walid Jumblatt told a joint news conference they would set up a "National Unity Front" next month which would lay down terms for national reconciliation.

Train deaths

Two people died and 17 were injured when a train on the Calabro-Lucane line in southern Italy hit an embankment.

Danish riots

Denmark stepped up police protection for foreign refugees after two consecutive nights of rioting in which about 500 youths stormed a hotel where 60 Iranian exiles lodged in protest against a growing influx of refugees to Denmark — mainly from the Gulf war.

Flood victims

Monsoon floods in the north Indian state of Punjab have claimed four more victims. So far 50 people have died in two weeks of flooding which hit 3,000 villages. Page 2

Toxic gas alert

West German police called off a poison gas alert after a false alarm at a former Third Reich army base. Fear that liquid in tubes dating from the Nazi era might be toxic gases were dispelled by scientists.

Peaceful strike

Guadeloupe remained paralysed by a general strike for the fifth day, but the island was peaceful. The strike has been called by pro-independence groups who have built road blocks around Pointe-a-Pitre.

Leading wine

A bottle of Spanish wine autographed by Mrs Margaret Thatcher, British Prime Minister, fetched the highest price at a wine auction in Haro, northern Spain.

Texas hit by chip industry recession

BY MARY ANNE FITZGERALD IN NAIROBI

UGANDA'S new military leaders, who deposed President Milton Obote on Saturday, yesterday suspended the country's constitution and appealed for calm.

Residents of Kampala contacted by telephone described extensive looting in the city over the weekend, with at least 10 people killed, including a soldier. Yesterday afternoon army officers intervened, driving through the ransacked city and ordering the soldiers back to the barracks. A curfew is in force and the country's borders are closed.

The acting British High Commissioner in Kampala, Mr Peter Fenlon, said in a BBC interview yesterday that some of the estimated 700 British citizens living in Kampala had been assaulted.

The rebels named Brigadier Ba-

silio Olara Okello, commander of the 10th Brigade, as leader of the coup. The appointment of Brigadier Okello confirmed early assessments that the coup had been mounted by soldiers from the Acholi tribe, who have increasingly resented the favoured treatment of Langi members of the army, from the same tribe as Dr Obote. The ex-president is reported to have taken refuge in neighbouring Kenya.

Brigadier Okello, an Acholi in his late 30s, led his troops into Kampala on Saturday from their northern bases. Despite reports of sporadic fighting, the rebels appear to have consolidated their position.

In a midday broadcast on the state-run radio, a rebel spokesman said that Uganda's constitution had been suspended, parliament dis-

solved and the Cabinet dismissed. He also spoke of "free and fair elections" but gave no details and suggested no timetable for a return to civilian rule.

The last elections in December 1980 were won by President Milton Obote, exiled in Tanzania since his overthrow by Idi Amin in 1971, and registration of voters for new elections later this year was due to start this week.

General Amin, who has been living in Jeddah, Saudi Arabia since he was deposed, has welcomed the coup. He told Reuters news agency that he had ordered his followers to support the coup leaders and added that he was ready to return home and "rescue" Uganda.

The rebel spokesman said: "Our avowed objective is foremost to

strive as best and as soon as we can to establish and maintain peace, liberty for all and true democracy under the rule of law."

Dr Obote's overthrow appears to have triggered by mounting ethnic animosity between the Langi and Acholi tribes.

The rift was irretrievably widened last week when Brigadier Tito Okello, the Acholi commander of the armed forces, deserted to the 10th Brigade headquarters at Gulu, 150 miles north of Kampala. His desertion, say sources close to the army, followed a quarrel with the army chief of staff, Brigadier Smith Onyekach, a Langi.

On Friday night 10th Brigade troops marched south to Kampala and entered the city to the cheering

of residents. It is not clear whether troops loyal to Dr Obote put up any resistance, but a mortar fire was heard from early Saturday afternoon to late that night, and resulted briefly yesterday afternoon.

Several Cabinet ministers have been arrested, including Mr Chris Rwakasisi, a close Obote aide and Minister in charge of the National Security Agency, which has been blamed for much of the torture and killing which has taken place in Ugandan jails. Abuses were condemned in a report last month by Amnesty International.

A key question yet to be resolved is the role, if any, in the new Government.

Continued on Page 18

Background, Page 2

Ugandan military regime calls for calm

BY MARY ANNE FITZGERALD IN NAIROBI

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U.S. closer to sanctions on South Africa

BY STEWART FLEMING IN WASHINGTON

EMS JULY 26, 1985

3% Grid

Currency	Value
US Dollar	2.25%
UK Pound	1.75%
Canadian Dollar	1.50%
French Franc	1.25%
German Mark	1.00%
Swiss Franc	0.75%
Italian Lira	0.50%
Japanese Yen	0.25%
Australian Dollar	0.25%
New Zealand Dollar	0.25%

2% ECU Divergence

Currency	Value
US Dollar	2.25%
UK Pound	1.75%
Canadian Dollar	1.50%
French Franc	1.25%
German Mark	1.00%
Swiss Franc	0.75%
Italian Lira	0.50%
Japanese Yen	0.25%
Australian Dollar	0.25%
New Zealand Dollar	0.25%

SENATOR ROBERT DOLE, the Republican majority leader, yesterday called for early Congressional passage of legislation that would impose economic sanctions on South Africa, a further sign of hardening attitudes in the U.S. as the violence in the white-ruled state continues.

"Let's get a Bill out this week," Senator Dole said in a television interview when asked about legislation in Congress to impose sanctions on South Africa. "Let's send the real cause of violence in South Africa is apartheid."

The administration has reportedly used the threat of sanctions legislation in Congress to try to pressure the South African Government. The milder Senate version of the legislation will bar new bank loans and the sale of computers or nuclear technology to South Africa. Only after an 18-month delay, during which an assessment would be made as to whether progress was being made to end racial discrimination, would new investment and the import of gold coins be prohibited.

Senator Dole's remarks followed comments by Senator Richard Lugar, chairman of the Senate foreign relations committee, calling for early Congressional action on the sanctions legislation. They came, too, amid signs that the Reagan Administration, embarrassed by the way in which the violence in South Africa undermines its policy of "constructive engagement" towards Pretoria, is adopting a tougher tone in its comments on the situation.

On Friday, in the wake of a meeting of the National Security Council attended by President Reagan, the White House issued its strongest statement criticising the policies of the South African Government.

Continued on Page 18

View from British Social Democratic Party, Page 6;

Foreign affairs, Page 17;

Krugerrand marketing, Page 21

Punjab pact under threat

BY K.K. SHARMA IN NEW DELHI

THE SETTLEMENT on the Punjab reached last week between Mr Rajiv Gandhi, the Indian Prime Minister, and Mr Harchand Singh Longowal, leader of the moderate Sikh political party Akali Dal, came under serious threat at the weekend.

A meeting of the Akali Dal party held on Saturday to consider the agreement produced strong criticism from two of its senior leaders.

Complaining that they were not told about the talks on the settlement, Mr Prakash Singh Badal and Mr Gurjeet Singh Tohra refused to endorse the agreement.

Although it gained the support of the majority, the agreement now threatens further to split the Akali Dal party, the hardline wing of which has already rejected the settlement.

In the holy city of Amritsar, in Punjab, one policeman has already been killed by unidentified gunmen and security officers expect further violence from those wishing to sabotage the settlement.

Security was tightened after plans were discovered to assassinate Mr Longowal and Mr Arjun Singh, Governor of the Punjab, who was also involved in behind-the-scenes negotiations.

Politicians from other states are also opposing the settlement in the neighbouring state of Haryana, all 28 members of the opposition in the state legislature resigned their seats in protest.

They claim that the interests of Haryana, particularly over the transfer of the shared capital Chandigarh to Punjab, and the sharing of waters of the Ravi-Beds river system, have been adversely affected.

Fabius in row over closure of steel plant

BY PAUL BETTS IN PARIS

A CONTROVERSIAL decision by the French nationalised steel industry to close another plant in the depressed northern steel belt of the country has provoked a major row in the Socialist Party.

The dispute has pitched M Pierre Mauroy, the former Prime Minister, against M Laurent Fabius, the current Socialist Prime Minister.

M Mauroy, who is mayor of the northern city of Lille and one of the major left-wing political leaders in the north, was angered by the decision to close a steel plant near Valenciennes with the loss of 770 jobs as part of a further round of restructuring in the country's battered steel industry.

M Mauroy had to launch the Socialist Government's original steel restructuring plan when he was Prime Minister last year. That included job cuts and plant closures.

However, the Trith-Saint-Leger plant, owned by Usinor - the long-product joint subsidiary of Sefac and Usinor, the two nationalised steel groups - was due to continue operations in the original Mauroy plan.

But the French nationalised steel companies have now decided to accelerate and widen their restructuring programmes with the closure of Haryana, all 28 members of the opposition in the state legislature resigned their seats in protest.

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The latest decisions follow a recent agreement between Sefac and Arbed of Luxembourg to rationalise steel production with inevitable consequences on output in the French northern steel belt.

The Government, which has just

Continued on Page 18

Has the dollar really peaked and gold bottomed?

If you are confused about the

OVERSEAS NEWS

Michael Holman reports on how deep-rooted tribalism and grievances over slow economic recovery led to the army takeover in Uganda

The fatal combination that forced Obote into his second exile

AS APOLLO Milton Obote, in exile yet again, watches events unfold in Uganda he may well be reflecting that to lose power through a coup may befall any African leader once, but a second time smacks of carelessness.

But for all his faults Dr Obote was not careless. The task of presiding over Uganda's recovery from the Amin years was overwhelming, the tribal divisions deep-rooted, and violence in the society endemic.

The problems were compounded by an abiding resentment on the part of many Ugandans at Dr Obote's strategies in the 1980s during his first term in office, and the bitterness created during the general election of December 1980, when pre-election manoeuvrings and rigging at the polls gave him a flawed mandate for a second term.

While Dr Obote pressed ahead with long-term economic reforms with the backing of the International Monetary Fund (IMF) and World Bank, he did nothing to assuage the tribal divisions his

victory exacerbated. He drew increasingly for support from his own northern Langi people, and alienated the Acholi tribe, also from the north, who together with the Langi dominate the Acholi tribe.

The euphoria and sense of national reconciliation that marked Amin's departure was dissipated first by the late President Yusufu Lule, then by his successor Mr Godfrey Binaisa, and finally by the military council that ran Uganda until the 1980 elections.

Donors, at first willing to help in the recovery, grew sceptical as successive administrations failed to tackle pressing economic issues — such as a grossly overvalued currency and an agricultural pricing policy which left peasant producers turning from coffee, tea and other exports to food crops.

It was against this background that the re-emergence of Dr Obote, who had spent his nine year exile in neighbouring Tanzania, was welcomed. If not by the majority of Ugandans certainly by most western and Commonwealth governments.

Only Dr Obote, it seemed, with his past experience could

neither they nor other political figures of the day proved capable of putting post-Amin Uganda on the path to recovery.

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Only Dr Obote, it seemed, with his past experience could

preside over recovery. He also appeared a changed man, urging on Ugandans a mixed economy rather than the socialist blueprint which marked the later years of his first period in office.

He was also apparently committed to a multi-party demo-

marked by serious irregularities. We came into a nest of economic recovery which delivereded essential goods, revived a run-down industrial sector and rewarded farmers with realistic prices would in time

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economic recovery which delivereded essential goods, revived a run-down industrial sector and rewarded farmers with realistic prices would in time

gather strength the army itself.

For the Buganda, the

months the discipline and morale of the army deteriorated further, and NRA guerrillas extended their activities to the west of the country, earlier this month capturing the town of Fort Portal.

The tentative economic recovery was running out of steam. Resources required to revive the industrial sector had been underestimated, and what was available was often inadequately utilised.

An inflationary budget in mid-1984 which boosted civil servants' salaries may have been designed to pave the way to the general election that had been scheduled for later this year, but was regarded by donors as a serious setback to the recovery programme.

Obok was not only an able army officer. As an Lango from the same tribe as Dr Obote, he was the President's key man in the Langi Acholi army.

The death of a man respected by both sides was followed by bitter jostling for power which fully undermined Dr Obote's authority. Lt Col Smith Opan-Ak

As the National Resistance Army, drawing support from the Buganda and the west

gathered strength the army itself. The Luwero triangle suspected of harbouring guerrillas were ransacked and scores of thousands of villagers either died at the hands of the army or exposure and disease after fleeing into the countryside. Some estimates put the death toll at more than 100,000.

A turning point in both the war and in the affairs of the army came in December 1983, when the army chief-of-staff, Lt Col David Oyite Ojok, was killed in a helicopter crash.

After a decade of decline the Ugandan economy began to recover — but too slowly to ease abiding grievances. What became known as the Luwero triangle outside Kampala, guerrilla group launched armed and run-away sanctuaries in the dense and hilly bush, and enjoying the sympathy if not the active support of the Buganda people.

Only Dr Obote, it seemed, with his past experience could

be bleaker. From a divided army a guerrilla group which has no worked-out alternative, the demoralized population the new regime has to forge a new alliance. The task will be every bit as demanding as that which confronted President Obote and his predecessors.

Peru inaugurates President Garcia

BY DOREEN GILLESPIE IN LIMA

PERU'S ARMED forces ringed off the centre of Lima yesterday in unprecedented security measures to protect Sr Alan Garcia, the new president, and visiting heads of State attending his inauguration ceremonies.

The measures followed an increase in activity by Peru's Shining Path guerrillas who blew up two cars packed with dynamite on the two days preceding the inauguration. The

cars were exploded outside the Ministry of the Interior and the offices of the joint staff of the armed forces.

The inaugural ceremonies are being attended by the presidents of six Latin American countries — Colombia, Argentina, Bolivia, Uruguay, Panama and the Dominican Republic — as well as delegations from 42 countries and 21 international organisations.

Sr Garcia, leader of Peru's centre-left Apra party, was elected with 46 per cent of the vote in April. He is the first freely elected president to take office from another freely elected president, Sr Fernando Belaunde, in 40 years.

Sr Garcia is a lawyer and politician who was the party's secretary general before he was elected presidential candidate. He won the election in an aggressive campaign aimed at attracting independent voters as well as party faithfuls.

The inaugural ceremonies started with a Te Deum at Lima's cathedral followed by official recognition by the armed forces of the new head of state.

Sr Garcia was to outline his Government's policy in a 90-minute message to the nation on receiving the presidential band in Congress.

Reaching agreement last spring with the country's estimated 700 creditor banks to grant Brazil its current extension of debt.

A temporary extension of short-term commercial credit and inter-bank lines of \$16bn (\$11.3bn) expires on August 31, putting pressure on the country to reach agreement quickly with the IMF or find itself in a position of asking creditor banks for yet another extension, the third this year.

Contingent on an agreement

with the IMF is the continuation of negotiations on the rescheduling of Brazil's external debts.

The outcome of the meetings will be particularly important to Brazil since the country has yet to reach agreement with the IMF on the programme which includes measures to reduce its public sector deficit and inflation targets for the remainder of this year and for 1986.

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WORLD TRADE NEWS

Delay 'unlikely' for Kraftwerk Union's China N-plant work

BY JOHN DAVIES IN FRANKFURT

KRAFTWERK UNION (KU) the West German power station builder, believes it is unlikely that the Chinese will delay the Sunan and Shenzhen nuclear power plant projects by inviting U.S. companies to submit tenders.

But it believes that U.S. companies are likely to compete for future nuclear power plant contracts in China.

A major obstacle for U.S. companies was removed recently when the Washington administration reaffirmed its approval of the long-stalled U.S.-Chinese nuclear co-operation agreement. The path is not yet completely clear, however, as the next might face opposition in the U.S. Congress.

KU said that China could theoretically invite U.S. companies to tender for the two nuclear power plant blocks planned at Sunan in Jiangsu province, 30km from Shanghai, and for the two others proposed at Shenzhen, in Guangdong province, in a joint venture with Hong Kong.

But these projects are already in an advanced stage, with experts ploughing through hundreds of kilogrammes of documents submitted by KU and Framatome of France. On the Chinese suggestion, both KU and Framatome have put in detailed proposals for all four blocks.

The new pipeline will run parallel to Iraq's 1m b/d pipeline to the Yumurtalik terminal on the Turkish Mediterranean coast.

The Yumurtalik pipeline has been the only outlet for Iraqi oil exports since early 1982 when Damascus closed an Iraqi pipeline to the Mediterranean across Syrian territory. Iraq's oil terminals in the northern Gulf were closed at the outbreak of the war with Iran in 1980.

Mr Taha Yassin Ramadan, Iraq's first deputy prime minister, said in June that his government had abandoned hope of reopening the oil pipeline through Syria.

"Iraq has decided to transfer the course of its oil exports through safe outlets, away from the effects of the Gulf war," Mr Ramadan said.

The Iraqi oil minister, Mr Qasim Ahmed Tazi, said that Iraq planned to double its export capacity by the end of this year to 2m b/d on completion of another 300,000 b/d pipeline for oil exports through Saudi Arabia.

Iraq's oil production quota set by Opec is 1.2m b/d.

Mr Tazi said discussion of Iraq's request for a higher production quota at last week's Opec meeting in Geneva was postponed until Opec's next special meeting in October. Reuter

Decision near on oil pipeline in Turkey

IRAQ AND TURKEY have completed studying offers by a number of foreign companies to build a 500,000 barrel per day (b/d) Iraqi oil export pipeline through Turkey, according to an Iraqi oil ministry official.

A Turkish delegation is expected to arrive in Baghdad today to discuss the bids.

The new pipeline will run parallel to Iraq's 1m b/d pipeline to the Yumurtalik terminal on the Turkish Mediterranean coast.

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Mr Taha Yassin Ramadan, Iraq's first deputy prime minister, said in June that his government had abandoned hope of reopening the oil pipeline through Syria.

"Iraq has decided to transfer the course of its oil exports through safe outlets, away from the effects of the Gulf war," Mr Ramadan said.

The Iraqi oil minister, Mr Qasim Ahmed Tazi, said that Iraq planned to double its export capacity by the end of this year to 2m b/d on completion of another 300,000 b/d pipeline for oil exports through Saudi Arabia.

Iraq's oil production quota set by Opec is 1.2m b/d.

Mr Tazi said discussion of Iraq's request for a higher production quota at last week's Opec meeting in Geneva was postponed until Opec's next special meeting in October. Reuter

Iranian plan to expand Gulf ports

IRAN WILL spend 24bn rials (\$240m) this year expanding eight ports in the Gulf, according to Iran's national news agency IRNA.

The programme involves the main ports of Bandar Khomeini in the northern Gulf, and Bandar Abbas, on the Strait of Hormuz, and six smaller ones.

Bandar Khomeini is east of Abadan and Khorramshahr, which IRNA said used to handle the bulk of Iran's foreign trade until the war with Iraq halted their port activities in 1980. Both cities are near the southern Gulf war front.

An Iranian delegation will leave for the Soviet Union next week for talks on two power stations partially completed by Russian technicians.

Anthony Moreton examines the success of a campaign to increase sales in the U.S. How Australian woollens won the West

TWO YEARS ago the Australian Wool Corporation, in an effort to hold its market share, decided to gamble on a massive promotional campaign in the U.S. to sell more suits, pullovers, socks and other woollen clothes.

The gamble became an overnight success. Helped by a recovery in the U.S. economy and a strong dollar, sales soared so strongly that the campaign's five-year target was reached within two years and forecasts were subsequently revised upwards.

The success is all the more pleasing for the AWC because it was touch-and-go whether it would go ahead.

AWC's partners in the International Wool Secretariat—the marketing arm of the world's major wool growers, which has carried out the campaign—were enthusiastic. Neither South Africa, New Zealand nor Uruguay had the resources available.

Australia, therefore, decided to go it alone and put up an index-linked \$8.5m (£6.07m) a year for the five year. South Africa subsequently made a small contribution but the other two held back.

"Resources were do stretched," according to Mr Ernest Barr, Melbourne-based director of the AWC, "that if the campaign had failed it could have broken the IWS."

Demand for wool was dropping and Australian growers were having to pay, through a levy, for an increasing stockpile of raw wool. They were being asked to put up more money at a time when it appeared wool was an unwanted commodity.

In the U.S. wool consumption had been badly hit by the first economic crisis in 1974. Between 1972 and 1975 the amount dropped from 111m kg to 80.5m kg.

A surge of activity in 1976-77

was followed by a further five months of the year to £277m, a rise of 22 per cent over the same period of 1985. Fears that the strength of sterling could slow the growth towards the end of the year have been expressed by the National Wool Textile Export Corporation which believes the pound

is overvalued against the dollar, the German mark and the Japanese yen.

The U.S. continues to be the most important single market but Japan is closing the gap. On an exports-per-head basis,

though, Canada easily leads the field. Its 18m people take almost half as much as the 200m Americans.

topped, with a final total of 181m kg sold. A delighted Mr Paul Marois, director of the IWS in the U.S., has had to revise his targets upwards to realistic levels.

The campaign's two main aims were to push wool into parts of the country, especially the warmer West, where sales had previously been weak and make buyers aware that woollen clothes could be worn in the spring.

"We have been so successful we have created a new image for wool," Mr Marois says. "This has helped us sell it in a geographically larger part of the country."

"Wool promotion had never previously been undertaken on a national basis," according to Mr Marois. "We concentrated heavily on the eastern cities and Dallas, Atlanta and Los Angeles, after 18 altogether."

"With the extra finance at our disposal we have expanded our role to 30 cities, virtually all the major ones in the country."

"This has taken us right into the sun-belt cities we have wanted to enter for some time. We were right to want to do so. The response in Phoenix,

Houston, New Orleans and the California cities has been great. Wool has become normal."

The other problem was to take wool into spring.

Wool clothes have always been associated, in the U.S., with autumn and winter wear. With the aid of the "cool wool" promotion already being used in Europe, the IWS promoted light-weight woollen cloths.

One result, according to Dr John McPhee, London-based managing director of IWS, has been for wool to grow in the U.S. at a faster pace than other fibres. "Net domestic consumption grew by an estimated 12 per cent last year, much faster than the fibre market as a whole, which increased by only 3 per cent."

Another consequence has been to draw some of the major clothing producers back to using wool. Both J. P. Stevens and Burlington Industries have spent heavily on putting in machinery capable of handling pure wool and wool blends garments. It has been estimated that over \$400m has been spent in the past three years on wool machinery.

SHIPPING REPORT

Cut in oil prices fails to boost depressed trading

BY ANDREW FISHER, SHIPPING CORRESPONDENT

IT WAS another week of falling rates and slack business in world shipping markets. The slight cut in some Organisation of Petroleum Exporting Countries (Opec) oil prices was not expected to boost trading, while the dry cargo scene remained sombre.

Several VLCCs and ULCCs (very large and ultra large crude carriers) were chartered privately, at rates not disclosed on the open market. These included vessels for storage at Iran's Sirri island.

One 240,000 ton cargo was fixed from Kuwait to Taiwan at only \$12.5. Elsewhere, said shipbroker Galbraith, the market has been

very humdrum, partly due to the holiday season.

Dry cargo rates slipped yet further. One 51,000 ton grain cargo was fixed from the U.S. Gulf to continental Europe at \$5.85 (£4.15) a ton, with reports of only \$10.75 paid for grain to Japan.

Denholm Coates, shipbroker, said the Indian Government chartered a cargo of fertiliser from the U.S. Gulf at \$23.75 a ton, against a recent level of \$25 and as much as \$33.50 in April.

Some tonnage has been absorbed by congestion in China, India and the River Plate in South America. "But good news remains in very short supply."

World Economic Indicators

RETAIL PRICES

(1980=100)

% change

over

previous

	June 85	May 85	April 85	June 84	% change
					over
					previous
W. Germany	121.3	121.2	121.1	118.6	2.2
France	155.3	157.7	156.9	148.8	6.4
Italy	190.3	189.4	188.0	174.0	9.4
Netherlands	122.4	122.5	122.4	119.4	2.5
Belgium	140.5	140.5	140.2	132.7	5.1
UK	142.7	142.4	141.8	132.4	7.0
U.S.	130.6	130.1	129.8	125.9	3.7
Japan	114.3	114.5	114.0	111.8	2.2

Source: Eurostat

Reuter

EEC move on VCRs under fire

BY CARLA RAPORT IN TOKYO

THE ELECTRONICS Industry Association (ELA) of Japan has sharply criticised a decision by the EEC to raise the tariff on imports of video cassette recorders.

The ELA said the EEC move, which will increase tariffs to 14 per cent next year from 8 per cent was "not correct and only strengthens protectionism." The trade association said it would appeal for withdrawal of the decision.

Matsushita, Japan's largest VCR manufacturer, regretted the decision but acknowledged that there was not much to be done about it.

Its immediate strategy would be to accelerate production at its joint venture plant in West Germany. Future measures would be to decrease exports direct from Japan, or maintain production in hopes of a recovery in domestic VCR sales.

The EEC decision was taken on Thursday after tough debate in Brussels in which fears were expressed that such a move would heighten protectionist tendencies.

The move against the VCR imports was carried when the

majority of member States accepted a plan to cut tariffs on semiconductors to 12 per cent from 15 per cent. Tariff reductions also would be applied to desktop calculators, alarm watches and magnetic tapes.

Reuter reports from Seoul: South Korea may retaliate against the EEC decision to raise VCR tariffs. Trade Ministry officials have said the increase was a heavy blow and Seoul would try to persuade the Community against implementing it. Counter measures could include raising tariffs on imports from the EEC.

He said there was still strong Soviet support for this increase, which would help redress Britain's trade deficit with the Soviet Union, which reached some £800m in 1984.

"The potential for growth is quite considerable," he said. The Minister said he believed

Rifkind optimistic on rise in trade with Soviet Union

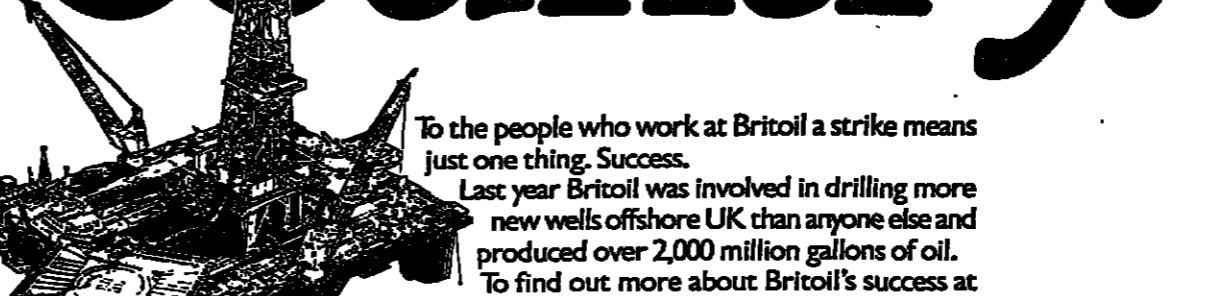
BY OUR MOSCOW CORRESPONDENT

UK FOREIGN Office Minister, Mr Malcolm Rifkind ended a week-long visit to Moscow yesterday convinced that the Soviet Union was committed to boosting bilateral trade by 40 per cent to 50 per cent.

He said there was still strong Soviet support for this increase, which would help redress Britain's trade deficit with the Soviet Union, which reached some £800m in 1984.

Mr Rifkind said Mr Vladimir Lisov, Soviet Chemical Industry Minister, was to hold talks in London this month, the latest in a series of high-level economic meetings which could yield orders for British companies.

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UK NEWS

TUC faces struggle on obedience to law

THE ANNUAL policy-making assembly of the Trades Union Congress (TUC) in September will see a struggle between right- and left-led unions around the fundamental issues of trade unionism, obedience to the law and collective discipline, writes John Lloyd, Industrial Editor. Hanging over it will be the threat of split and the creation of an alternative union grouping.

The main division between unions will be over whether they should remain faithful to the principles of defiance of the Conservative Government's employment legislation, drawn up at a special conference in April 1982 at Wembley, North London.

Besides this debate, however, the TUC will be faced with motions harshly critical of the electricians union, EETPU, for concluding

single-union, no-strike deals. It will discuss, possibly even decide, the fate of the Amalgamated Union of Engineering Workers (AUEW), which is at present facing suspension or expulsion for taking state aid for ballots, forbidden under the "Wembley principles."

In addition, a motion from the National Union of Mineworkers (NUM) calls on a future Labour Government to reinstate all sacked miners, and to reimburse the NUM for all monies paid out to the courts during the 12-month strike which ended in March this year.

Senior union leaders said last night that such a motion, with its potential for embarrassing the Labour Party, could not be allowed to pass - and could be directly opposed by the TUC's general council,

or be the subject of radical amendment.

The right-led unions which are now peeling away from the "Wembley principles" are thought likely to receive somewhere between 2m and 3m votes from the available total of nearly 16m. This would mark a clear defeat - but would then be a test of TUC discipline, since many of these unions presently say they will not obey the TUC lead in this case.

The Engineers and Managers' Association has attempted, in its resolution, to defer any possibility of expulsion for taking ballot money by proposing that Congress drops all disciplinary procedures because of the "overriding dangers of splitting the trade union movement."

The EETPU, and the Civil and Public Servants Association, have

also introduced motions calling for reviews of the Wembley principles, or of the labour movement's attitude to the employment legislation itself.

However, a motion from the Transport and General Workers' Union to reaffirm the Wembley principles, backed up by a statement already endorsed by the general council which also underpins Wembley, is expected to carry the day.

The EETPU practice of signing single-union deals is challenged by the white collar union Apex, which has long been an ally of the electricians on the right. Apex proposes that Congress amend its rules on disputes to pre-empt any future moves by the EETPU, or other unions, to sign such deals without the consent of other unions.

The Fire Brigades Union, in a motion condemning the proposals outlined by Mr Tom King, the Employment Secretary, for consultations on a ban on strikes in essential services, also criticises the practice of signing no-strike deals - of the kind concluded by the EETPU.

Senior union leaders last night expressed concern that the Congress would be a divisive one, especially if the issue of the AUEW's suspension or expulsion for taking money for ballots comes before Congress for a decision.

Many believe that while the AUEW may pull back from the brink when faced with life outside the TUC, the EETPU, with a generally more radical right-wing leadership, is now inevitably on a collision course and will soon end up outside of the TUC.

MacGregor accuses minister of pit closures interference

BY OUR INDUSTRIAL EDITOR

MR IAN MacGREGOR, the National Coal Board (NCB) chairman, seems likely to survive the publication of an interview in which he bitterly criticised Mr Peter Walker, the Energy Secretary - revealing the tensions and disagreements between the two men during and after the 12-month miners' strike.

Although he criticises Mr Walker for interference and Mrs Margaret Thatcher, Prime Minister, for undercutting him by "making a speech saying something different" to himself, it is thought unlikely that he will be asked to leave before the expiry of his contract next September because of the political damage which would result if he were sacked.

He is clearly frustrated and angered by the Government, most of all by two different events. First, he has been delayed in his pit closure programme by being forced to submit all pits to a revised colliery review procedure, the outlines of which were agreed between the NCB and the pit supervisors' union, Naods, last year.

In his interview, published in yesterday's Sunday Telegraph newspaper, Mr MacGregor criticises Mr Walker for his private meetings with Mr Peter McNulty, the NCB's general secretary - and makes clear that the agreement was forced upon him by Government.

Last week, the three mining unions met the NCB in a further attempt to thrash out an agreement -

and managed to come up with a compromise proposal on the composition of the review body which will pronounce on pit closures which is now being studied by Mr MacGregor.

A growing number of pits are waiting to be considered by the review procedure, and its operation will slow the closure rate considerably. At the same time, the NCB faces a delicate problem on how to move if the review body supports the unions' objections to closure. The agreement says that it must give "full weight" to the review body's findings.

In the second place, Mr MacGregor is still smarting from a dinner meeting with the Prime Minister in May when, in the presence of his senior directors, Mrs Thatcher made clear her dissatisfaction with the closure rate and with the NCB's treatment of working miners, who were suffering considerable intimidation.

Mr Arthur Scargill, the miners' union president, was last night recovering from minor injuries received when the car taking him to a rally in Nottinghamshire was involved in a road accident.

Mr Ian MacGregor: frustrated and angered

Walker for his private meetings with Mr Peter McNulty, the NCB's general secretary - and makes clear that the agreement was forced upon him by Government.

In his interview, published in yesterday's Sunday Telegraph newspaper, Mr MacGregor criticises Mr

'Official bodies are investigating allegations' about JMB debtor

BY TERRY POVEY

MR PAT BENSON, the former chief executive of Sunrice Clothes, who has identified himself as the principal source of information to several MPs about the affairs of Mr Michael Hepker, one of Johnson Matthey Bankers' (JMB) debtors, has written to shareholders of the listed textile company saying that his allegations are not being investigated by various official bodies.

The Bank of England rescued JMB last year when it recorded losses of £34m, more than half its book value of £400m.

According to Mr Benson: "I am co-operating fully with these investigations and, as the authorities concerned have the necessary power to overcome any lack of co-operation which may be shown by others, I am confident that the information which I have supplied to them will be proven true."

"Among the bodies, Mr Hepker has made reports to: the London Stock Exchange, the Takeover Panel and the Department of Trade. Allegations made originally by Mr Benson in a letter to shareholders of June 24, cover a series of share dealings by Mr Hepker, who is

chairman of Sunrice Clothes, through a number of UK, offshore and Swiss companies.

Among these are dealings involving Ravensbury Investments, an Isle of Man-registered private limited company which owes £1.5m to JMB.

Mr Hepker has repeatedly said that the allegations about him made in the House of Commons by Mr Brian Sedgemore, MP, which include references to threats against a witness, are baseless. He claims that he has been subject to a personal vendetta for six months from Mr Benson.

Ravensbury Investments, of which Mr Benson is a director, borrowed from JMB to finance the development of a site for a supermarket in Glamorgan, South Wales. The planned Tesco store project has not been carried out since the loan was made in 1982 and JMB is now pressing for repayment.

According to Mr Hepker, the assets against which the loan was secured are now all in the hands of companies under his control. He denies Mr Benson's allegation that he owns Ravensbury through arrange-

ments with its only two listed shareholders, Mr Barry Johnson and Mrs Jacqueline Dillon, both of the Isle of Man.

Mr Hepker has accepted to assist JMB to realise all the assets against which the loan was secured, but adds that there would be a shortfall of £300,000 and £400,000.

Another JMB debtor has run into difficulties. Berg & Sons, a City of London-based company specialising in arranging letters of credit and in discounting bills, for trade with Nigeria, is faced with a winding-up petition from Union Discount, claiming non-payment of debts of £500,000. JMB is mentioned in the petition as a supporting creditor.

Berg & Sons is run by Mr Ahmed Golecha and owes JMB £6m through a direct loan, plus a further £1m on a 10% discounted for Esal, the trading company which crashed in February 1984 leaving debts of several hundred million dollars.

Mr Rajendra Sethia, who ran Esal, is under detention in India concerning various fraud charges. Esal is one of JMB's major debtors.

Brittan queries content of film on IRA

By Raymond Snoddy

THE HOME Office is to ask the BBC today for information on a television programme about tailoring in Ulster which includes interviews with Mr Martin McGuinness, who has been accused of being the IRA's chief of staff.

Mr Leon Brittan, the Home Secretary, has said officials will find out details of the content and balance of the programme. The move follows comments by Mrs Margaret Thatcher, the Prime Minister, in Washington that if the BBC were to go ahead with any such programme she would "condemn them utterly."

The BBC maintained yesterday that the programme would be broadcast as scheduled on August 7. Mr Will Wyatt, head of documentary features for BBC Television, said yesterday he respected anyone's concern about so-called IRA films. "But this is a careful, informative, thoughtful film for the British viewer about the polarised nature of Northern Ireland."

Mr Wyatt said there was no clandestine filming or meetings in the making of the programme. The film looks at the divided city through the eyes of Mr McGuinness and a Protestant Loyalist, Mr Gregory Campbell, who believes the IRA should be shot on sight. Both are elected representatives of their communities.

Mr McGuinness, who denies being chief of staff of the IRA, does admit in the film being "involved actively on behalf of my people against the British forces of occupation."

Mr Paul Hamann, the producer of the programme, said that both the Royal Ulster Constabulary and the British Army knew the programme was being made. It was filmed during the recent local elections in Northern Ireland in which Sinn Fein candidates were elected. Many of the events shown have already appeared in news bulletins.

"It is a legitimate piece of reporting," said Mr Hamann who has made seven other documentaries about Northern Ireland.

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From and after August 26, 1985, the Redemption Notes will no longer be outstanding and interest thereon shall cease to accrue. U.S. \$67,690,000 principal amount of Notes will remain outstanding after the redemption.

It is suggested that each holder consult his own tax advisor concerning his particular tax situation.

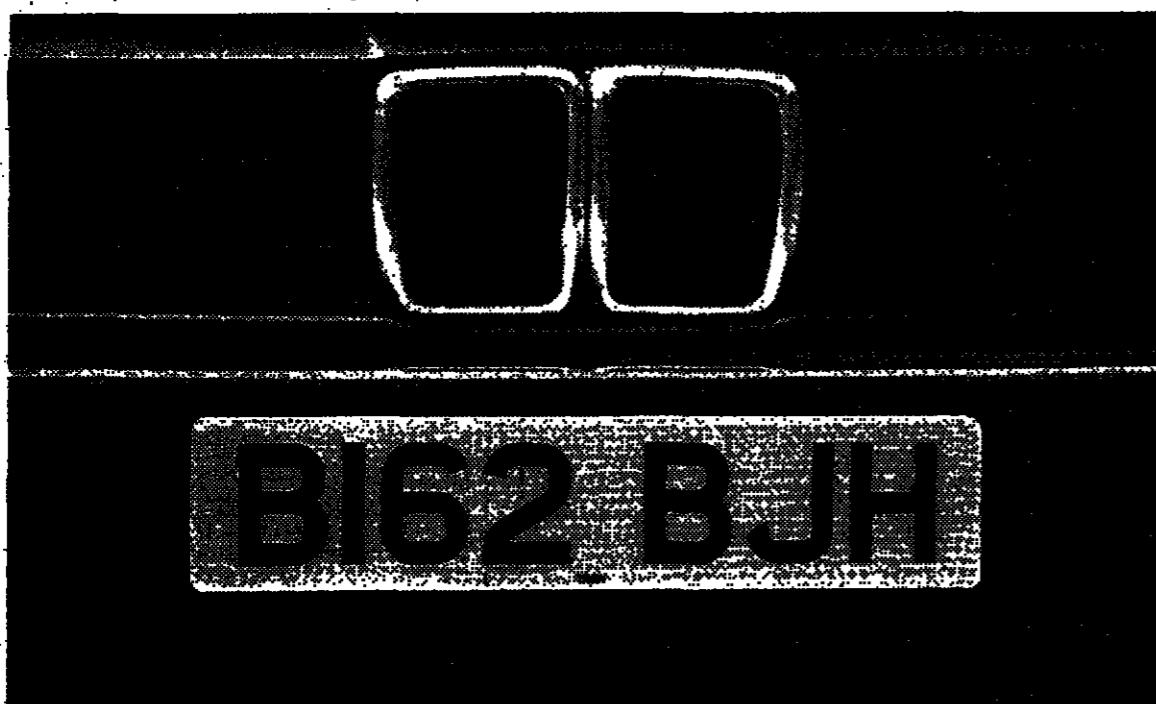
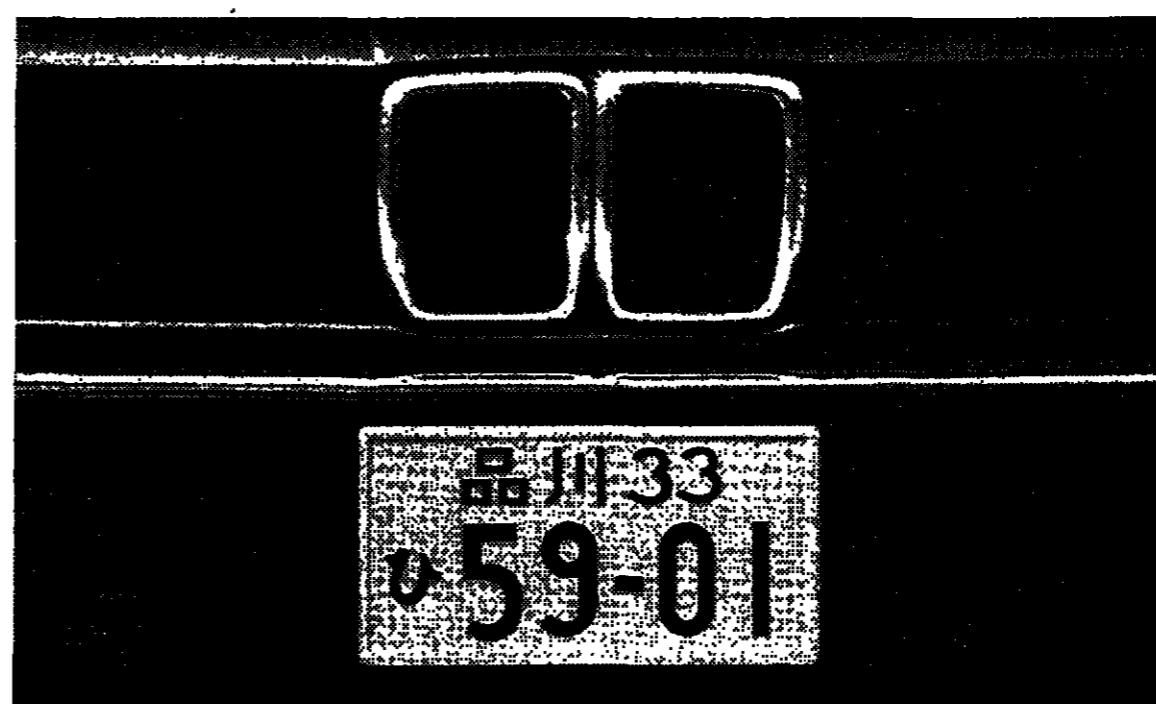
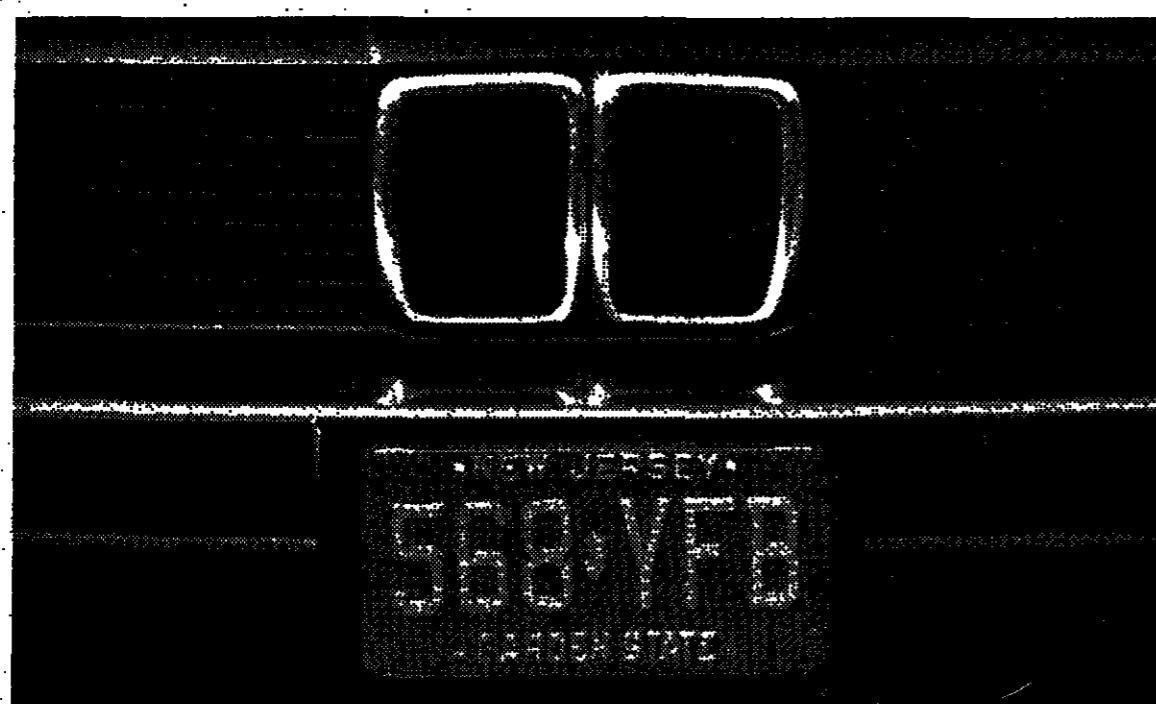
All payments made to an address in the United States, directly or by electronic transfer, may be subject to reporting to the United States Internal Revenue Service ("IRS") and to backup withholding of 20% of the gross proceeds if payees not recognized as exempt recipients fail to provide a Paying Agent with an executed IRS Form W-8 in the case of non-U.S. persons or an executed IRS Form W-9 in the case of U.S. persons.

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BMW is an international name.

And the difference between domestic and export sales ceased to exist a long time ago.

Even ten years ago it was becoming increasingly obvious that the world's most important markets were growing along similar lines and, together with them, the demands and attitudes of their consumers.

And this uniformity in buyer expectations that's already apparent today, leaves no doubt that in future big organisations will only succeed if they constantly look on their domestic activities as an integral part of their international business and marketing efforts.

BMW has never taken the simple opportunistic approach towards exports.

We have always seen them as a conscious ongoing development of a worldwide infrastructure that forms the key to long-term success. Our 12 wholly-owned subsidiaries all over the world make that abundantly clear.

"Made in Germany" quality with "BMW engineered" technologies is enjoying ever-growing popularity with discerning, quality-conscious motorists everywhere.

And the vote in favour of BMW exclusivity is particularly striking in such important car markets as the USA, Japan and Great Britain. Just take one example: with worldwide sales of 287,000, the BMW 3-Series was again the world's no. 1 exclusive compact car in 1984.

And the figures for the first six months of 1985 show that it again has a decisive lead over all its competitors.

We're also looking forward to another typical BMW year in 1985.

The turnover of BMW AG for June 1985 was 24.6% up on the previous year, whilst the figures for the overall organisation were up 18.3%. Orders also present a positive picture. Equally, despite an atypically sluggish start, the domestic market is now on the upswing again. And there's also another typical BMW statistic: during 1985 we expect to create yet another 1,400 new jobs.

As planned, investments will also increase significantly during 1985.

Considerable sums have again been earmarked for the continuous product development and improvement programmes, as well as for ongoing production line optimisation. Other important investment areas include the research and engineering facility at Munich and the new plant at Regensburg, which is due to go on stream in the autumn of 1986.

The way we have guided the successful development of our company up to now, is also the way we intend to continue: with realism, dedication, and with that degree of optimism that's inseparable from the pleasure of driving.

Consolidated financial statement for BMW AG

Balance sheet at 31.12. (in million DM)	1984	1983	1984	1983
Assets			Liabilities	
Physical assets	2,166	2,217	Net worth	1,760 1,595
Financial assets	245	270	Special reserves	185 175
			Registered profit vouchers	50 39
Stocks	724	791	Pension commitments	997 990
Trade debtors	148	131	Other provisions	1,878 1,489
Liquid funds (including securities)	1,436	759	Long-term liabilities	279 346
Owed by group and associated companies	839	693	Trade creditors	720 625
Other assets and prepaid expenses and deferred charges	338	333	Other liabilities and accrued expenses and deferred income	163 201
			Unappropriated profits	165 144
Balance sheet total	5,897	5,194	Balance sheet total	5,897 5,194
Profit and loss account (in million DM)				
Sales			1984 1983	
Changes in stock and own work capitalised			12,932 11,461	
Overall output			- 38 + 74	
Material expenses			12,894 11,555	
Personnel expenses			6,915 6,221	
Depreciation			2,793 2,472	
Other income and expenditure (balance)			708 717	
Taxes			1,465 1,237	
Annual surplus			693 620	
			330 288	

BMW at a glance

Group sales (world-wide)	million DM	16,484.1	+ 17.5%
BMWAG sales	million DM	12,931.6	+ 12.6%
Car sales	units	434,200	+ 2.8%
Motorcycle sales	units	33,912	+ 19.9%
Employees, Group (world-wide)	51,931	+ 3.5%	
Employees, BMWAG	44,692	+ 3.5%	
Investment in physical assets, BMWAG	million DM	663.8	- 17.1%
Annual surplus, BMWAG	million DM	328.5	+ 14.4%

The full financial statement at 31 December 1984 of Bayerische Motoren Werke AG and the BMW Group complies with s. 329 of the AktG (Corporation Law) and has obtained the auditor's unconditional confirmation.

It has been published in the Bundesanzeiger.

The dividend of DM 12.5 per share of DM 50 confirmed for 1984 at the General Meeting on 11 July 1985 in respect of the participating share capital of DM 600 million will be paid at the offices mentioned in the full announcement in the Bundesanzeiger of 12 July 1985 immediately on submission of profit participation voucher No. 35, after deducting 25% capital gains tax.

Chairman of the Supervisory Board: Hans Graf von der Goltz

Munich, 12. July 1985 THE BOARD OF MANAGEMENT

Bayerische Motoren Werke Aktiengesellschaft, Munich

BMWAG

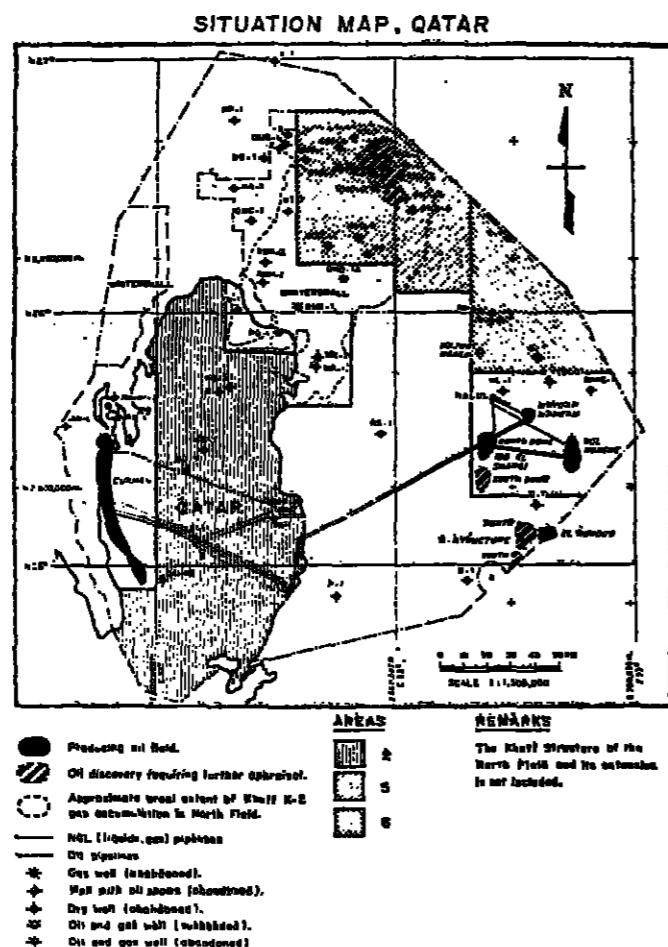
BASE LENDING RATES

A.B.N. Bank	12 5/8	Herritable & Gen. Trust	12 5/8
Allied Dunbar & Co.	12 5/8	Hill Samuel	12 5/8
Allied Irish Bank	12 5/8	C. Hoare & Co.	12 5/8
American Express BK	12 5/8	Hongkong & Shanghai	12 5/8
Henry Ansbacher	12 5/8	Johnson & Mathy Bros.	12 5/8
Amro Bank	12 5/8	Kingsley & Co. Ltd.	12 5/8
Associates Corp. Corp.	12 5/8	Lloyds Bank	12 5/8
Banco Bilbao	12 5/8	Edward Manson & Co.	12 5/8
Bank Hapoalim	12 5/8	Meghraj & Sons Ltd.	12 5/8
BCCI	12 5/8	Midland Bank	12 5/8
Bank of Ireland	12 5/8	Morgan Grenfell	12 5/8
Bank of Cyprus	12 5/8	Mount-Credit Corp. Ltd.	12 5/8
Bank of India	12 5/8	National BK of Kuwait	12 5/8
Bank of Scotland	12 5/8	National Girobank	12 5/8
Banque Belge Ltd.	12 5/8	National Westminster	12 5/8
Barclays Bank	12 5/8	Northern Bank Ltd.	12 5/8
Beneficial Trust Ltd.	12 5/8	Norwich Gen. Trust	12 5/8
Brit. Bank of Mid. East	12 5/8	Philips Bank	12 5/8
Brown, Shipley & Co.	12 5/8	PK Finans Intl. (UK)	12 5/8
CBN, Nigeria	12 5/8	Provincial Trust Ltd.	12 5/8
Canada Permanent	12 5/8	R. Raphael & Sons	12 5/8
Cayzer Ltd.	12 5/8	Roxburgh Guarantee	12 5/8
Cedar Holdings	12 5/8	Royal Bank of Scotland	12 5/8
Charterhouse Japhet	12 5/8	Royal Trust Co. Canada	12 5/8
Choudhurys**	12 5/8	Scotard Chartered	12 5/8
Ciribank NA	12 5/8	TCB	12 5/8
Cooper Savings	12 5/8	Trustee Savings Bank	12 5/8
City Merchant Bank	12 5/8	United Bank of Kuwait	12 5/8
Clydesdale Bank	12 5/8	United Mizrahi Bank	12 5/8
C. E. Coates & Co. Ltd.	12 5/8	Westpac Banking Corp.	12 5/8
Consolidated Credits	12 5/8	Williams & Glynn's	12 5/8
Co-operative Bank	12 5/8	Woolworths	12 5/8
The Cyprus Popular Bk	12 5/8	Yardley	12 5/8
Diners Club	12 5/8	Members of the Accepting Houses Committee	12 5/8
E. T. Trust	12 5/8	7-day deposits: 8.75% 1 month 9.5% 3 months 10.5% 6 months 11.5% 1 year 12.5% At call when £10,000+ remains deposited. Call deposits £1,000 and over 10.5% 21-days deposits over £1,000 10.5% Robert Fraser & Ptns	12 5/8
First Nat. Fin. Corp.	12 5/8	Robert Fraser & Ptns	12 5/8
First Nat. Secs. Ltd.	12 5/8	21-days deposits over £1,000 10.5% Mortgage base rate.	12 5/8
Robert Fleming & Co.	12 5/8	Guinness Mahon	12 5/8
Grindlays Bank	12 5/8	Hambros Bank	12 5/8
Guinness Mahon	12 5/8	Demand deposits 8.5%	12 5/8
Hambros Bank	12 5/8	Domestic deposits 8.5%	12 5/8

Contracts & Tenders**THE STATE OF QATAR**

A Call for International Bidding

The Government of Qatar announces the opening of three areas (Area 2, 5 and 6 refer to the attached map) for bidding under Production Sharing Agreement to explore, develop and exploit hydrocarbon substance. However, the existing Knuff gas bearing structure of the North Field and any extension that can be proven to be part of it is excluded. The following information may be of interest to bidders.



BIDDERS
Bidders should be International Oil Companies. They should supply evidence of their technical and financial competence.

MODEL CONTRACT
A model contract, as a basis for future negotiations, will be available and can be handed over to interested bidders.

Mailing Address: Director, Department of Petroleum Affairs

Ministry of Finance & Petroleum, P.O. Box 2233, Doha, Qatar (Arabian Gulf)

Telephone 413571. Telex 4891 QATPET DH. Cable PETROFAIRS DOHA

AVAILABLE DATA
Raw data for the open areas will be made available to bidders. Technical experts from oil companies will be allowed to examine available data in Doha.

DEADLINE
Bidders are expected to submit their bids by October 31, 1985 at 12.00 o'clock Doha time.

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number of established clients.

French Kier Construction Management have in their turn, responded to the challenge of these changing times by establishing a company that can assume complete control for all stages of a contract from design, planning and costing, to construction, site management and administration. French Kier Construction Management

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FK CONSTRUCTION MANAGEMENT

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UK NEWS**Brutoil offer may get £460m tag**

BY DOMINIC LAWSON

THE GOVERNMENT'S financial advisers are expected tomorrow to fix and underwrite the price at which the state's remaining 49 per cent stake in Brutoil is to be sold.

The prospectus is likely to be published immediately and would-be investors will have seven days to make their applications with an initial payment of £1 a share.

The offer price is expected to be at about an 8 per cent discount to the prevailing London market price - which was 207p at Friday's close. This suggests an offer price of between 185p and 190p, valuing the

shares to be sold at about £480m. In November 1982 the Government sold 51 per cent of the equity at 215p per share but the issue flopped with 70 per cent of the shares left with the underwriters.

A chief reason for that result was the gloomy statements at the time from leading members of the Organisation of Petroleum Exporting Countries (Opec). Lazarus Brothers, the merchant bank handling the sale for the government, has waited until the peaceful conclusion of last week's Geneva meeting of Opec ministers before proceeding with

the sale of the second tranche.

A City of London oil analyst said yesterday: "The underwriters are going to have an uncomfortable few days. It will not take much fresh bad news from Opec to sabotage the issue."

Shares will be offered on a prospective yield of about 10 per cent, markedly more generous than the rest of the oil sector but brokers point out that institutional investors are not committing new money to the oil sector so the money for the Brutoil shares will have to be weaned from other quoted oil stocks.

Oil analysts re-worked their arithmetic over the weekend after Brutoil's unexpected decision on Friday to downgrade its two-week-old 1985 net profits forecast by £5m to £185m.

Brutoil's reason was the continued strength of the pound against the dollar, the currency in which oil is traded, but one broker said yesterday: "It seems silly to go to the embarrassment of changing a yearly profit forecast on the basis of two weeks' movement in the currency markets."

SDP urges ban on all new loans for South Africa

BY PETER RIDDELL, POLITICAL EDITOR

AN EEC-WIDE statutory ban on new bank loans and new investment in South Africa by Community companies is proposed this morning by the Social Democratic Party (SDP) in a new policy document.

Launching the statement, Dr David Owen, the party leader, said: "Britain should be working for a common European position in its policies towards South Africa, and actively identifying with the excellent resolution put forward by France to the United Nations Security Council."

He gave a warning that there was "a grave danger of Britain becoming isolated in the world community if the Government associates so completely with President Reagan's policies."

The document rejects the call for disinvestment, which it regards as impractical. Instead, the SDP urges a ban on new loans and new investment along the lines of Swedish legislation as the best way of breaking the present log-jam and applying pressure on South Africa.

The suggested legislation should enable the European Commission to grant exemption from the ban where companies can demonstrate that their participation will have a direct and advantageous effect on education, training, and human and economic development for black South Africans.

Moreover, the current voluntary EEC code of conduct for companies already investing in South Africa



Dr David Owen: "risk of British isolation"

should be considerably strengthened to ensure European companies treat their black South African employees without discrimination, provide training and community development and allow free trade unions to operate.

In addition to the current arms embargo, the SDP urges Britain to initiate, with its European partners, an embargo on sales to South Africa of high technology know-how and products.

ASSI plans sale of UK paper interests

BY TONY JACKSON

ASSI, the Swedish paper group, is to sell off its UK paper interests. The two businesses offered for sale, Smith Stone & Knight and Birmingham Waste, have a combined turnover of £15m.

ASSI acquired the businesses as part of its purchase of UK quoted company Dolan Packaging in 1977. The move represents not a withdrawal by the Swedish group, but a shift of emphasis to the rest of the Dolan group as part of a Europe-wide strategy.

With sales of £16m, Smith Stone & Knight has a yearly capacity of around 50,000 tonnes, putting it around 20th among UK papermakers by size. Some 85 per cent of output consists of corrugated boxes, and the entire output is based on waste paper.

All of the waste paper is supplied by Birmingham Waste - though in turn, only half of Birmingham Waste's output goes to Smith Stone.

Mr Gordon Whitehead, Dolan's managing director, said: "There is no reason why the two businesses should not be sold separately, if we get a better deal that way - they are both independently profitable. But my view is that they are more logical as a pair."

For ASSI, the logic is clear. The Swedish group is a big European supplier of kraftliner, the basic strong brown paper used in card-board packaging.

The group has lately been seeking to strengthen its position in West European markets, and has acquired corrugated board makers in Denmark, Switzerland and Germany as captive outlets for the treat.

Vauxhall 'takes bigger fleet market share'

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD'S DOMINATION of the company car fleet market is under heavy pressure from Vauxhall, the General Motors subsidiary, according to a survey by the British Institute of Management (BIM).

Two years ago a BIM survey found that Ford models accounted for more than half of cars in 40 per cent of company fleets. In the latest survey only one quarter of companies said they had Ford cars in their fleets.

By comparison, in 1983 Vauxhall

models had more than half of the fleet in only 7 per cent of companies, but in the latest survey this had risen to 17 per cent.

A BIM spokesman said: "No doubt this can be attributed largely to the success of the Vauxhall Cavalier which mounted a challenge to Ford at a time when the Cortina was being phased out." He added that a company car seemed to be a permanent fixture in the remuneration package of many organisations.

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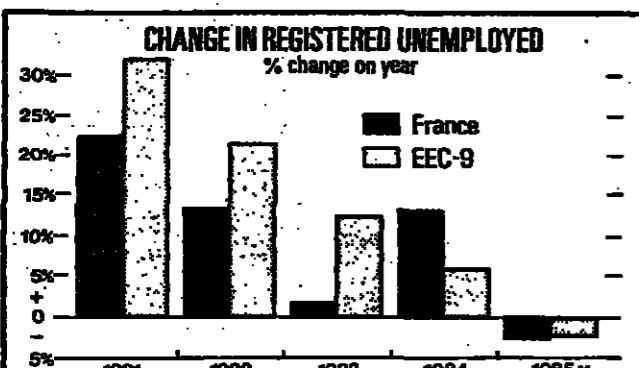
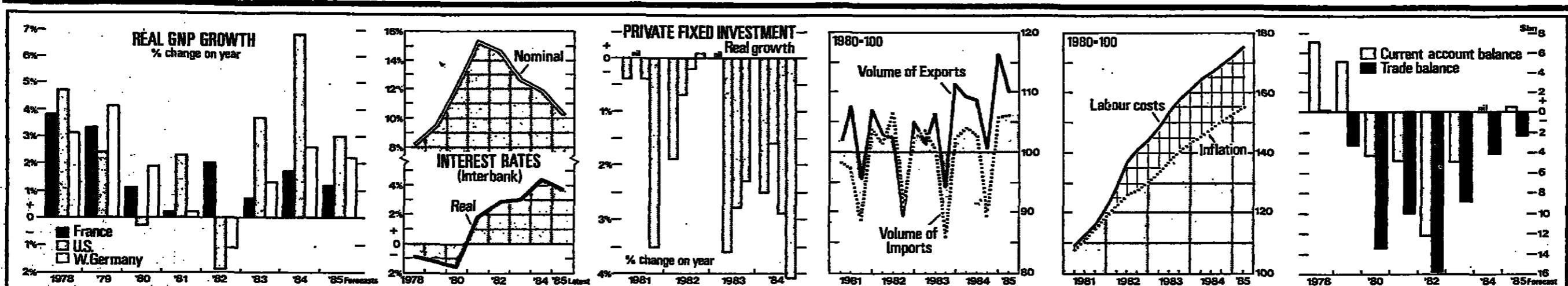
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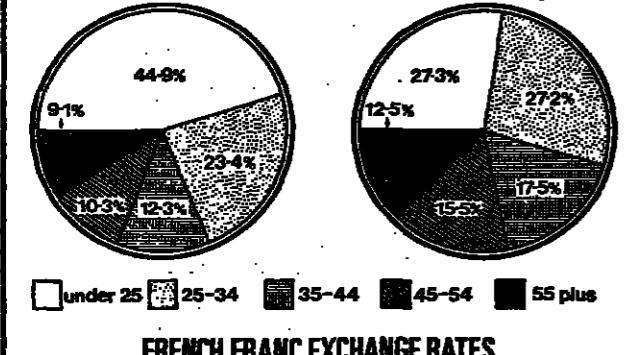
STATISTICAL TRENDS : FRANCE



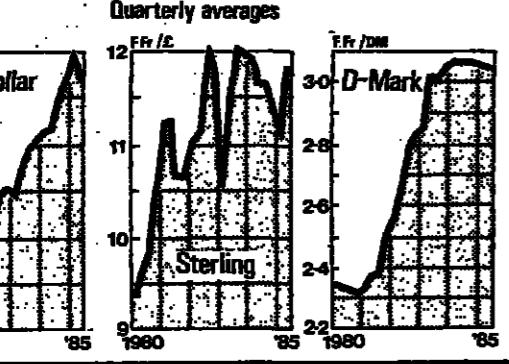
REGISTERED UNEMPLOYED BY AGE GROUP

France % of total, 1984

W. Germany



FRENCH FRANC EXCHANGE RATES

**Economy hit by slow growth and high rates**

Slow economic growth and increased interest payments on public debt have recently become two of the French economy's major problems. Real Gross Domestic Product (GDP) increased by 1.7 per cent in 1984, mainly because of more exports, and is forecast to grow by only 1.2 per cent in 1985, which is about half of the expected rate of growth of the whole of the EEC.

Domestic demand, which was stagnant in 1984, should grow slightly in 1985 but export growth may weaken, and the downward trend in fixed investment is likely to continue.

On the positive side, inflation has fallen from a peak of about 13 per cent in 1980-81 to a little more than 7 per cent in 1984 and is forecast to fall to 6 per cent in 1985. Wage rises have moderated and real labour costs have scarcely risen in the past two years.

As in most other European countries, unemployment in France has increased sharply since 1979. While the rate of increase slowed in the EEC in 1984, the rate of French unemployment rose markedly from 8.3 per cent to 9.7 per cent. However, early figures for 1985 suggest a return to the previous trend with a levelling off in the rate of unemployment.

France has a much higher proportion of young people out of work than other EEC countries—45 per cent of the unemployed in France are under 25 compared with 27 per cent in West Germany—and this underlines the importance of recent job training schemes for young job seekers.

The government deficit exceeded its target of 3 per cent of GDP in 1984 with much of

the upward pressure coming from the increased interest payments on the public debt. EEC calculations show that interest payments of 1.6 per cent of GDP in 1980 had doubled by 1984 to an estimated 3.2 per cent of GDP. It was in 1980 that nominal and real interest rates rose above the rates of growth of nominal and real GDP.

The structural budget (cyclically adjusted) showed a small surplus until 1981 then moved into deficit in a period of fiscal expansion and the pressure from the rising cost of debt servicing. But more recent tighter fiscal policy has restored it to almost a balanced position.

Both the current account and the trade account have been improving since 1982 with the current account expected to show a small surplus in 1985 and the trade deficit being reduced to \$2bn.

This reflects the growth in the volume of exports which increased by 8 per cent between 1982 and 1984 while the volume of imports remained static.

The greatest improvement was in the balance of trade with the U.S. During 1982 to 1984, France gained 3 per cent of the increased import growth of the U.S. and expanded from \$5.3bn

to \$7.5bn in its exports to the U.S.

* Commission staff estimate. Source INSEE.

This brought the French-U.S. trade account into balance.

The French franc, along with the other European currencies, fell markedly against the dollar over the 1980 to 1984 period and has benefited from the recent period of dollar weakness. Within the EMS, it remained stable against the D-Mark throughout the period from mid-1983, trading at an average rate of DM 3.05.

The French Stock market has outperformed nearly all of the other major markets in 1983 and 1984 with the CAC General Index rising by almost 100 per cent over this period. This compares with rises of between

50 per cent and 60 per cent in UK and West German markets.

Overseas investors helped to support the rise in the market as did the stability of the French franc.

Commentary by Our Economics Staff; data analysis by Financial Times Statistical Unit; charts and graphs by Financial Times Graphics Department.

DEMAND, OUTPUT AND PRICES

	1982	1983	1984	1985	1986
Private consumption	3.1	1.1	0.9	0.8	1.1
Government consumption	-2.5	-7.8	-0.9	0.5	1.0
Gross fixed investment	-0.6	-2.1	-2.0	-	2.5
Total domestic demand	4.1	-0.5	0.7	0.7	1.7
Exports (goods and services)	-2.2	-0.9	1.1	3.0	5.0
Imports (goods and services)	6.3	-0.9	2.9	4.2	4.2
GDP (market prices)	2.0	0.7	1.7	1.2	2.0

Source: OECD

INFLATION

	1980-100		Relative unit	Effective	
	France	UK	Germany	U.S.	rate
1978	10.8	13.4	1.1	11.3	2.7
1979	13.6	18.0	5.5	13.5	3.5
1980	13.4	11.8	6.3	10.4	2.1
1981	11.3	8.8	5.2	7.1	1.1
1982	9.6	4.8	3.3	9.2	1.1
1983	7.4	5.0	2.6	6.3	1.1
1984	5.2	6.2	3.1	5.0	1.1
1985	5.6	5.3	2.5	5.3	1.0

Source: IMF

COMPETITIVENESS

	1980-100		Relative unit	Effective	
	France	UK	Germany	U.S.	rate
1978	9.7	9.6	9.5	9.5	0.5
1979	10.0	10.0	10.0	10.0	0.5
1980	10.0	10.0	10.0	10.0	0.5
1981	9.5	9.5	9.5	9.5	0.5
1982	9.1	9.1	9.1	9.1	0.5
1983	8.7	8.7	8.7	8.7	0.5
1984	8.7	8.7	8.7	8.7	0.5
1985	8.7	8.7	8.7	8.7	0.5

Source: Forecast

GENERAL GOVERNMENT FINANCIAL BALANCES

	1979	1980	1981	1982	1983	1984	1985
U.S.	0.6	-1.2	-0.8	-3.6	-4.1	-3.4	-3.7
Germany	-2.7	-2.1	-3.8	-2.8	-2.3	-2.3	-1.5
France	-0.7	+0.2	-1.8	-2.7	-3.1	-2.9	-3.2
UK	-3.2	-3.9	-3.2	-2.3	-3.5	-4.0	-2.0

Source: Forecast

STRUCTURAL BUDGET BALANCE

	1979	1980	1981	1982	1983	1984	1985
U.S.	0.7	0.7	1.5	0.9	-0.2	-0.2	-0.5
Germany	-2.3	-2.5	-2.4	-0.9	0.6	1.7	1.7
France	-0.8	0.8	-0.2	-0.6	-0.7	-0.7	-0.1
UK	-3.2	-1.1	1.8	3.3	1.6	1.6	2.0

Source: OECD

PUBLIC DEBT

	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985
Net borrowing	2.2	0.5	1.9	0.7	-0.2	1.8	2.6	3.3	3.4	3.6	
Of which interest payments	1.3	1.2	1.4	1.4	1.5	1.6	2.2	2.5	3.2	3.2	
Level of debt	23.8	24.7	25.2	25.3	25.0	25.5	25.0	25.5	25.4	33.3	36.5

† Estimate. * Forecast.

Source: EEC Commission

UNEMPLOYMENT RATE

	1980	1981	1982	1983	1984	1985
France	6.4	3.0	6.5	7.5	6.0	
Germany	5.2	4.4	10.5	7.2	6.2	
UK	8.1					

MANAGEMENT

Standard Chartered

Trying to make 'more of the hand we have'

David Lascelles on the strategy of the least known major UK bank

THE SMART new granite and glass building nearing completion in Bishopsgate in the heart of the City of London is to be the new home of Standard Chartered Bank. And a fine home it should be too, with a five-storey atrium sprouting trees and exotic plants.

The question is whether the move into such grand headquarters from scattered buildings in the back streets near Monument will be matched by a similar gain in standing for what might be described as the least known big bank in the UK.

Standard Chartered, under the chairmanship of Lord Barber, the former Tory Chancellor, is trying hard to change. Most people remember it as its bid to buy Royal Bank of Scotland in 1981, a move designed to redress the imbalance of its colonial past which has left it with hundreds of branches in far-flung hot countries — and only 26 in the UK.

That particular bid was thwarted. But Standard Chartered still wants to have its feet planted more evenly between the Third and First Worlds. It took a big step in that direction last year when it finally became a UK clearing bank. That in turn gained it admission to the holy temples of UK banking: the Committee of London Clearing Banks, the Committee of London and Scottish Clearing Bankers as it will now be known.

"It used to be said that the typical Standard Chartered man had a Scottish name, joined the bank at 18 and served as an expatriate in 15 countries. It is not like that here any more," says Michael McWilliam, the group chief executive who only half fits the mould. He has the Scottish name and the colonial background (born in Kenya and a stint in overseas government). But he also went through a City apprenticeship at merchant bankers Samuel Montagu, before joining the bank 20 years ago.

Standard Chartered certainly has the makings of a greater banking force in the industrialised world, though as McWilliam admits: "The problem is making more of the hand

that we have. We have to do some catching up." The bank called in the management consultancy Booz Allen and Hamilton whose report last winter now forms the basis of much of the bank's strategy.

Standard Chartered's balance sheet of £34.5bn ranks it number five in the UK, hence its claim to be the "fifth force in UK banking" after the Big Four clearing banks—Barclays, NatWest, Midland and Lloyds.

It owns the Bank of America in California, which it bought for \$376m in 1979. It also has extensive interests in financing, leasing and precious metals (it is the majority owner of Mocatta and Goldsmid, one of the five London bullion houses).

Convenient

Other evidence of its steady geographical shift was the decision in April to reduce its stake in South Africa. By declining to participate in a rights issue by Stanbic, its 51 per cent-owned subsidiary, it cut its interest to 42 per cent and reclassified Stanbic as an "associate" company. There were sound business reasons for doing this: banking in South Africa has not been very profitable recently (though Stanbic did better than most), and the change helped Standard Chartered's capital ratios. However, as McWilliam concedes, the move was also politically very convenient, coming as it did when South African apartheid has become a public issue.

Already, Standard Chartered's shift may be bigger than many people realise. Since the Stanbic move, the bank earns more profits in North America than South Africa. The contribution of Europe is also rising. But the picture is somewhat more complex than that.

Apart from tax reasons, the rationale for turning more towards the industrialised world is to balance a presence in some of the world's riskier regions with solid, stabler markets. But Standard Chartered's strong presence round the Pacific rim—the world's biggest growth region—is a major asset many other banks hanker for. That presence extends from Union

Bank on the U.S. West Coast, Hong Kong (where Standard Chartered is almost as much part of the establishment as the Hongkong and Shanghai Banking Corporation) and up to Japan. The bank is also among the small group of 16 foreign banks recently admitted to Australia.

The task of developing a business in mature markets is also not that easy. Standard Chartered has boosted its operations on the European continent (where it has a sum of £6.15bn of shareholder funds) by hiring senior bankers from Continental Illinois' European management team. The Union Bank acquisition has also been one of the most successful U.S. bank acquisitions by a British bank.

But the big challenge remains the UK market, where management is mulling over a whole raft of ideas.

One would be to bid for the Royal Bank again. To do that Standard Chartered would have to notify the Government of its intentions first under the terms of the 1981 agreement. McWilliam does not speak optimistically of his chances.

If we tried to do that again, there would be the same "noose," he says, referring to the strong Scottish resistance to outside ownership of financial institutions.

Another is to buy Yorkshire

Bank, the highly profitable Leeds-based bank owned by the UK clearers. But McWilliam does not see any of them parting with such a prized asset, particularly to a potential competitor.

He prefers to encourage

speculation that Standard Chartered will seek an alliance with a building society. The bank already has two working

arrangements with building societies, the Bristol and West, and the Northern Rock to supply banking services to their customers. But if the proposed new legislation on building societies goes through, they will be able to transform themselves into joint stock companies capable of being bought.

Chartered Trust, the finance

subsidiary, is also going into the "money shop" business to extend the bank's

presence to the retail markets.

McWilliam to consider how it

should be managed. He favours



Lord Barber (left) and Michael McWilliams want their feet to be planted more evenly between the First and Third Worlds

reach into the retail markets.

On another front, Standard Chartered's acquisition of Midland and International Bank Limited (MIBEL), a consortium bank in 1980 founded

by 14 well located outlets in the French capital, and that it was forced to start from scratch in a market which was rapidly approaching saturation.

The speed with which corporate alliances can form is

underlined in stark terms in the latest issue of Long Range Planning. Alliances may be the rule, rather than the exception, in international business, but so are the problems of operating them, warns Barrie James, head of marketing development in Ciba-Geigy's pharmaceutical division.

Standard Chartered's efforts to do better have not yet

yielded better results in the profit and loss account.

Although the "bottom line"

has shown a general, if erratic

trend over for some years, earnings per share have fallen sharply since 1981. Loan prob-

lems in many of the bank's

traditional markets are largely to blame, including Hong Kong and South Africa. The bank

has also been vulnerable to the recession in large African countries like South Africa and Nigeria. This has tarnished its image, particularly in the investment community.

That could be changing

though. There are indications

from inside the bank that the

interim results due out on

August 20 will be much better.

That message seems to

have got through to the stock

market where a string of favourable analysis reports

have recently boosted the share price.

However, Standard Chartered

is still not in its new building,

and the transformation of its

business is still something more

spoken of than seen. And some

sceptics may still need con-

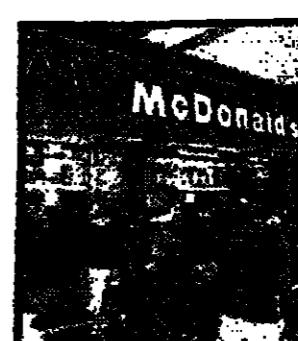
vincing that the bank really is

on a new road.

Corporate alliances

A two-edged sword

BY CHRISTOPHER LORENZ



McDonald's discovered the problem of falling out with a franchisee

render, only two options are open to companies if they wish to survive either form an alliance with other contenders or join the competition."

The European Airbus consortium, which successfully competes with Boeing, McDonnell-Douglas and Lockheed, is a prime example of the first type. An example of the second is the way that Western pharmaceutical companies have linked their product innovation with low-cost production technology. Seartie's artificial sweetener, Aspartame (NutraSweet), uses low-cost production expertise from the world's largest producer of amino acids, Ajinomoto.

Though alliances are now becoming a sine qua non of business strategy, James underlines the drawbacks to their use and limits to their value. "Accountability is weak; communications are often slack; and decision-making takes too long and is frequently ad hoc manner—all of which causes severe operating problems."

As examples, James points to the Anglo-German-Japanese Tornado multi-role combat aircraft, which ran well over budget, and the collaborative development of the System X telephone exchange design by British Telecom, GEC and Plessey, which suffered considerable technical delays.

In the first stinging in the tail, James also warns that temporary alliances to protect long-term independence may weaken rather than strengthen a company's activities, since it can lose the ability to produce a fully integrated product. Critical proprietary information can easily flow to alliance partners, and a partner may become too dependent on another company for essential components, making it vulnerable to others which possess a broad base.

While alliances can be useful competitive manoeuvres, James cautions they are a means to an end rather than an end in themselves. They must be treated as a part, not the core, of a company's strategy.

* The Journal of the Society for Strategic and Long Range Planning and of the European Planning Federation. Published bi-monthly by Pergamon Press, Headington Hill, Oxford OX3 0BW, England. Annual subscription \$200 (incl. postage).

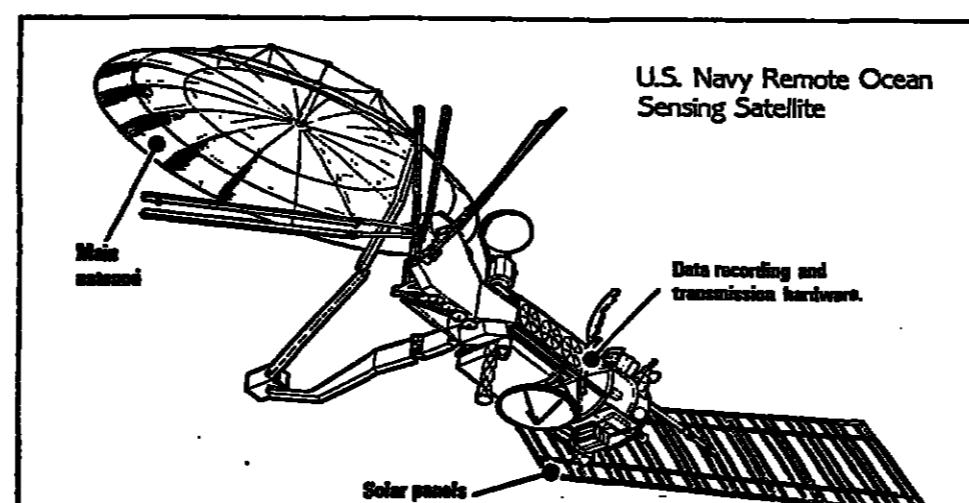
TECHNOLOGY

EDITED BY ALAN CANE

New effort to develop tougher paint for ships

Satellites set for valuable role in exploitation of the oceans

Information from space about the seas will soon provide valuable data to offshore industries, shipping and fishing, reports Peter Marsh



THE WORLD'S shipping and offshore industries are due to obtain in the 1990s a potentially valuable new set of tools from outer space.

Satellites a few hundred kilometres above the Earth in polar orbits travel over the whole of the globe as the latter turns on its axis. Loaded with appropriate instruments, the space hardware can obtain valuable information about activities on the surface.

The spacecraft send to receiving station data collected by sensors. The best known such vehicles are the U.S. Landsat series, which take pictures of land areas with high-resolution cameras.

Satellites to discover details about the sea use other sensors, for instance altimeters to measure the heights of waves, radar instruments to capture pictures of the sea surface through clouds and rainstorms. The latter obtain, for instance, infrared radiation to provide information about heat losses from the ocean surface.

The most advanced satellite so far built to detect information about the oceans was the U.S. Seasat, operated by the National Aeronautics and Space Administration and launched in 1978. It lasted only a few months due to a technical fault. Nonetheless, the data the spacecraft returned to Earth remains of considerable value to scientists studying the oceans.

Much further scientific work is required to understand basic facts about the oceans, for example the links between measurable phenomena such as surface temperatures and patterns of weather and of water currents.

Moreover, the different countries planning the new generations of satellites need to get together over the next few years to co-ordinate their activities so that duplication of effort is minimised.

Researchers have attempted to measure these forces aboard vessels while they are at sea or in a harbour. The next job is to set up laboratory rigs in which they can replicate the types of impact, in order to test the new formulations for paint that may emerge over the next few years.

PETER MARSH

producing short-term forecasts.

Such details are at present collected piecemeal by instruments on buoys dotted about the world's sea areas and by sensors on the current generation of polar orbiting weather satellites, which both the U.S. and Soviet Union operate.

Marine transportation is the most critical factor is wave heights. Warnings of fog, rain, extreme currents and so on could also aid shipping enterprises in route planning.

Offshore prospecting. Many of the areas which appear suitable for undrilled mining (in which companies would extract nuggets of manganese and other metals from the sea floor) are away from major shipping lanes. Data will be needed to collect.

In oil and gas production, companies that run drilling rigs and supply vessels could benefit from information about weather.

Surveillance and enforcement. Police and national security departments could obtain valuable information about, for instance, illegal fishing.

Fisheries. Companies in this area of commerce could benefit from sensors that record visible radiation scattered from the sea. Such data provides clues as to the chlorophyll content of oceans (a factor related to fish breeding areas) and sites of pollution. With other sensors, scientists can calculate further details, such as the degree of salinity.

International Co-operation and Competition in Civilian Space Activities, Office of Technology Assessment, U.S. Government Printing Office, Washington D.C.

Cheaper fibre optics may hit satellite sales

COSTS IN optical-fibre technology will fall at a faster rate than in techniques to transmit information by satellite, according to the Office of Technology Assessment (OTA), an agency of the U.S. Congress.

This agency suggests, could affect how telecommunications companies and governments plan new telephone and data networks for the 1990s.

One consequence could be a fall in the market for communications satellites, an area where U.S. companies dominate (see table).

The OTA, in a report on civilian space activities, say that "rapid advances in fibre optic technology have now convinced many experts that fibre optic cable will eventually be less costly than satellites over substantial distances."

Most long-distance data traffic is carried by satellites, for instance IntelSat's network of spacecraft 36,000 km above the Earth.

Satellites have for some years been the upper limit in communications over telephone company lines. Once a telephone company had paid the high capital sum needed to inject the craft into orbit, the cost of transmitting information is virtually constant, irrespective of the distance between receiving and transmission stations.

For conventional coaxial cables, the cost of information transfer increases in rough proportion to the distance. Not

only does the telecommunications operator need to pay out for greater lengths of cable, it also has to provide amplifiers (repeaters) to boost the strength of the signals along the route.

Advances in optical fibres are changing this equation by greatly reducing transmission costs with this technology.

Researchers are also perfecting the materials used in the glass "walls" of the fibres to reduce the extent to which they absorb light rays. This in turn increases the amount of information that can be sent.

Fibre optic cables have three clear technical advantages over satellite-based transmission techniques, says the OTA report, though these may not be crucial in international telecommunications applications.

Fibres suffer from shorter signal delays, they are free from electrical interference and they are less prone to electronic techniques by which people attempt to eavesdrop on transfer of data or telephone conversations.

To offset these factors, with the current state of the art in satellites and in optical technology, international satellite transmission offers two advantages. It is easier to send by this method large amounts of information simultaneously.

The technique lends itself better to "broadband" operations and it is often simpler to link up satellite messages into networks involving a large number of reception points.

PRIME CONTRACTORS FOR COMMERCIAL COMMUNICATIONS SATELLITES	Country	Actual	Planned
Prime contractors:		1985-86	1984-89
(First launch 1983 or before)			
Hughes Aircraft	U.S.	45	23
Ford Aerospace	U.S.	10	10
RCA Astro-Electronics	U.S.	9	2

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THE ARTS

Architecture/Colin Amery

Failing to fortify the under forties

An important part of the critic's role is to search diligently and regularly for new talents. In the field of architecture this is a complex and difficult process for two reasons. First of all it is difficult for architects to get their first buildings built; and second, talent for drawing or ideas at a school of architecture does not necessarily mean a talent for building.

At present in this country younger architects have quite a hard time getting started. In his preamble to the current exhibition of the work of 40 architects under 40 at the Royal Institute of British Architects (until August 23) the former President, Michael Manser, calls them "the lost generation". He feels that they have been afflicted by the poor economic performance of the country since the war and what he predictably calls "obsessive conservatism".

Certainly there have not been the architectural opportunities in this country on the scale of developments in America or Japan. There are enormous opportunities now in places like Docklands in London and the reconstruction of Merseyside but they have not been seized by younger architects of the first rank.

In the search for talented designers the competition and the exhibition both provide opportunities for display without the need for actual commissions. The idea of an exhibition of the ideas of the top 40 younger designers at the Royal Institute is a good one.

It is a pity that it has been so poorly carried out.

It is a show sponsored by Ibstock Building Products and selected by three architects not under 40 and the chairman of the sponsoring company. The architects, Michael Manser, Adrian Gale and Richard Rogers, were the selectors. The idea has been poorly served by the presentation of the exhibition. Because it has been designed for travelling, each entrant is limited to three identical panels of laminated drawings and photographs.

The display skills within such a small compass determine the success of each architect and, alas, these skills are clearly severely limited. One of the assessors of the show, Adrian Gale, writes in the catalogue of his disappointment at the standard of entries and criticises the failure of the architects to see the panels as a piece of design in themselves.

Allowing for this sense of deep disappointment in the appearance of the exhibition, it does give an opportunity to assess at one time a range of work of younger practitioners.

There is a sensitive and careful conversion of a mill in Hertfordshire into eight individual houses by Richard Collins. For some unexplained reason there is the set of Coronation Street designed by the architect Ken Moth. The design of the proposed Jubilee Hall in London's Covent Garden by James Monahan and Martin Dyke-Coombs is an interesting extension of the idea of an arched facade add-

ing to a listed market building. The range is large.

It is possible to divide the work into clearly defined schools of current thought. There are the regional vernacularists—usually adding to old buildings or converting them. There are the late followers of the technological school. One of these has designed what he calls the house of the future—one Robert Barnes—who certainly enhances his ideas by setting the house in a landscape painted by Cezanne. There are some classical revivists, of whom more later, and then there are some uncertain characters who try to combine all three approaches. Alongside these three schools are the young architects who follow the movement and draw or design as well as say James Stirling, but have not had his run of luck.

I am quite happy to stick my neck out and say which of the 40 I consider likely to be worth commissioning and so giving them the opportunity to stretch their talents.

What one is looking for is a sense of design integrity in whatever style the architect found to have adopted. Of the boys who have gone for the classical, Robert Adam (well named), John Simpson both have an elegant consistency. Neither of them has quite that strain of originality that turns classicism into something live and well-read. I would single out the work of a firm called David Chipperfield and Kenneth Armstrong who have designed two small studios in London. From the presentation in this exhibition the best route for the future improvement of design.

Bayreuth Festival

David Murray

This summer's Bayreuth Festival began, characteristically, with an announcement that the leading tenor in the new *Tannhäuser* (René Kollo) had begged off at the last moment, rather later than the already-delayed soprano (Gabriele Benatzkává). Thus the formula for Wolfgang Wagner's production contained three unknown quantities: as the hero Richard Versalle, an American late starter in his early fifties, as Elisabeth young Cheryl Studer—who learned the role in eight days—and concealed in the pit Giuseppe Sinopoli, another Bayreuth débutant.

The event proved to be no more than the sum of its parts, but at least it was a tidy sum, for Wagner's austere, stately production could not have been tidier. Her and Sinopoli's *Tannhäuser* of the opera (or rather versions, incorporating variants from up to 1860), keeping the brief Venusberg ballet instead of the overwrought Bacchante devised for Paris. Certainly the orchestral and harmonic style of the Dresden score is more consistent; whether that can dispel the fact that *Tannhäuser* faces two ways at once is another matter.

As Dieter Borchmeyer argues in a fine essay in the programme-book (Bayreuth's tri-lingual programmes are more lavish than ever), Wagner conceived his hero originally as a bold defender of flesh-and-blood love against bloodless idealisation—Venus represents carnal good sense, not profane evil. Yet at the crux he plunges into self-recrimination and a frenzy for "stomach"; the breach is never healed. Perhaps that very confusion explains the poignant allure *Tannhäuser* had for our great-grandparents. At any rate it stands baldly unresolved in this production; the old Wagner himself remarked that he "still owed the world *Tannhäuser*".

Where Windgassen used to wrench one's heart, Versalle makes a tame, carefully cultivated protagonist. He has a true tenor ring, a little restricted but bright; his modelled phrasing takes no expressive risks. One could call his *Venus*, Gabriele Schmitz, voluptuous; one could also remark a certain stridency in *forte* and a threatening beat in the voice, but the audience seemed to like objects.

Miss Studer's Elisabeth has the considerable appeal of blooming vocal youth, a generous, full-throated sound, very innocent, inclined to plainness. Her dramatic powers are not taxed: she watches the contest in the Hall of Song with her back to us and in the last act she is kept immobile as the pilgrims pass, not scanning their faces in search of *Tannhäuser* (why is that natural, touching business sacrificed?). Wolfgang Brendel, whose staunch Gernont I admired in Munich, is an even better Wolfram, virile and sonorous. There is a majestically smooth Landgraf in Hans Sotin, and Brigitte Lindner is properly fresh and boyish as the Shepherd; among the lesser minstrels Robert Schunk's impassioned Walther stands out. There was some boozing for Ivan Marko's erotically busy dance-troupe—presumably on grounds of decorousness, but then the objectors cannot have seen some previous Bayreuth Bacchanales. The chorus was as always superlative.

Sinopoli's conducting was consistently interesting, without the tics and lapses that have made his London performances debatable. The feverish colours of the lustful and anguished music were rendered brilliant and light, the processional woodwinds smoothly pungent; but he was scrupulously solicitous for his singers. What elated him was the mellow, measured pace of parts of the score. There was always a hint of impatient hustle in the rhetorical periods of this early-

Romantic Wagner, full-stops became mere semicolons, semicolons commas, commas scarcely marked.

The difference between what is heading and what is held back is important to Wagner's musical realisation of *Tannhäuser*'s contrasting realms, and that was blurred. Otherwise Sinopoli's reading had distinction and refinement enough to assuage hostile expectations. Perhaps he found Bayreuth's excessive rehearsal times a particular bore.

Upon the visible action one can hardly comment except to report that it is minimally efficient but ultra-static, without any dramatic stroke or surprise. There is some modest visual play with the notion that Venus and the sainted Virgin, before whose statue *Tannhäuser* and Elisabeth genuflect, are guises of a single spiritual power. Wolfgang Wagner is as usual his own designer: upon permanent concentric rings the Venusburg diabolically reveals the once-vital discoveries of post-war Bayreuth, the last act echoes brother Wieland's *Parsifal* wood all too closely, and the Warburg hall has suspended golden arches which at once conjure up Wieland's *Tannhäuser* and the McDonalds logo.

The revival of *Parsifal* in Götz Friedrich's production, conducted again by James Levine, was generally more stirring despite Levine's inordinately slow tempi for the outer acts. Act 1 was impressively sustained, even if Levine perversely rejected Wagner's reading, which was so evidently carried by Waltraud Meyer's little young Kundry, with a voice like a half-human electronic device—out of proportion to it.

Franz Mazura camped his Klingsor with relish. Simon Estes Amfortas, committedly honest, somehow failed to wring any withers. Peter Hofmann's Parsifal had gained the maturity and gravitas needed for the last act, without losing the attractive, vulnerable persona that is his trump as the younger Parsifal; but his timbre is now hardly recognisable as tenor, and a crypto-baritone hero is a disappointment. The tower of strength was Hans Sotin's Gurnemanz in unstinting lyrical flood, a grand performance to match with Kurt Moll's. A Bayreuth *Parsifal* is still an experience to treasure.

Hockney Paints the Stage' at the Hayward

David Hockney's designs for the stage will go on show at the Hayward Gallery from August 1 to September 29, which will be the only European showing of the exhibition after its tour of America.

Hockney Paints the Stage covers all his work for this medium, beginning with his sets and costume designs for the Royal Court's production of *Ubu Roi* in 1966 and his designs for two Glyndebourne productions, *The Rake's Progress* and *The Magic Flute*.

The Hayward

Jennifer Jackson continues her manner shown in her *Common Ground* and *Medusa* for the Sadler's Wells troupe. The style is overtly plotless, but there are hints of themes and emotional attitudes which serve as armature for the dance. But where the two earlier works controlled the implicit message, nourishing the dance from ideas but never allowing it to be dominated by them, her new *Half the House* on Thursday suggests that the theme has exercised some paralysing effect upon the choreographic invention.

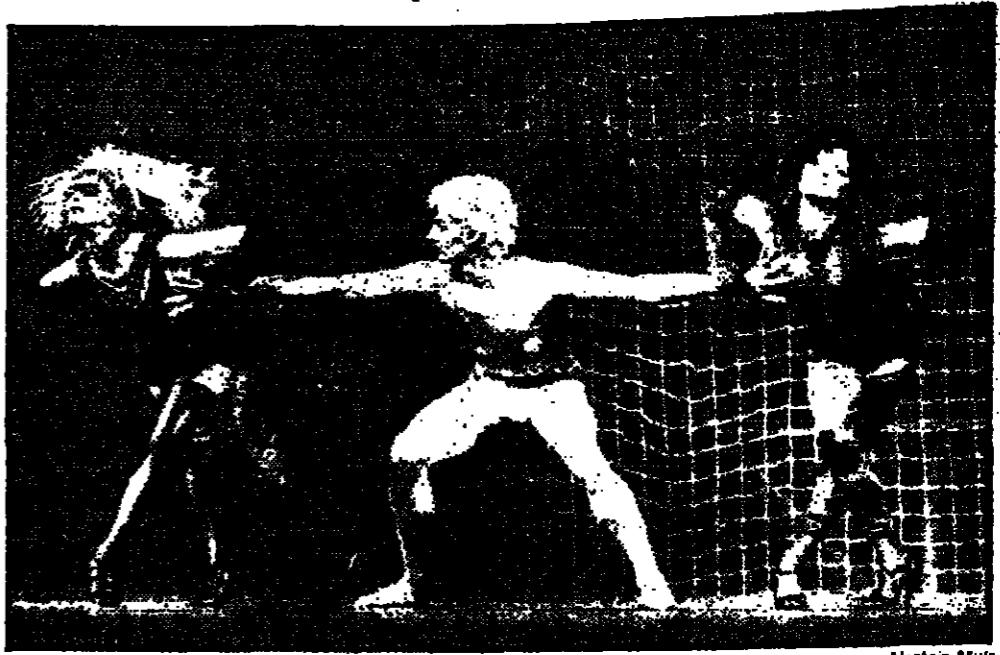
As programme note Miss Jackson offers a poem by by Cavafy about spiritual growth, the breaking of law and custom, "the destructive act: half the house will have to come down" to arrive at wisdom. Brave words; bold

details, but not obviously suited to examination in dance. A further problem exists in her choice of score—the Bartók *Divertimento for Strings* whose light outer movements frame the adagio centred upon a lengthy quotation from *The Miraculous Mandarin*. The sometimes fragmented form of the music, and its moments of folksiness, provide additional burdens to choreographic invention.

The dances for Doctor Frankenstein (Stephen Jeffries), for Elizabeth, his betrothed (Lesley Collier), and for the Creature (Jonathan Cope) are unenterprising, and risible a deodorant commercial is mute. The costuming by Mr and Mrs Emanuel contrives to be generally garish, and in giddy ballroom outfits whose complexities do not "read" in effectual as stage dress in the theatre. The Rocky Horror Show, Mel Brooks' *Young Frankenstein*, told of the enjoyment to be found in reading.

Frankenstein/Covent Garden

Clement Crisp



Sharon McGowan, Jonathan Cope and Sandra Conley in "Frankenstein"

They are the tamers with belligerent life who have cobbled together *Frankenstein*—the *Modern Prometheus*, given its first performance on Friday night, whose closest link with its putative source is the fact that it is a misbegotten piece of vulgarity with intellectual pretensions. As a creation for the Royal Ballet I would venture to diagnose it as the worst symptom yet of the company's present menopausal crisis.

Mr Eagling has not previously tested his wings with a work for a professional ballet company, but he has been given the run of the Opera House, whose stage he uses better than his dancers. (I would note that at the recent Royal Ballet press conference, Peter Wright told us that two dancers in his Sadler's Wells troupe proposed making first ballets for which they have been each allocated £1,000 in order to try out their creative skill, still on tour.)

The merits, such as they are, of *Frankenstein* have to do with Mr Eagling's ability to explore the resources of the Opera House's machinery—trap-doors disengaging, dancers, orchestra rising on a lift at the back of the stage, there to play for the latter part of the production—as if he had asked himself what he could achieve with his cast to develop his theme, but what he might expect from his menopausal crisis.

These Promethean fatuities are accompanied by a nugatory score from Mr Vangelis' electronic banalities succeeded by glutinous orchestral writing which suggests that somewhere a deodorant commercial is muted. The costuming by Mr and Mrs Emanuel contrives to be generally garish, and in giddy ballroom outfits whose complexities do not "read" in effectual as stage dress in the theatre. The Rocky Horror Show, Mel Brooks' *Young Frankenstein*, told of the enjoyment to be found in reading.

Half the House/Covent Garden

Clement Crisp

In making her first work for the Royal Ballet at Covent Garden, Jennifer Jackson continues the manner shown in her *Common Ground* and *Medusa* for the Sadler's Wells troupe. The style is overtly plotless, but there are hints of themes and emotional attitudes which serve as armature for the dance. But where the two earlier works controlled the implicit message, nourishing the dance from ideas but never allowing it to be dominated by them, her new *Half the House* on Thursday suggests that the theme has exercised some paralysing effect upon the choreographic invention.

There results a ballet written for a central trio of Bryony Page, Ashley Page and Mark Silver, with six attendant couples, half in blue, half in claret red, in which there are varied permutations and, in a sense, a conflict of interest between message and means. I found nothing emotionally conclusive in the presentation of Cavafy's ideas, and a feeling of dynamic restraint about some of the dance invention. This

is unusual in Miss Jackson's work, for her style in the past has shown a boldness and experimental energy in handling the developed classic language she adopts. By keeping both Cavafy and Bartók in the foreground of her imagination, Miss Jackson has not allowed her own individual and admirable voice to be clearly heard.

But that said, I have also to welcome a developing mastery in her handling of the cast, and more especially, to salute the middle movement which is in essence an exploration of the relationships between the central trio. They are shown in varied permutations and, in a sense, a conflict of interest between message and means. I found nothing emotionally conclusive in the presentation of Cavafy's ideas, and a feeling of dynamic restraint about some of the dance invention. This

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The programme, which was given an unexpected order with a muddled *Bayadère* as the final piece, began with *Birchday Offering*, which should by rights close an evening. It was irradiated by Antoinette Sibley and Anthony Dowell making their Opera House debuts in the central roles, Miss Sibley gleaming in assurance, exquisitely right in style, and both artists showing exactly how Ashton's choreography should be presented—with wit, elegance, beautiful manners—in the central pas de deux.

For Luciano Berio's *Corale* the EIC were joined by the Ensemble Orchestral de Paris.

I have not generally found that Berio's series of *Chemins* elaborations for ensemble of his *Sequenze* for solo instruments add significantly to their originals, or even match their conciseness and pungency.

Corale, in the same mould as the eighth *Sequenze* for solo violin, is an exception: from the original material, used like a ground-bass, emerges an effective and fully-fledged piece in its own right, quick, colourful and surprising.

The EIC's finale was Boulez's own *Eclat/Multiples* — a still tantalising revival of one of Boulez's several still unfinished works-in-progress. A luminous performance: nine soloists playing on sustaining instruments, including piano, celeste, harp and guitar, against, or in counterpoint to, a growing orchestra of instruments which sustain their sounds. The scenes flash quickly, and the music—it is all uncurrents, densely crowded, striking sparks, as well as quiet, more reflective soliloquies, one from the other, as each moves intently towards its individual mark and common meeting point.

The composer mentions in this respect "experiences of connectedness and isolation." Though the same words could apply to many works of music, they do reflect a fundamental attitude which is instantly perceptible: a sense of a multitude of diverse forces, self-contained and independent, channelled towards a single point of lyrical focus. *Penthouse* may not be a major *Corale* masterpiece, though it could be the precursor of one, but it will undoubtedly repay with pleasure much further listening and study.

Penthouse was an Ensemble InterContemporain commission; the rest of Boulez's programme too had links with IRCAM. In Paris, York Höller was one of IRCAM's first resident composers, and his *Resonance* for 27 players and four-track tape was prepared and written there. It's an elegant, imaginative, well-worked piece in which the electronic elements

still do not seem to me to sit quite comfortably with the live performance. That was nearly five years past, however, and electronic techniques at IRCAM have moved on in recent years. I look forward with interest to hearing Höller's new piano concerto, to be premiered by Peter Donohoe with the BBCSO next December.

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delicate, strenuous activity, of sudden quicksilver expansion and from time to time of dark, sonorous weight. Other *Multiples* are due to be added; but the music stands so well as it is, and so conclusively, that few will complain if it remains in its present form.

Two premieres in Royal Exchange season

The autumn/winter season at the Royal Exchange Theatre, Manchester, is to include two premieres. The major one is author Russell Hoban's adaptation of his novel set 3,000 years in the future, *Riddley Walker*, which has been commissioned by the theatre. Directed by Graham Murray and designed by John Bryant, it opens on February 20 1985.

The other premiere is a musical fantasy by Trevor Peacock, *Jack and the Giant*, a seasonal family entertainment which will run from December 5 to January 4.

The Royal Exchange's season opens on September 12 with a 5-week run of Nigel Coward's *How Fifer* and continues with the first Arthur Miller play to be performed at the theatre, *Death of a Salesman*. The fifth production is *As You Like It*.

Amsterdam, Nieuwe Kerk (Dam Square). Organ recital by Harm Harhuis, Brummen, Hauff, Byrd, Bull Gibbons, Bartholomeus, Böhm (Thur.).

ROYAL PHILHARMONIC ORCHESTRA conducted by Richard Hickox with John Lill, piano. Poulenec, Beethoven and Faure. Barbican Hall (Mon.). (538 8891).

HILLARD ENSEMBLE: Penruddick and Mawson. St Luke's Church, Chelsea. (Mon., 10pm). (538 8212).

New London Consort directed by Philip Fickett. Medieval extravaganza. Barbican Hall (Tue.).

Nash Ensemble conducted by Lionel Friend. Strauss, Schönberg and Mozart with Sarah Walker, mezzo-soprano. Royal Albert Hall (Tue.). (538 8212).

ROYAL PHILHARMONIC ORCHESTRA conducted by Claudio Abbado with Natalia Gutman, cello. Mendelssohn, Prokofiev and Durval. Barbican Hall (Wed.).

ROYAL PHILHARMONIC ORCHESTRA conducted by James Loughran with Gyorgy Pešek, violin, Elgar, Mendelssohn and Beethoven. Royal Albert Hall (Wed.).

ROYAL PHILHARMONIC ORCHESTRA conducted by Sir John Barbirolli with John Lill, piano. Vaughan Williams, Anthony Payne, first performance. Rzewski and Elgar. Royal Albert Hall (Wed.).

ROYAL PHILHARMONIC ORCHESTRA conducted by Sir John Barbirolli with John Lill, piano. Vaughan Williams

FINANCIAL TIMES SURVEY

Monday July 29 1985

Italian Engineering

Italy has been carving out a strong world presence in some engineering sectors while losing competitiveness in others. Industry will receive a boost from the lira's devaluation which could encourage further the strong inward investment flow.

IT IS just over a week since the chaotic currency crisis which came as a prelude to the lira's recent devaluation. At this stage, however, it is impossible to see how the devaluation points up the anomalous state of the Italian economy and in turn Italian industry.

The lira devaluation was in large part needed to counteract a record trade deficit which Italy has been suffering in the first half of this year: at the same time foreign investment has been pouring into the Italian stockmarket and in the form of direct investment acquisitions of companies and joint ventures.

Imports

The situation is anomalous because Italy is sucking in imports much faster than it is exporting and yet certain Italian companies are managing to make strides on the European market—the names of Fiat and Olivetti come immediately to mind but there are others.

The situation is anomalous also because the Italian economy is growing at a faster rate than, say, France or West Germany, and yet there are sectors such as home appliance manufacturing, or companies like Alfa Romeo, which are operating at only a fraction of capacity. Even Italy's proud machine tools industry is worried about the outlook, despite being among the most advanced and successful in the world.

In seeking an explanation for Italy's troubles, one must look first at the effects of a runaway public sector budget deficit, which even with recently

On the innovative track

By ALAN FRIEDMAN, Milan Correspondent

announced spending cuts and revenue-generating measures is still likely to top L100,000bn (\$55bn) (13.5 per cent of the country's gross domestic product).

The public sector deficit is the most visible example of the unwillingness of Italian politicians to tamper with vote-preserving and overly generous state pension and social programmes.

The need to fund the deficit results in high interest rates (a prime rate of 17 per cent), inflation (9 per cent) still well above the level of Italy's main western trading partners and the crowding out of private sector borrowing.

Meanwhile, Italian industry tries to cope with punitive borrowing rates, a loss of competitiveness on world markets and a political class which is perfectly willing to interfere with business transactions if it thinks it has something to gain.

The result of this last problem is that state-owned food companies cannot be privatised by state holding groups without absurd political interference, or in another case, the obvious need for rationalising a state car company is ignored because the attendant redundancies would represent a political impossibility.

Thus, even the much vaunted Craxi Government, nearly two

years in office, and meant to be the harbinger of the "new Italy," is not immune from petty political squabbling, interference in business and the traditional Italian Government propensity for inaction when it comes to taking much-needed corrective measures in the economy, and particularly in the public sector deficit.

On the more positive side of the ledger, Italian industry is trying, and in many cases successfully, to modernise by introducing new technology. Italy has begun to embrace factory automation and boasts Fiat's Comau flexible manufacturing and robot company, which only recently was asked to supply General Motors with \$80m worth of factory automation equipment.

Battle

Likewise, it must be said that in the private sector a new confidence reigns, a confidence based upon the impressive turnaround at companies such as the profitable Fiat, Olivetti and Pirelli. Montedison, the Milan-based chemicals, energy and health care giant, has been radically restructuring and reducing its heavy losses—\$650m over the past three years.

Unfortunately for the image

"Here we go, back to the old-style Italy," was the comment from a foreign businessman in Milan the other day.

Then, following the SME affair, came the bitter corporate battle which erupted this month when Montedison bought control of Bi-Invest from stock market raiders, upsetting the delicate balance of industrial power in the establishment led by the Agnelli and Pirelli.

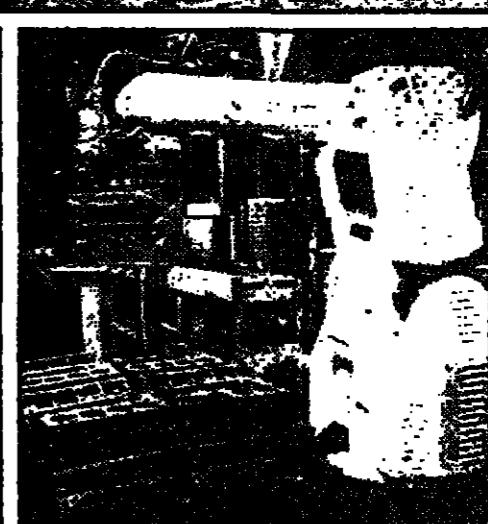
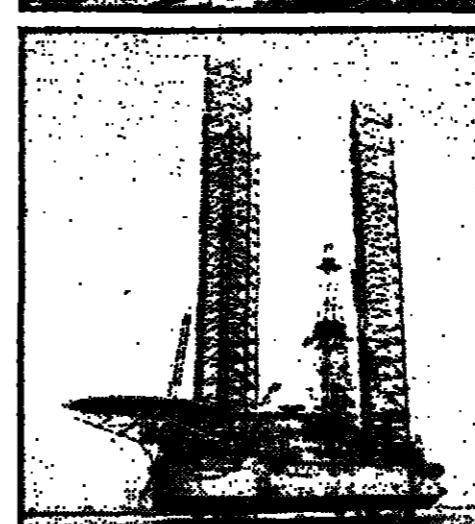
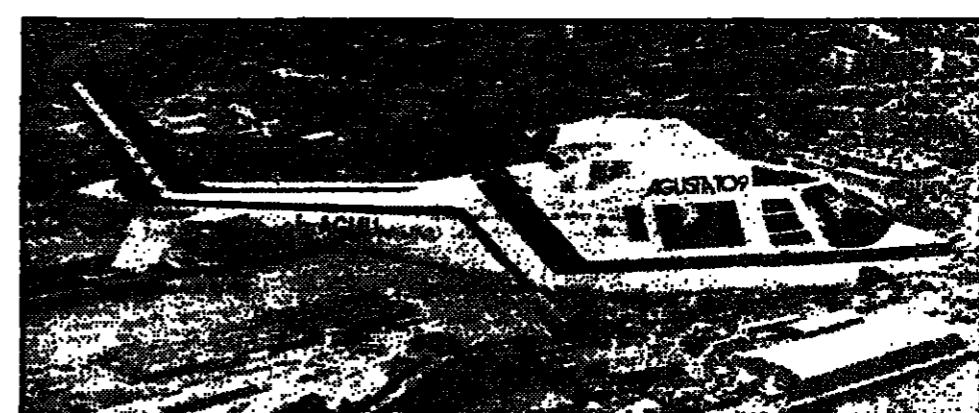
Finally, the collapse of the lira against the dollar on July 19, the 8 per cent devaluation in the European Monetary System which followed and a series of charges and counter-charges as to who caused the currency crisis. Even the normally prestigious Bank of Italy has not emerged unscathed from the "black Friday" currency affair.

Successes

If these various affairs suggest that the fundamental nature of power-brokering in Italy has not changed, foreign investors can still take heart from the fact that Italian engineers and companies remain innovative and in some cases even ahead of their competitors in the world market.

The deal, originally signed in April, ran into heavy political opposition from Prime Minister Craxi, and was then followed by a series of counter-bids for SME. The matter is still unresolved and has been further compounded by an unprecedented claim from Sig de Benedetti that he was asked to pay a bribe in order to expedite the SME acquisition.

Small Italian companies also achieve unusual successes—witness the example of the little-known Milan-based Microperi, which is spending £485m to build one of the world's



• Innovation in engineering: above, Agusta's versatile A-109; left, an offshore oil platform Perro Negro 3, belonging to the state-owned energy group, ENI; and, right, in the motor industry, a Comau "Smart Robot" unloads engine cylinder blocks from pallets

largest semi-submersible vessels for the offshore oil industry.

Meanwhile, in the car industry, Fiat is midway through talks with Ford (Europe) which could result in an important joint production agreement badly needed if Europe is to rationalise its over-blown car sector. Alfa Romeo, the loss-making state car company, is talking to General Motors. The Turin-based Pininfarina design company has a \$550m contract to build and ship Cadillac car bodies to Detroit. Chrysler has turned to the engineering flair of Maserati, which is to supply \$600m worth of cars for the U.S. market.

In the state sector, which includes the three big holding groups of IRI, ENI and EFTI, losses are still heavy, but efforts are under way to take a harder management line.

This can be seen in the impressive management of companies such as IRSTEST's microelectronics maker—SGS—which is now struggling with the rest of the electronics world in the present market glut.

Other examples of well-run state companies are Elsag in electronic systems, Aeritalia in aerospace, or Agusta.

The state sector is also moving ahead gradually with partial privatisations—and not all of them end up as disastrously as the SME affair.

Saipepi last year successfully floated 20 per cent of its shares on the Milan bourse and with foreign investors while SIRI, the telecommunications con-

struction and maintenance subsidiary of IRI, only recently offered more than 40 per cent of its shares to the public for £200m, the largest issue for a state company on the bourse.

The Government says it is determined to force the state sector to be less dependent on huge cash hand-outs. It still needs to develop a more co-ordinated privatisation policy and more importantly, needs to reduce the degree of political horse-trading which goes on in the three big holding groups.

Italian state companies are

still in many cases fiefdoms of

political parties which regard

them as sources of patronage

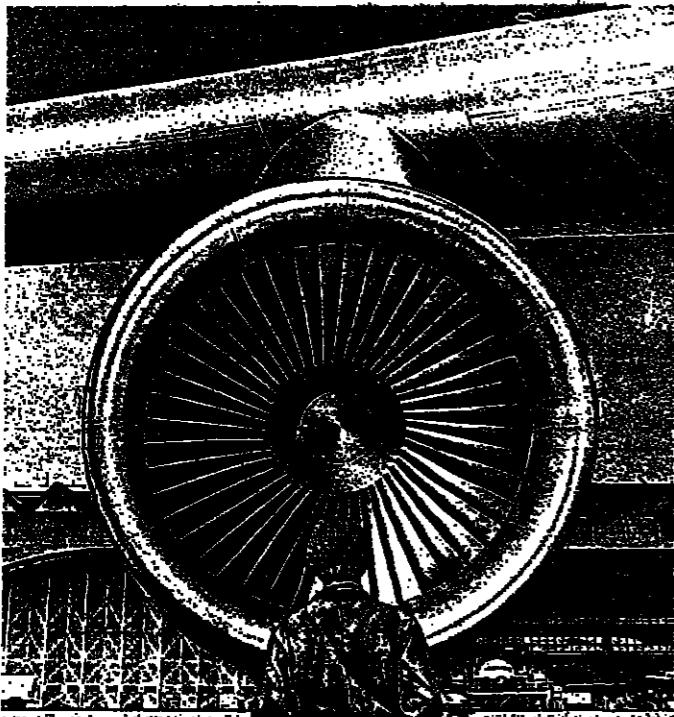
and jobs. This will have to

change in future if real

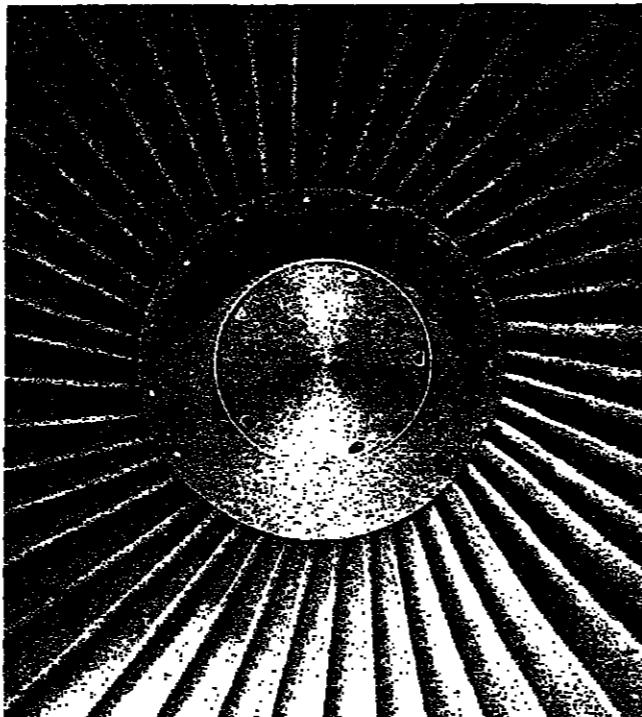
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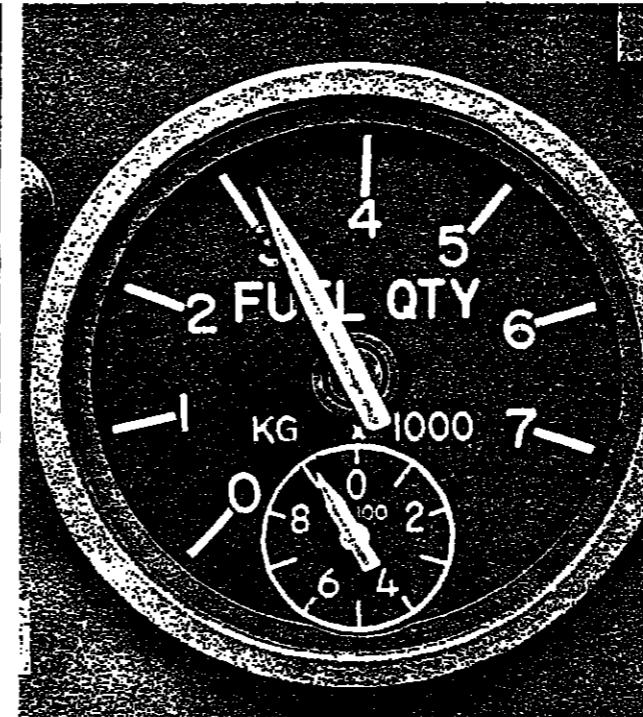
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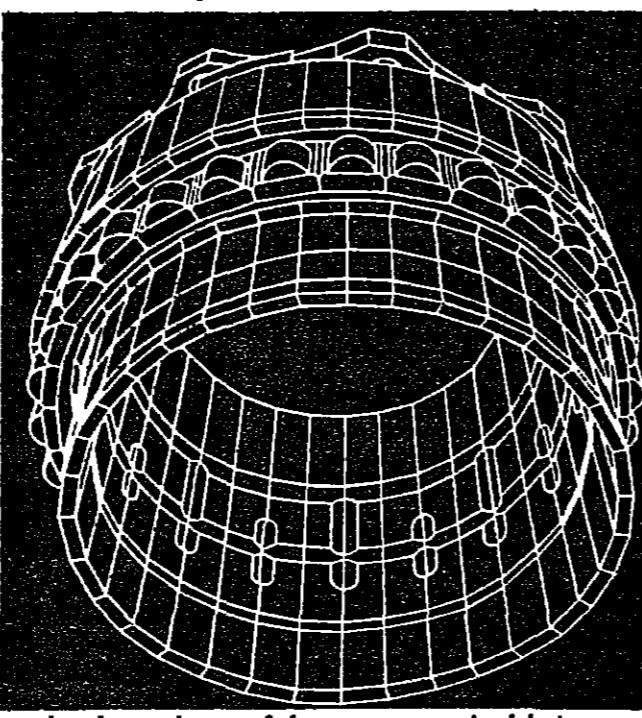
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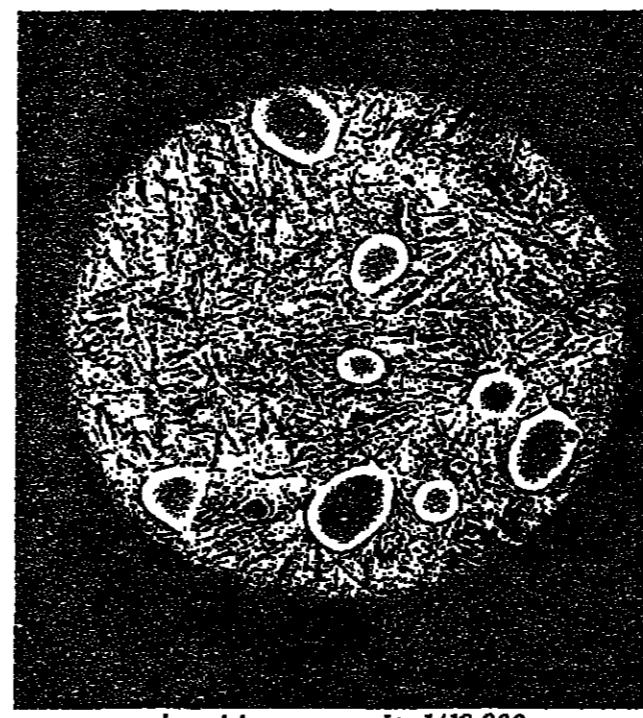
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Ansaldi, one of Italy's major industries, founded in Genoa in 1853, is now the leader of a sector comprising six companies of the IRI-Finmeccanica group, with 9 plants, 2 study centres and a work force of more than 16,000. Ansaldi specializes in the design, engineering and supply of systems, machines and electric and electronic equipment for energy, transport and large sized systems. Over 35% of the orders acquired come from abroad, and Ansaldi is a well-known name throughout the world, with companies and offices in all the most important international markets.

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The SIV Group, headed by EFIM, is the biggest industrial complex for the production and transformation of flat glass in Italy and is among the most important in Europe. The Group employs 3,500, has sales of 300 thousand million Italian Lire (of which about half is export), 10 production and service companies and has been in a break-even or profit situation since 1975.

The Ministry responsible for State Participation in Industry has recently given SIV the responsibility for leading the public sector glass industry by assigning it the control of a number of companies operating in this sector and whose stock was previously held by other Management Boards for State Participations.

The Group has a rather varied product range, from the production of 260 thousand tonnes of base material per annum to the transformation of glass into high technology products for the car and building industries and in the field of energy saving.

The car industry takes the greatest share, with an annual

production of 3 million components that include laminated and differentially tempered windscreens, heated rear windows, flat and curved side windows, tinted athermal windows, windscreens with built-in radio aerials and sun-roofs. These high quality products are supplied to some of the main European car makers: Fiat, Alfa and Lancia in Italy; Renault, Citroen, Peugeot and Talbot in France; Volkswagen, Mercedes, BMW and Audi in Germany; GM and Volvo in Belgium; Jaguar, Austin Rover and Vauxhall in Great Britain; and, lastly, Volvo in Sweden. SIV holds 25% of the automobile market in Europe (with interesting prospects elsewhere) and has recently won a number of orders. One is from GM, USA, for the supply, over four years, of windows for 50,000 Callistos, the new American top of the range model styled by Pininfarina. Another is for Russia and the American Chrysler and A.F.G. for the supply of a turn-key plant for the production of car windows.

Summed by the world energy crisis, SIV has developed glass

products for the building and energy saving markets. The Group now produces fiber for thermal and acoustic insulation and reflective glass, which it produces in the only plant in Italy for the laying of metallic coatings on glass under vacuum. Many buildings using SIV special reflective glass have been constructed in Italy, Milan, Florence, one of the more interesting recent developments in Italy, and indeed in Europe, is but one example. SIV glass is also used in many buildings abroad - in France, Great Britain, Greece, South Korea, Hong Kong and Australia. Recently, 38 thousand square meters of reflective glass were supplied for the Elf Aquitaine skyscraper in Paris. In fact the Group has created a product range which is able to foresee and resolve the most up-to-date and diverse needs of the construction industry with products such as float glass, clear and coloured mirrors, laminated and armoured security glass and low-emissivity reflective glass for energy saving.

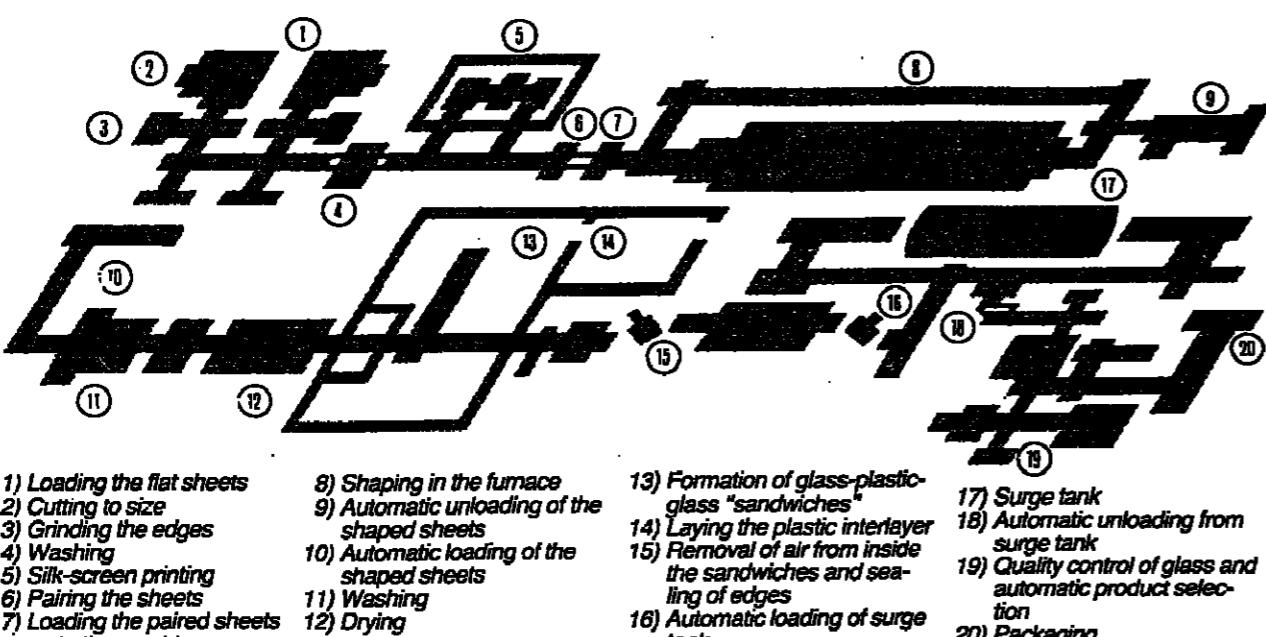
All this has led to SIV's expansion in both the domestic and international markets. As

a result the original production unit has been joined by those of Ilved di San Salvo, that produces mirrors and laminated glass, Vetroeuropa in Settimo Torinese for car windows, Società Vetri Speciali in San Salvo for reflective glass, Italil in Melfi for silicon sand, Floretto in San Salvo for float glass, Sicover in Aniche for solar collectors and two marketing companies, SIV Deutschland in Frankfurt, and SIV France in Paris.

With a view to implementing its new international strategies, SIV has, in the past 2 years, built up an Engineering Division which has already enjoyed success in many markets. This Division is able to offer complete plants, from planning to finished product, which are highly innovative and suitable for all glass production requirements.

In summary, this is a profile of a Group that is part of the Ministry of State Participation's holdings. It is a Group that is already in the public eye and recognized by those working in the industry because of its industrial strength and product range which faces the reality of international markets.

BLOCK DIAGRAM OF AUTOMATED PLANT OF WINDSCREENS



- 1) Loading the flat sheets
- 2) Cutting to size
- 3) Grinding the edges
- 4) Washing
- 5) Silk-screen printing
- 6) Pairing the sheets
- 7) Loading the paired sheets on to the moulds
- 8) Shaping in the furnace
- 9) Automatic unloading of the shaped sheets
- 10) Automatic loading of the shaped sheets
- 11) Washing
- 12) Drying
- 13) Formation of glass-plastic-glass "sandwiches"
- 14) Laying the plastic interlayer
- 15) Removal of air from inside the sandwiches and sealing of edges
- 16) Automatic loading of the shaped sheets
- 17) Surge tank
- 18) Automatic unloading from the surge tank
- 19) Quality control of glass and automatic product selection
- 20) Packaging

Italian Engineering 2

Borrowing climate improves

Finance

ALAN FRIEDMAN

CORPORATE FINANCE for Italian companies, whether they be in the engineering sector or not, remains less developed than in other western economies. The simple reason for this is that the Italian financial system, with its curious mix of a largely state banking sector, a small stockmarket and a lack of real merchant banking or venture capital traditions, is itself less developed than in, say, the US or the U.S.

High interest rates kept that way by the Italian Government's annual \$50bn public spending borrowing requirement (and the need to finance the public budget deficit through reams of Treasury bonds) provide another obstacle to easy bank borrowing. The domestic corporate bond sector is not active and only the larger companies are willing to approach the equity market for finance.

These are the problems. The good news is that slowly but surely the situation is altering, even improving. Investors from both Italy and abroad have been pouring money into the Milan bourse, which despite having only 150 quoted companies, is enjoying a spectacular boom this year.

The biggest corporate names such as Fiat, Pirelli, Montecatini

dison and others are now more willing to tap the bourse or the Eurobond market for cash. In the state sector—and it should be remembered that some of Italy's most important engineering companies are state-owned—the trend is toward raising funds through partial privatisation on the stockmarket.

What is happening in Italy is that a country which lacked a corporate finance or merchant banking tradition is beginning to nurture one. The Bank of Italy in particular has been supplying boosts for the past couple of years while comparative newcomers such as the Milan-based Euromobiliare (founded in 1973) are actually preparing to bring new companies to the bourse and to take equity stakes in them.

Euromobiliare is the investment bank which brought Danieli, the steel mini-mill maker, to the stockmarket. It also has a hand in the flotation of 20 percent of Sipensa, the state oil and gas pipeline and drilling company, which raised £120m (U.S.\$162m) with a share offer last year.

Fiat, the largest private sector conglomerate in Italy, broke records last year with a £675m share issue, the largest in the history of the bourse. But few companies have the drawing power of Fiat and it must be said that even medium-sized companies tend to be reluctant to dilute equity control through a stockmarket offering. This reluctance is most com-

mon among family-owned and family-run companies. Trying to convince many of Italy's most innovative and wily businessmen to raise capital through a share issue—or even by selling a part of the company's share to private investors—can be roughly akin to conversation with a brick wall.

Take the example of Sig Pierluigi Stropenava, whose family owns 100 per cent of his precision engineering and machine tools company. Sig Stropenava is among the more cosmopolitan of Italy's businessmen, himself president of the UCMU national machine tools association.

Family company

When asked about the cost of bank loans, this company has £60m of debt, against £6.7bn of share capital, he complains along with every other businessman. When asked if he would consider a share offer, he shakes his head.

"No, we are a family company. We wouldn't go to the bourse. We in the family can take decisions here in ten minutes. That would not be possible if we had outside shareholders."

Or, perhaps Sig Ugo Gussalli Beretta, managing director of the famous Beretta arms company located north of Brescia: a broad grin appears on his face when asked whether Beretta's heavy capital investment programme would not be served by finance from an equity issue.

Firstly he points out that the Beretta family only owns 67 per cent of the company, having sold a third to Belgium's Fabrique Nationale de Liege (FNL) ten years ago.

"How could we show such small profits with outside shareholders. The family and FNL re-invest in company development at the expense of profits," he comments, adding that as far as Beretta is concerned there is no need and no intention to approach the bourse. "We get offers from bankers, but we say no."

The results of this attitude is that many companies, including Zanussi, the home appliance group which lunched from crisis to crisis while owned by the Zanussi family, remain chronically undercapitalised, having been taken over by Sweden's Electrolux.

High interest rates, a lack of interest among families who run companies and an underdeveloped capital market—these are the components which conspire against UK-style corporate finance. These people are a long way to go. "We've got no venture capital," said one California financier recently upon his arrival in the south of Italy.

For the major companies, finance is flexible. Pirelli has just launched some convertible Eurobonds in dollars, sterling and Deutsche marks. But for lesser names it could be a while, perhaps five years or more before Italy can boast the kind of corporate finance available in London or the U.S.

Prospects of more mergers

Motor Industry

JAMES BUXTON

TWO SETS of negotiations which have been going on in secret for months with the giants of the U.S. motor industry highlight both the strengths and weaknesses of Italy's leading car producers.

For Fiat the possible merger of its car subsidiary Fiat Auto with Ford Europe would crown the triumphant recovery of Italy's leading car producer. For Alfa Romeo, on the other hand, a deal such as mooted with General Motors is seen as one of the few solid hopes for the future of the perennially loss-making company.

The recovery of Fiat since 1980 is not only a textbook example of a company pulling itself together after several years of demoralised management, but also a turning point in Italy's post-war economic history. The story of how Fiat got a grip on its labour force, poured investment into factory automation and rebuilt its marketing network on sounder lines is well known.

The payoff came in 1983, when Fiat Auto made its first profit—a modest £80m on sales of £11.307m. Last year its profits went up to £235m on turnover that rose 14.7 per cent to £12.875m. In both 1983 and 1984 Fiat won the second largest share of the European car market—12.7 per cent in 1984, just a whisker behind Ford with 12.8 per cent.

Part of this strength was due to the Fiat Uno, the superb small car which Fiat launched early in 1983 and which is for a time the best-selling car in Europe. The Uno allowed Fiat to push its share of the Italian market up from 4.5 per cent in 1982 to 4.7 per cent in 1983, although in the first six months of this year it was down to 4.3 per cent.

Lancia/Autobianchi is benefitting from a steady stream of attractive new models, the most recent of which is the Y10, a smaller and smaller version of the Uno. Thus the Fiat group's total market share was 52.2 per cent in the first half of this year, compared with 51.6 per cent in 1982, by far the highest share of a domestic market held by any European car maker.

The Fiat group's confidence in its future and in its knowhow is demonstrated by its new investment at Termoli in south-east Italy. In the adjoining plant the FIRE (fully integrated roboticised engine) 1,000 cc engine is assembled, checked and tested almost entirely by robots and computers. For an investment of nearly \$400m, Fiat is getting engines made in only 107.5 minutes, against 231.5 minutes in its older factories. The Termoli plant is reckoned to be the most modern in the world.

This year is the 75th anniversary of Alfa Romeo, but the year does not seem to be a very happy one for the company that

bears one of the most glamorous names in Italian motoring history. Despite serious efforts over the past few years to modernise production methods, reduce manning levels and improve the model range, the company last year trebled its losses to £9.85m on sales of 3,100.

Alfa's share of the Italian market rose last year to 7.3 per cent, compared with 6.6 per cent in 1983, thanks to its new smaller models, the Alfa 33 and the Arna, the latter the fruit of a once controversial joint venture with Nissan of Japan. But in the first half of this year Alfa's market share went down again to 6.5 per cent, while in Britain, probably Alfa's most important overseas market, sales have dropped drastically since neither of the new models has found favour in the market.

Recently Mr Lee Iacocca, the head of Chrysler, said that it would be a five-year job to bring Alfa Romeo back to health. It was not one that he intended to take on himself, he indicated.

Yet it is to the U.S. giants that both Italy's major carmakers are now looking. Fiat has been in serious talks with Ford Europe for all this year in an effort to find the formula

that any deal will be signed for several months.

Alfa Romeo, meanwhile, is talking to General Motors about the possibility of a joint venture with the U.S. company's Pontiac division.

It has even been suggested that GM might buy a small stake in Alfa and obtain a seat on the board of directors. That followed reports that Alfa had talks on collaboration with other manufacturers, notably Volvo and BMW. For it is clear that for Alfa Romeo's parent, the IRI-Finmeccanica group, the car company which has lost almost £50m in the past five years, is a major source of worry and that what might seem to be political cabals may have to be breached to save the state the frightening burden of Alfa's losses.

The present political row over the privatisation of IRI's assets, which broke out when IRI tried to sell SME, its foods subsidiary, to Buitoni, will not have increased private sector companies' enthusiasm for taking stakes in Italian state-owned concerns.

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AUDIENCE

- Italian and foreign producers, converters and users of plastics
- International and national bodies and organizations with an interest in plastics

CONTENTS

- Experiences and future prospects for the application of plastics in the development processes of the automotive and building industry. Reports and studies

SPEAKERS

- <ul style="list

Italian Engineering 3

Alarm bells are ringing

Machine Tools

ALAN FRIEDMAN

ITALY'S machine tools industry is one of the most advanced in Europe, ranks as the fifth largest producer in the world (with L 1.750bn of sales) and is a successful competitor on the world market, selling 56 per cent of its total production outside of Italy and ranking also as the fifth most important exporter in the world.

Why, then, have there been signs of alarm expressed by officials of UICMU, the national machine tools makers' association, in recent weeks? The answer to this question involves four key concerns:

- There are fears, shared by West German machine tools companies, that Japanese competition is proving a serious threat to Europe's industry.
- The Italians are worried about a slump in domestic orders, some 214 per cent in the three months to June '85 this year.
- Italian companies fear the possibility of U.S. protectionist measures and discrimination by foreign contractors against foreign machine tools producers.
- Despite having made big advances in factory automation, UICMU says there is insufficient investment in new technology at present.

In addition to this list of concerns there is a more domestic Italian problem: after machine tool customers received more than L 1.500bn of government grants (providing up to 25 per cent of the purchase price of machine tool equipment), the law has now lapsed and the stimulus to orders has been removed.

UICMU describes this situation as "without a doubt alarming" and points out that in the fragile recovery which has followed three years of crisis, more incentives are needed.

Concern over Japan, which is the world's largest producer (with \$4.7bn), was expressed last month when Sig Pierluigi Strepavava, president of UICMU, called Japan "one of the causes of the crisis in other countries." He said that European companies did not receive the same kind of massive

investment in technology and automation as Japanese counterparts.

As for Italian domestic problems, these reflect a lack of fresh investment in the past few months. Italy's total machine tools output, while improved over 1982 and 1983 last year only just got back to 1981 levels.

While Italy is the home of avant-garde robot makers such as Tidis, Comau, Sestini and Berardelli of Brescia, Sig Strepavava feels that there is a lack of co-operation among many of the 400 companies which constitute the Italian sector, employing a total of 28,500 workers.

Trade measures

Another concern is the prospect of trade measures by the Reagan administration which could harm the Italian industry.

He said that there was already evidence that U.S. defence contractors are steering clear of foreign machine tools equipment. Last year Italian machine tools exports to the U.S. totalled \$52m, or roughly 10 per cent of total machine tools exports.

Industry leaders in Italy say that the lapse of the incentive law and the inability of companies to agree on co-ordinated investment plans will mean that the Italian sector could risk falling behind.

More promising, instead, are Italian achievements abroad. UICMU, already a vigorous and well-funded association at home, has succeeded in forging new ties with China. About 50 Chinese engineers were brought to Italy for training in 1982 and now UICMU is helping to develop a training centre near Beijing. Some 150m of machinery has been installed in the centre, which Sig Strepavava describes as "a showroom for Italy."

Then there is the continuing success story of Comau, the Turin-based Fiat subsidiary which has supplied major U.S. car companies and components manufacturers. Last month Comau said it had won a \$30m order to provide automated assembly lines for the making of aluminium cylinder heads at two Chevrolet plants in the General Motors network.

In terms of exports, France remains Italy's primary market, around to keep Snampiotti and other Italian majors in the sector such as Italimpianti in healthy profits for the moment. Last year, net profits of Snampiotti more than doubled from L15.7bn to L39.2bn (\$15m).

This year, Snampiotti is hoping for a further increase, said the jaunty Dr Greppi. But profits are having to be earned from a larger number of small contracts since the age of megaprojects has virtually ended. One frustration for companies in the industry is the time taken to land big orders. Italimpianti, part of the state-owned IRI-Finsider has been negotiating a L2.000bn steel tube plant contract with the Soviet Union for the past year or so, as well as a similar, but smaller, L500bn deal in China.

Right on its own doorstep, Italimpianti hopes to participate in efforts to upgrade the port of Genoa to the modern standards for new business. Italimpianti, like steel plant Snamprogetti and Sipem, which works with the energy industry, also face harder market conditions.

Dr Greppi said that Japanese groups had obtained two contracts for fertiliser plants in Thailand and Indonesia recently. Since he claimed, they were pricing at levels below European costs, "how can they support these losses?"

Still, there is enough business

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The industrial crisis has caused a profound upset in various sectors, among these certainly that of

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Tougher fight to stay out in front

Systems Electronics

ANDREW FISHER

and the EEC as a whole takes close to one-third of total Italian exports. When non-EEC countries in Western Europe are added along with East-bloc countries, the European total rises to 60 per cent of Italy's machine tool exports. The next biggest market is the Far East, which buys 18 per cent of Italian exports.

The main challenge now,

according to Italian companies,

is to move more aggressively

abroad in order to compensate

for the drop in domestic orders.

This will not be easy, but

Italian companies are none the

less making a push. The prob-

lem is that the most interna-

tionalized Italian machine

tools companies are the top 40,

which together account for half

of annual total sales.

The big names, Comau,

Berardelli, Sestini, will be first

but smaller domestic players up

then some of the smaller com-

panies, which may employ

between 20 and 50 workers,

seem set for a difficult year.

This is not necessarily a bad

thing, as some industry officials

confide privately.

"We need rationalisation, we

need to see the technologically

advanced companies prosper

and the provincial ones, well,

they could have trouble," was

one industrialist's realistic com-

ment.

The implication is that at

least a part of Italy's machine

tools industry, although still

largest in the world, could be

in for troubled times.

MACHINE TOOLS		
Year	Sales	Exports
1981	1,750	904
1982	1,550	880
1983	1,575	900
1984	1,750	980

TOP FIVE COMPANIES		
Name	Headquarters	Turn-over
Comau	Turin	572.5
GCI (Giovanni Cicali)	Ivrea	126.3
Mirandell	Piacenza	57
Rambaldi	Turin	40
Berardelli	Brescia	39



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Operating in the volatile energy sector, Sipem, also a subsidiary of ENI, has taken comfort from the fact that it has suffered less than some of its rivals. It even broke into the U.S. market recently by winning a \$35m drilling contract in the Gulf of Mexico for consortium which includes Agip of Italy.

The market has been very erratic in the last few years, but it is picking up," said Mr Dario Dell'Aglio, head of marketing. Net profits improved very slightly last year to L3.5bn, despite losses produced from the U.S., with virtually all of its business abroad, mostly from the Middle East and North Africa.

With the proceeds of last year's share flotation, the company intends to investigate long-term opportunities in the ultra-deep waters of the Arctic.

Sipem is a world leader in the laying of pipelines on the seabed and on land, as well as in drilling and other offshore work.

As the Italian plant engineering industry has found, being up

among the world's best is not

quite enough in these days of

fraught and sensitive markets.

Constant investment in

advanced technologies, close

attention to market needs, and

a readiness to come up with

attractive new project packages

are also prime requirements.

Italian Engineering 4

Uncertainties over projects cloud outlook for sector

Aerospace

JAMES BUXTON

THE ITALIAN aerospace industry is in a state of some uncertainty. The future of the biggest company, Aeritalia, is somewhat clouded by the uncertainties about the European Fighter Aircraft Project (EFA). Agusta, the second biggest company, is still heavily in the red.

Last year the industry's total sales rose only from £3,600m to £3,900m, a decline of two per cent in real terms. Of the imports accounted for 63 per cent—some £2,500m, 1 per cent less than in 1983. Fixed investment continued to decline, as it was clear in 1981; in 1984 it was £230m against £255m in 1983.

Yet Aeritalia, through an eclectic set of international

alliances, has good prospects in both the civil and military fields. More worrying is the future of Agusta, with its helicopter business in recession and some of its subsidiaries giving rise to concern.

Aeritalia is the only airframe company of its size not to have joined the European Airbus project. At the time the Airbus consortium was formed, it was short of money and was already developing links with McDonnell Douglas of the U.S. Now, nearly 20 years after Airbus was created, Aeritalia's links with U.S. industry are so strong and so promising that Sig Renzo Bonacchio, Aeritalia's chairman, sees little chance of a change of policy.

Instead of building the Airbus A300 and A310, Aeritalia has made parts for some 1,200 McDonnell Douglas DC9s and for 400 DC10s. It is committed to work on the McDonnell

of the DC10, for which it has developed part of the tail in carbon fibre. And it is also a participant with Boeing in the 767 project for which it is fully responsible for the control surfaces and radome.

In May, Aeritalia announced an agreement with McDonnell Douglas to study the application of the fast-developing propfan technology to the MD 80. If the highly economical and quiet propfan can be developed successfully and fitted to airliners, today's bypass jet airliners—of which the Airbus A320 is the most advanced—could be threatened, and Aeritalia could find itself one of the European leaders in a technology in which Airbus has so far shown little interest.

Tornado project

Aeritalia's major defence industry project is its 15 per cent participation in the Panavia

Consortium which builds the Tornado strike aircraft. But the Tornado project is now 60-70 per cent complete and will run down in the next few years unless there are any new orders, and Aeritalia will need a new major

other fields, even though BAe poses some threat to Aeritalia's domestic market through its bid to the Italian navy its Sea Harrier short and vertical take-off jet.

Aeritalia is building its own light tactical support aircraft, the AMX, in collaboration with Aermacchi, a privately controlled aerospace company, in which Aeritalia has 23 per cent share, and with Embraer, the Brazilian aerospace company.

Italy and Brazil will be buying a total of 270 aircraft, which uses a version of the Rolls-Royce Spey engine and is a relatively simple yet high performance aircraft which ought to be well adapted to markets in developing countries. The first AMX will be delivered to the Italian air force in 1988.

The Italian company does not however eschew joint collaboration with France. On the contrary, it is a 50-50 partner in the programme to build the ATR 42, the twin turbo-prop commuter airliner with Aérospatiale of France. So far, 90

ATR 42s have been ordered. In a switch of ownership within the Italian state industrial sector, Aeritalia recently took over control of Alfa Avio, the aero-engine subsidiary of Alfa Romeo.

Probably the most important outcome of this rationalisation is that Aeritalia is now part of an agreement with Fiat Aviazione and other companies to develop, with General Electric of the U.S., the A129 helicopter.

The high cost of the A129 was one of a series of blows to rain upon Agusta. In the early part of the 1980s its once-booming market in developing countries had all dried up, but the company continued producing helicopters for stock.

Under-capitalised as many Italian companies are, it borrowed heavily in dollars and built up debt of more than £800m—about the same size as its turnover.

The crunch came in 1984 when some senior managers left the company, and Agusta finally faced up to the fact that large scale lay-offs were essential. Some 4,000 of the company's 10,500-strong workforce were laid off for at least three years.

The group was recapitalised with Eiam, the state industrial holding company, putting in new capital—thus pushing the Agusta family stake down to only 9 per cent.

Count Corrado Agusta, one of the best-known figures in Italian aviation, became only honorary chairman, his place at the top of the company being taken by Sig Raffaele Teri.

Agusta is now gradually

going ahead with the EH-101, a large naval helicopter in a 50-50 joint venture with Westland—a project for which both companies have high hopes. It is in serious discussions with Westland and the British Government on a project to develop the A129 for the needs of the British Army—and possibly for other forces. The collaboration with Britain is crucial to the future of Agusta.

Agusta only draws 65 per cent of its turnover from helicopters, however. It also controls Sial Marchetti, a small fixed-wing aircraft-maker, which builds the S.211 trainer, and Caproni, a company best-known for its gliders. It has an important components division.

Agusta has taken the lead in creating a consortium of companies both in the Eiam group and in the private sector to bid for contracts in the U.S. Star Wars programme, as well as in the less well-defined Eureka project.

Aermacchi, a distinguished aerospace company in its own right, with sales of over £200m a year and a strong line in jet trainers and light attack aircraft. Its MB-326 and 339S played a significant role in the Falklands war on the Argentine side, sinking a British frigate.

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TOP FIVE COMPANIES (Lbs)

Name	Head-quarters	Turn-over
Aeritalia (IRI)	Rome	£1,201
Agusta	Milan	906
Oto Melara	La Spezia	775
Selenia-Eisag (IRI)	Rome	597
Fincantieri (IRI)	Trieste	458

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New thrust into Nato markets

Defence equipment

JAMES BUXTON

ITALY'S DEFENCE industry faces one of the most difficult challenges in its history. The markets in developing countries on which it thrived mightily in the 1970s are in many cases drying up.

It must therefore break more deeply into the highly competitive market provided by the Nato countries. To do this it must, in some cases, upgrade its product line and rationalise its somewhat diffuse structure.

The Italian defence industry comprises much of the country's aerospace industry, a good part of its shipbuilding industry, most of its systems electronics industry, some of its vehicle industry—and naturally includes a range of specialised companies making munitions and weapons which have no civil applications.

It has been calculated by Prof Michele Nones of the Centre of Defence Studies at Genoa University that the industry employs about 80,000 people and in 1982 accounted for just 5.4 per cent of total manufacturing industry.

In contrast with, say, the British defence industry, the Italian one is relatively small—Britain's accounts for almost 11 per cent of total output. But

these figures make the recent performance of the Italian defence industry all the more creditable. For despite its relatively small size and its division into many separate companies, none of which is of large dimensions, it has not only exported successfully but has found some niches in the market where it is a leader—in small ground attack aircraft (Aermacchi), for example, or fast, heavily armed frigates (the Lupo and Maestrale classes, built by Cantiere Navale Riva) or in electronic counter-measures (the private sector company Elettronica).

Yet it became clear two or three years ago that times were becoming more difficult for the Italian industry. The decline in the spending power of the Opec members (notably Italy's leading arms market there, Libya) and the pressures of the IMF on the finances of many other developing countries causing them to cut back on arms purchases were two major factors.

Pressure

According to Professor Nones there is also pressure on arms producers from the fact that as the U.S. armed forces buy new equipment, they are able to release onto the market second hand equipment of high quality, thus reinforcing the U.S. defence industry's export position.

Several countries are creating successful defence industries in their own right which before they were experts of little or no importance. Countries such as Israel, Spain, South Korea, Brazil and South Africa are challenging Italy's position in the defence equipment market from beneath—while West Germany and Japan are in a position to challenge it from above.

Gradual realisation of these and other facts has produced over the past two years a growing reappraisal of how the Italian defence industry should be organised and developed for the future. The keynote of the speeches at many a conference on the subject is that the industry should be better co-ordinated, both at the level of government and at the level of the companies themselves.

But perhaps more important is that industry itself should correct its own inefficiencies and duplications. Here the fact that in many cases the state, through the ministry of state shareholders and its holding companies, IRI and EFIM, controls most of the industry does not necessarily help, since the different defence companies represent the political interests of competing parties and factions.

Nevertheless some concentration and rationalisation has taken place. Oto Melara, part of the EFIM group, has made an agreement with Fiat under which the two companies, which are, inter alia, Italy's only makers of armoured vehicles are to co-operate in a joint consortium to build a new battle tank for the armed forces and a heavy eight-wheeled armoured car mounting a 105 mm gun.

The country's two main pro-

ducers of missiles, Oto Melara and Selenia, the latter belonging

to the IRI-STET group, have formed a consortium which will begin to rationalise the missile sector and study new projects jointly.

Eisa, another offshoot of IRI-STET, is to work on space-satellite systems with the Fiat subsidiary, Gilardini Whitehead, a company known for its torpedoes.

Agusta, EFIM's aerospace company, is leading a consortium of public and private sector companies to bid jointly for contracts under the U.S. star-wars project.

For Britain, on the other hand, the equivalent figure was 83.3 per cent. Whereas Italy devoted only 6 per cent of its total research and development spending to the defence industry in 1983, the relevant figure for France was 37 per cent and that for Britain was 55 per cent.

For the basic difference between Britain and France and Italy is that Italy has only a small defence budget—it is one of the lowest spenders on defence as a proportion of GNP in Europe—and therefore has only a small domestic market for defence equipment.

In fact in 1983 the Italian internal market was estimated at \$1.45bn, while that of Britain was at \$6.534bn.

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The next stage is to see how the partially rationalised industry fares in the next few years in the collaboration agreements with other countries for Nato's equipment. The question of the European fighter aircraft and the Agusta A 129 anti-tank helicopter (discussed in the aerospace article) may be the crucial test.

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Italian Engineering 5

PROFILE: BRESCIA

Hard-working province

THE BRESCIANI are a phenomenon. Hard-working, innovative, enterprising people of Brescia, 50 miles north-east of Milan and in the foothills of the Alps, have created one of the most heavily industrialised and diversified areas in Italy, if not in Europe.

As a result, unemployment is negligible and productivity impressive. The image of Brescia abroad is most closely associated with its steel and iron industry—there are roughly 100 private steel companies, most of which also make their own raw steel from scrap; electric arc furnaces. The best-known products are rods, bar and wire and also special steel. The Bresciani also specialize in mills.

But Brescia is also the centre of Italy's arms business and the home of the venerable Savoia works, which this year beat U.S. competitors to win a US\$4.75m contract to replace the Colt .45 and supply 315,000 pistols plus spares and accessories to the Pentagon.

It was Brescia, which today has around one-third of Europe's small arms market and a substantial stake of the rifle market as well, which as long ago as the 1500s was arming European monarchs.

Apart from steel and arms, Brescia is also host to scores of companies manufacturing machine tools, valves and fittings, metallurgical products, electrical and home appliance components, shoes, textile and clothing, cutlery, pewter, precision engineering products, and car, tractor, industrial vehicle and earth-moving equipment components.

While the city of Brescia itself—bombed heavily in the last war—has a population of 250,000, the surrounding region has 1m inhabitants. In this area, east of Bergamo and west of Verona, there are no fewer than 39,000 industrial companies and an additional 40,000 small, often family, pieceworking entities.

Brescia is the home of Sig Luigi Iacchini, president of the Confindustria Employers' Association (Italy's equivalent to the CEB) and also is the headquarters for Berardi, an important Italian producer of factory automation products and robotics machine tool systems.

Fourth city

The productive output of the Brescia area is estimated at L123,800m (\$12.4bn) and the city is the fourth largest in Italy in terms of industrial development after Milan, Turin and Genoa.

Brescia is a wealthy province, with local bank deposits of L9,800m (\$4.8bn) collected in five local banks and 35 branches of other institutions. At a time when Italy is suffering an overall trade deficit, the Bresciani point with pride to statistics for 1983 (the last available) which show exports of L1,536bn and imports of L1,523bn. "We contribute, we produce," says one industrialist.

The local ethic is Calvinistic, with a vengeance. Professor Nicola in Marca, a

Naples-born economist for the Brescia industrial association, agrees with his compatriots on this view: "For me the key explanation is social and cultural. The Bresciani do not work to live, they live to work. They have been like this for centuries—here the son of a rich man is made to work, just like the poor."

Four years ago the first national energy plan (the PEN) announced an ambitious programme for nuclear power which foresaw a quadrupling of output in both the two quinquennia of the 1980s. From a very modest 500,000 tonnes of oil equivalent (tmeo) in 1980, nuclear energy production was expected to increase to 2 tmeo this year and to 8 tmeo in 1990.

Heavy and costly dependence on fuel oil for electricity generation (23m tonnes were burnt in 1980 from total electricity production of 42 tmeo) led Italy's energy planners to decide on diversification, seeking being given to nuclear power. But an updated version of the PEN, published earlier this year, shows that the planners' dreams are far from coming true.

Nuclear's contribution this year is now expected to be only 1.5 tmeo, while at 4 tmeo in 1990 it will be one half of what was hoped.

According to the revised PEN even 1000MW of nuclear-generated electricity provide annual savings of L400bn (about \$212.5m) in the balance of payments, due to savings in imports of fuel oil. So it is hardly surprising that the authorities backed the nuclear choice and its hopes of a 12,000 Mw contribution giving 18 tmeo of annual oil savings by the second half of the 1980s. But the revised PEN now expects 1986's nuclear offering to be worth only about 8 tmeo.

Under Italy's nuclear programme six power stations should be built, each with two reactors and generating plant for 1000 Mw. At Montalto Di Castro, on the coast about 70 miles north of Rome, construction is underway on reactors using General Electric boiling water technology. It is expected that the plant will be commissioned before 1990.

Progress for the other five

reactor projects department at Ansaldo, the nuclear and energy engineering company, says that this unwelcoming attitude is due mainly to the disturbance which arises from sites employing several thousands of workers, and the effect of their pay packets on local price levels.

But objections based on the disturbance factor are probably something of a blind. The dangers of nuclear catastrophe almost certainly rank much higher in the order of public concern. People are now aware that every industrial activity has a risk. Nuclear does not scare the public any longer, claimed Sig Vadacca, rather optimistically.

Widespread aversion to nuclear power stations, particularly if they are sited on the doorstep, is an obstacle which ENEL is trying hard to overcome.

It is an uphill task. ENEL has completed its study of the two alternative sites in Lombardy, the region where the country's first large nuclear power station

is already sited. The existence of Cesano (800 Mw), about 50 miles south-east of Milan, on the River Po, has not been a stimulus or an encouragement to the acceptance of nuclear power at Vladana or San Benedetto Po, further downriver in the province of Mantua.

The revised PEN notes that progress on the nuclear front is already showing a two-year slippage against the programme originally laid down in the PEN less than four years ago.

There is little enthusiasm towards nuclear power in Lombardy in those areas where stations are proposed. Vincenzo Vadacca, director of the thermal

Nuclear Engineering

DAVID LANE

Ansaldo's interest in Italy's own domestic nuclear plants is understandable, considerable.

The competition in export markets for the design and construction of nuclear power stations is fierce.

The Genoa-based company, part of the IRI state holding corporation, is engaged on two projects outside Italy.

With hopes for new work already now resting on a joint Ansaldo-Franckland team for the El-Dahab project in Egypt, against a very tough bid from a Westinghouse-Mitsubishi consortium, Ansaldo is anxious that the nuclear plants laid down in the PEN should be realised.

One of the great advantages of the nuclear proposals in the PEN is that a single standard project is envisaged, using the Westinghouse PWR 312. Based on mature technology and standard components, there should be no gambling on the possible delays associated with working at the frontiers of technological knowledge.

Ansaldo engineers refer, however, to official "schizophrenia" which wants flexibility, particularly in order to be able to improve security as a result of incorporating new advances, at the same time as insisting on standardisation.

Standardisation ought to offer cost advantages. But there has been some super-heated discussion on this. ENEL says that the L4200bn proposed by Ansaldo for Trino Vercellese is too high by about L700bn.

In addition, the Radicals are up in arms against proposals by ENEL and ENEA to eliminate local involvement in deciding on where the nuclear stations should be.

Energy business boom

Oil & Gas Equipment

DAVID LANE

FOR A country heavily dependent on imported gas and oil, Italy is remarkably successful in making and selling equipment for the energy business. Representing about 20 per cent of total energy consumed last year, Italy's natural gas burn was 32bn cubic metres (bcm) of which 14 bcm came from indigenous fields and the rest to roughly equal shares from Algeria, Holland and Russia.

Imports of gas are forecast to rise. Dependence on imported oil, a source which supplied about 80 per cent of total

national energy needs in 1984, is even heavier.

Yet this dependence of foreign supplies of gas and oil has itself perhaps been an important factor in determining Italian self-sufficiency in the design and manufacture of systems and equipment, and their positive contribution to Italy's balance of trade.

When ENI, the state hydrocarbons holding corporation, struck out for independence by creating its own relations with the oil producers in the 1950s and 1960s, it was challenging the oil majors both in terms of raw material supply and in exploration and development.

ENI companies have provided the kernel around which the manufacture of energy equipment has formed and grown. Involved in consulting, engineering and prime contracting for oil, gas and petrochemical plant, as well as offshore and onshore pipelines, Snampoggetti's work takes it some way beyond the corporate boundaries of ENI's own energy division.

The same holds true for Saipem, which has a major international customer for its well-drilling and pipeline construction services.

Italian equipment suppliers have profited from Snampoggetti's own figures. Eighty per cent of its work is carried out on behalf of non-Italian clients, but 80 per cent of its total purchases are made in Italy. This factor, coupled to the massive investment by sister company Snam in developing the gas distribution network within Italy and the continuing exploration for hydrocarbons at home, has provided an enormous stimulus to national manufacturers of gas and oil equipment.

While the ENI companies are grabbing their chances of expansion, an engineering company called the Sheikhs and Emirs of the world, ENI's own Agip, Agip Petrol, Snam and Enichimica companies (with operations in oil, gas and chemicals) are all members of ENI's materials co-ordination group.

This exists to assist synergy in the ENI group and to help set the best conditions for procurement of materials. For example, Nuovo Pignone's turbo compressors. But according to executives at Snampoggetti, the materials co-ordination group does not intervene directly on every operating company. Indeed that might be difficult given that ENI has 300 separate operating units.

"Every engineering company can have a training influence on national industry, and can boost local suppliers tremendously," said Snampoggetti.

Italian gas and oil equipment suppliers have certainly enjoyed encouragement from the ENI operators and engineering subsidiaries, and benefited from the spur.

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PRINCIPAL PROJECTS AND WORKS COMPLETED OR IN PROGRESS

MILAN Plan of transport Urban road network operating 49,070 km 50 stations	LIGURIA Urban road network modernization 217 km - 88 stations	TURIN Light rail transit line no. 1 14,201 km - 25 stations
Urban road network modernization 100 km - 10 stations	Urban road network modernization 21 km - 10 stations	Light rail network modernization Roma-Milano
Urban road network modernization 20,350 km - 50 stations	Urban road network modernization 20,200 km - 9 stations	Metropolitan Plan of transit (Province of Milan)
Urban reconstruction of the Garibaldi district	Trans-Milano railway line	Modernization of railway line Carp-Santena-Milano
Industrial buildings and corresponding parking areas.		

SARDINIA Sardinia region - Plan of transport.	ROME Underground railway line no. 11,400 km - 120 stations.
Design of metropolitan area.	Light rail network modernization Roma-Fiume

RAVenna	NAPOLES
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Design of metropolitan area.	Underground railway line no. 12,000 km - 130 stations.
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TURIN	CIRCEA
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Light rail network & line.	Plan of transit
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S. DOMINGO	ALEXANDRIA OF EGYPT
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Town and regional planning.	Plan of import. Planning and design of light rail trans.
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ENGINNERING SERVICES	realization of public works; Preparation of technical documents for contracts; Market researches; Contracts and technical specifications; Assistance in the procurement of equipment and materials; Equipment and civil work construction supervision; Acceptance test; Assistance in operation and maintenance; Training of personnel;
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Monday July 29 1985

New hope for ratepayers

THE BRITISH Government's decision to abandon its widely scorned and disruptive system of targets and penalties on local authority expenditure is to be welcomed unreservedly.

The system, arbitrary in its nature and perverse in its effects, was introduced in 1982 as a panic measure to curb public spending against all available advice. It failed to work and the pity is that it has taken four years for ministers to conclude that it has all been a mistake.

In 1980 the Government legislated to introduce a new system of local government finance which would dispense with the open-ended allocation of government monies to councils on the basis of "the more you spend, the more you get."

The new system, effective from 1982, left the Government to assess the amount of cash a council needed to spend to fund a standard level of services. That expenditure was permissible but it would be paid at a steadily reducing rate the higher spending rose. Thus the cost of an ever greater proportion of higher expenditure would be borne by the local ratepayer rather than the taxpayer. But this system was never given a chance to settle down, the blunt political instrument of targets being introduced almost immediately. Only now can the original system begin to run in.

Benchmark

The key to the system is the Grant Related Expenditure Assessment for each council. This is the benchmark against which grant is distributed. It is calculated by assessing expenditure requirements on a range of more than 60 indicators ranging from the number of children under five to the number of houses requiring refuse collection. These assessments vary in their quality. Some, such as those for education, are in reasonable shape and need refining. Others, such as housing and social services, are inadequate and need urgent reconstruction. The basis exists for a rational

arrangement. What local authorities need now is a period of financial stability while the Government concentrates some effort on improving the grant system.

That is not to say that research work should not proceed on, for example, replacing the non-domestic rate with a national levy on business or the replacement of domestic rates with a poll tax under another name. But the Prime Minister may again have been too quick to commit herself to such propositions before it is clear that they will bring an improvement.

Revaluation

Mr Jenkins gave some signs last week that the need for caution and consolidation may have been recognised. The proportion of council grants given to local government has been reduced since after some sharp cuts in previous years.

The system will be "damped" to minimise the gains and losses impact of abandoning rates for more than 400 councils.

There is, however, no indication of moves to improve the rating system — no mention of a switch away from notional rental values to capital values as a basis for calculating rates. All hope of a long-overdue rating revaluation in England appears to have vanished after the fiasco in Scotland earlier this year, when local pressure groups forced the Government to make damaging changes in a sensible revaluation.

There was also one disturbing development in Mr Jenkins' statement, which was the extension of the Treasury's rate-capping controls to cover 22 local councils and bodies with expenditure of £3.5bn. This marks a dramatic growth of central intervention through an instrument created only last year and said to be required just for a handful of extravagant authorities.

Nonetheless, Mr Jenkins' statement represents a welcome change in mood and emphasis, prompting the hope that the old spirit of co-operation between central and local government might be revived.

Yugoslavia: time for reform

IT ONCE seemed to many people that there was one European country, Yugoslavia, which had perhaps found an ideal middle way between the harshness of orthodox Communism and the inequities of classical capitalism.

The Yugoslavs had developed an attractive, almost hippie, philosophy of "doing their own thing." At the international level, this meant staying clear of both Nato and the Warsaw Pact; at the national level elbow room in the weak federation for the country's many ethnic groups to pursue their interests; and at the local level freedom for workers to manage their own factory affairs. Sadly, the 1980s have proved all this a recipe for increasing chaos.

A major part or result of this chaotic state of affairs is the continuing inability of the country to service its debts — is due for discussion again in London this week between Yugoslavia and its commercial bank creditors. The two sides have been haggling for months about the terms on which to reschedule some \$3.5bn of debt falling due in 1985-88. Other elements of at least short-term debt relief have already been negotiated. Western governments have agreed to take delayed repayment of debt falling due before next May, and the International Monetary Fund is, for the fifth successive year, supporting Yugoslavia with a stand-by loan until next spring. But if this week's talks do not bear fruit, the IMF may not release its next loan tranche due in mid-August, and the whole package could then crumble.

Inefficiencies

Yugoslavia's creditors, naturally, are most anxious about the nose-dive at the start of this year in the country's industrial output and hard currency export earnings. This has made western banks keener than ever to get a high interest rate on the debt rescheduling (the main bone of contention in this week's talks), and western governments are less inclined than ever to give Belgrade debt relief of more than one year's duration.

But a far more significant bane of the country's endemic problems is the inflation rate, now running at around 80 per cent a year and far the highest in Europe. Indeed it is an indicator of all the Yugoslav system's economic and political inefficiencies. The economy is bent out of shape in many ways, partly to do with its fragmentation, or more aptly balkanisation, along the lines of

the country's eight republics and provinces and sub-regions within them, and partly to do with the vaunted service of factory self-management.

Regional autonomy and worker control are the tablets of stone Tito bequeathed. But the comment of the World Bank, made in a recent report on China is that "experience in Yugoslavia suggests that worker control could result in excessive wages and worker benefits, inadequate labour discipline and effort, restriction of employment, and comparative indifference to profitability."

This may be stretching the faults of worker control, but at least it seems to be a powerful generator of inflation.

The dilemma for the Yugoslav Government is that the long-term scale for the IMF-prescribed cure to inflation, which Belgrade feels it has to follow to keep creditor confidence, does not match its increasing short term political problems. On the one hand, the IMF says, probably rightly, only long-haul free market policies will effect a cure.

Regulation

On the other hand, accelerating inflation has begun to tear at the fabric of Yugoslav society. It has indirectly aggravated political tensions: the authorities, feeling helpless in other spheres, have recently tried to crack down on political dissidents. It is directly increasing disparities between rich and poor regions.

Small wonder, then, that Prime Minister Milka Planinc has at several points in her past three years of office threatened to resign. Her few real government lacks the central fiscal and disciplinary powers that a capitalist government has; she is still fighting recalcitrant rebels over a proper foreign exchange system. It lacks the central controls of an orthodox Communist government, and the IMF opposes any imposition of direct price regulation.

Perhaps a constitutional conference might be able to redraw the country's institutions into more workable form. Since Yugoslavia so closely resembles the EEC as a collection of nation states rather than one unitary state, it might be even more appropriate for Yugoslavia to hold such a conference as the EEC plans this autumn.

Yugoslavia once had, in Tito, someone capable of bringing heads together. Mrs Planinc, doughty though she is, is now a political lame duck in her last year of office. Maybe her successor could tackle the formidable task.

THE UK Government's strategy is in place for the most determined attempt in decades to modernise industrial training in Britain.

Outdated training methods and skill shortages have been identified as a big handicap in the struggle for economic competitiveness, and the public training programme is being focused much more sharply on specific labour market requirements.

But crucial questions remain unanswered. Can the Government's wish to improve training methods be reconciled with its even more pressing need to reduce the numbers on the unemployment register? And who is going to foot the bill?

UK employers are being offered an unprecedented level of influence over the nation's industrial training system. But this opportunity carries a price which they appear markedly reluctant to accept.

The Government's ambitious programme was set out four years ago in the highly publicised New Training Initiative, which it unveiled along with the Manpower Services Commission. This set out three priorities for action in a programme which won widespread support from industry, trade unions and the education service. These were:

• To abolish time-served apprenticeships and remodel skill training around agreed standards of competence.

• To offer all young people under 18 the chance of either continuing in full-time education or entering a period of planned work experience, training and education.

• To open up widespread opportunities for adults to increase and update their skills during the course of their working life.

Achieving these changes in full, as the architects of the New Training Initiative recognise, will soon be operating in almost all local education authority areas. Even though only 8 per cent of schools are currently running TVET courses, the initiative promises to be a significant agent for change throughout the secondary curriculum.

On the plus side, the abolition of time-served apprenticeships, guarded with pride and jealousy by craft union members and their great-grandfathers, has gone remarkably smoothly — even in areas of potential industrial relations difficulty like printing and engineering.

Against this, the modernisation of apprenticeships has been accompanied by its near-collapse in many industries. In West Germany 600,000 young people annually enter long-term training lasting two or three years. About 40,000 school leavers start apprenticeships in the UK last year.

The Youth Training Scheme, which did not even exist when the New Training Initiative was launched, will next year be doubled in length to two years. But the scheme still has to prove itself in many ways.

An MSC survey shows that

Hancock to help charge Chloride

Sir Michael Edwards, chairman of Chloride, has recruited one of his old BL chums to help him recharge the troubled batteries group.

He has called in Ron Hancock, the former chairman of Leyland Vehicles, BL's truck and bus subsidiary. Hancock will join the Chloride team at the end of August as chairman of the group's overseas operations and a member of the board.

Although Chloride intends to dissident shareholders permitting — to sell its loss-making operations in the U.S. and the profitable Australian and New Zealand companies, to Dunlop Olympic, it still has a wide spread of interests through Africa, South Africa, India, and the Far East.

Hancock, a tall, bulky, chain-smoker, seems an ideal choice to be head of sales as managing director of Leyland's manufacturing operations in India and Australia during his time with BL.

A cost accountant, aged 51, he joined BL in 1968 after working at Mullard and back Schweppes. He was called back from running Leyland Australia in 1981 when David Abbott left Leyland Vehicles.

Hancock quit Leyland last year while defending a charge of trading in shares while in possession of inside information. He was acquitted in March.

Dismissing the charge, the Bow Street magistrate, Barrington Black, said: "It has been said that you are a man of impeccable character, and I hope you go forth with your reputation intact."

Writing practice

A new name will soon appear among the lists of legal authors — that of Clifford Turner. It will, in fact, be a case of one name covering many.

For 30 members of the firm of City solicitors, including about 20 partners, have had a hand in the book that will bear the firm's name.

Their joint efforts have resulted in a three-volume guide

Doing Business in the United Kingdom. It is intended to be a non-academic, practical tool for U.S. and other foreign companies, and their advisers, telling them all they need to know about Britain, its laws, and tax system.

The law firm was approached by the legal publishers Matthew Bender which wanted a British addition to its series of guides so far published in the U.S., Canada, Mexico, Brazil, West Germany, France and Japan.

The UK study is, however, the first in the series to have been written by a firm of lawyers.

Matthew Bender, who has made

its mark on the private sector

for its guides to the

U.S. market, has

now turned its attention to

the U.K. market.

It is the first book to be

published in the U.K. on

doing business in the U.K.

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THERE IS a rational, well-meaning and reasonably plausible case against the impositions of economic sanctions on South Africa. It was briefly sketched out last week by Sir Geoffrey Howe, Britain's Foreign Secretary. A year ago, it would have seemed to me a good deal stronger than the central case in favour of sanctions. But today, it seems much more dubious. Circumstances have changed. Sir Geoffrey's arguments are not invalid, but they may by now be out of date.

The argument against sanctions is based essentially on four propositions. First, *apartheid* is in the long run irreversibly doomed regardless of the wishes of the white South Africans. Second, it will be undermined by economic imperatives, but that undermining will be more benign in conditions of economic prosperity than in austerity and recession. Third, outsiders can have only a marginal impact on the evolution of events in South Africa, compared with the dynamics of political-economic factors inside the country. Fourth, economic sanctions are more likely to damage the interests of blacks than to change the minds of whites.

Apartheid is irrevocably doomed in the long run for demographic reasons. At present there are 22m blacks and 4.5m whites. Within 15 years, according to the 1984 South Africa handbook, the black population will have risen to more than 30m, whereas it will rise between 5.2m and 5.8m, depending on migration trends. In the long run this divergence in population trends will make *apartheid* unsustainable.

Even in the short run it is already being undermined by growing white dependence on blacks as producers and consumers. Under pressure from the business community, the Government has been forced to move in the direction of economic liberalisation: the recognition of black trade unions, the reduction in job demarcation on racial grounds, the effective acknowledgement that workers in the black townships are permanent residents with *claims to property rights*, not ephemeral migrants from fictitious homelands.

The advantage of this type of endogenous undermining is that it gives blacks an increasing stake in a politico-economic system which, in the long-term interests of all South Africans and of the West, should be worth preserving and reforming: a vigorous mixed economy, and a political-legal system which at least pays lip-service to pluralistic democracy and due process of law. Poor economic performance will also undermine *apartheid*, because the costs of containing and policing growing black unemployment will rise, while tax revenues to bear these costs

Foreign Affairs: South Africa

Why now is the time to impose sanctions

By Ian Davidson



Nelson Mandela: more than 20 years in prison

will fall; but among blacks, economic failure will strengthen the arguments of revolutionaries against reformers. Yet the capacity of foreign governments to determine either of these scenarios can only be marginal, compared with the impact of the weather, or the price of gold, or the value of the dollar, and most importantly of all the policies of South African decision-makers. Sanctions may, peripherally, stimulate vigorous reactions of self-help, as happened in Rhodesia during UDI.

Finally, because sanctions can have only a marginal impact, they cannot be expected to change the policies of the South African authorities; but even a marginal impact may damage the short-term interests of the most vulnerable section of the population, the blacks, by increasing unemployment.

The trouble with all this is that it takes no account of the dramatic events of recent weeks and months. There would be a strong case against sanctions if the situation inside South Africa were relatively calm and steady, with the Government uncontroversially in control of events; in such circumstances, even a major naval blockade might not be enough to bring about political change. But these are not the circumstances in South Africa today, and it is becoming doubtful whether they will ever obtain again. In comparison with the prolonged violence of the past year, the outbreaks of Sharpeville in 1960 and Soweto

believe that the good old days can ever return for white South Africa, or that the Government can turn the clock back to the time before its fateful decision in 1983 to introduce a new constitution which was transparently designed to co-opt the Indians and the Coloureds into a political partnership with the whites, who effectively remained in control. Even if the level of violence were to be successfully brought under, the question of black political rights has now replaced the question of black economic advancement as the No 1 issue in South Africa, and this order of priorities is now likely to be reversible, whatever concessions the Government may offer on the

economic front.

The state of emergency may contain the violence for a time, but it will not provide massive repression.

It is arguable that the Government will be able to restore "law and order" as it has done in the past, because in terms of organisation and weapons, the whites still have the big battalions. But it is now virtually impossible to

many countries.

This is not to say that a ban on new investment, or a ban on the import of Krugerrands, or a ban on new bank loans, would have a large and immediate economic impact, even cumulative. But the political message of such a message from a substantial majority of the international community might be considerable. To the extent that the whites in South Africa may be divided and uncertain about the best way to handle their political quandary, that message may be worth sending, even if it has only a small chance of eliciting the right response.

The British Government cites the views of some leading blacks and white liberals who are opposed to foreign sanctions, such as Helen Suzman, Alan Paton and Chief Gatshe Buthelezi. This is tendentious advocacy, as the lawyer in Sir Geoffrey Howe must know. In South Africa it is illegal to call for economic sanctions; even so, it is clear that Bishop Desmond Tutu and the UDF do not agree with his carefully selected witnesses. In any case, since none of these leading figures is in a position to know what would be the political and economic effects of sanctions, might governments have to make their own assessments, even if they know that any choice is bound to contain a large element of gamble.

In these circumstances, the argument that foreign sanctions can only be marginal (*i.e.* ineffective) needs to be re-examined. For what is marginal in conditions of relative internal calm may become critical in conditions of unrest and uncertainty; and what is marginal and ineffective if carried out by one country, may become critical if carried out by many countries.

run,

stacked against the whites ever voluntarily agreeing to surrender their monopoly of political power to the blacks, because it is the bottom two-thirds of the white electorate which would pay the price for such a surrender. They will therefore always seek to postpone that day until the chauvinism imposes it on them.

But this is the most likely scenario; it is not the only conceivable scenario. Western governments need to consider whether, for the sake of the white South Africans as well as for the blacks, their intervention may improve the odds of a better outcome, however unlikely it may appear to be.

There are two reasons why time may be running out, and they are P. W. Botha and Nelson Mandela. President Botha is unquestionably the most reformist white leader South Africa has ever had, even if his reforms so far do not begin to measure up to the scale of the problem. In the process he has permanently alienated a third of the Afrikaner electorate, without endangering himself to the blacks. Nevertheless, he has clearly and explicitly recognised the need for reform, and there is no guarantee that his successor will feel the same. Serious foreign pressure—which does not mean sententious speeches and declarations—could strengthen the hand of the reformers against the disciplinarians.

The most ominous indicator of the situation in the black community has been Bishop Tutu's public declaration that he would leave South Africa if blacks went on killing blacks; for it showed how little influence is really wielded even by so illustrious and admirable a figure. The white Government has done its best to prevent the emergence of effective black leaders. If there is ever to be a negotiation on black political rights, it must be with a black leadership which can command some real allegiance and discipline from the rioters and the petrol-bombers, many of whom are teenagers. Nelson Mandela may be the only credible candidate for the role, but time is not on his side: he is 66, and he has been in prison since before many of the petrol-bombers were born.

None of these considerations makes a sanctions policy anything but a very long-odds gamble, which might well fail entirely to have the desired effect on events in South Africa. After all, for whites as well as blacks, this is increasingly becoming a life-and-death struggle which may exclude any solution. But the state of emergency, the killings and the repression pose two questions which the rest of the world must answer: if not sanctions, what? If not now, when?

Lombard

Dollar fall may not cut deficit

By Samuel Brittan

TWO explanations are usually given for the high and rising US current account deficit, which has become the number-one headache for US policy makers and American corporations exposed to international trade.

The first is the high real exchange rate for the dollar. This is, even after the recent fall 50 per cent higher in relation to the mark than it was five years ago, during which period average US inflation has been considerably higher than German. Elementary economics would suggest that a higher real exchange rate discourages exports and encourages imports, both through the price and the profitability routes.

The obvious route by which a lower dollar could be reconciled with a continuing high current account deficit is staring one in the face, once one realises it. This is simply a sharp rise in the US inflation rate, continuing long enough to offset the dollar's depreciation. In that case, the dollar's depreciation will be nominal, not real, and there will be no reason why the current account deficit should not run on merrily.

Suppose the Fed found this inflationary take-off unacceptable and tightened monetary policy. The following effects might be experienced: (a) a brake on the dollar's fall; (b) less investment and other domestic spending; and (c) possibly more domestic savings at a given level of national income.

But this would be unlikely to be the end of the story. For such course of events would almost certainly bring a severe recession, with further effects on all the variables mentioned. Some mathematical simulations would be required to work out all the interactions. But before we get lost in their intricacies, we can already draw the main moral.

It has long been known that it is difficult to reduce inflation quickly without a recession. This may be just as true of inflation previously suppressed by overseas borrowing and a high dollar as of the open variety. The least bad outcome for the rest of the world, in the absence of timely action on the budget, may be US toleration of some extra inflation in the later 1980s.

The stimulus of acquisition

From Mr R. Gaskins

Sir—Anatole Kaletsky (Lombard, July 25) has performed a most worthwhile public service by pointing out that within the financial services sector "the benefits are going to the people with least connection with... socially useful functions". In arguing that other general issues are raised by widespread opening up of pay differentials since Mrs Thatcher first came to power, I do not want to imply any disrespect for that valuable insight.

Whether or not wider post-tax income differentials are socially desirable, the case against them on economic grounds is surely the one which Mrs Thatcher and her supporters have to answer. No doubt managers need to be motivated. But if by a combination of pay increases and cuts, the gap opens up on the gap between top rewards and average ones, becomes really excessive, then surely the motivation of the high fliers is more than offset by the resulting demotivation of the rest. The comparative performances of the British and Japanese economies is at least weak evidence that our differentials are already too wide.

There is also an increasing body of evidence at the level of the individual firm which points in the same direction. The success story of the Mondragon co-operatives is now too well known to be worth repeating. Of course it will be argued that the success was based on a policy of keeping differentials narrower than those dictated by the market. But just such a policy is a highly eye catching feature of their arrangements.

Less well known in this country are a surprisingly successful group of worker owned plywood manufacturing businesses in the Pacific Northwest of the U.S. Their policy is that all workers owned receive equal pay. A recent review finds that they "are generally conceded to be the source of the highest quality product in the industry" (and to be) characterised by higher levels of productivity than those in conventional firms. Several reports suggest in fact that when measured in terms of square feet per man hour worker-owned firms are from 25 per cent to 60 per cent more productive than conventional ones."

The more general point which Mrs Thatcher and those who think like her tend to neglect was grasped long ago by Bishop Gore when he wrote: "The stimulus of unlimited acquisition, it is sometimes pleaded, is necessary to bring out of men their greatest capacity and energy. If you restrain a man's

Letters to the Editor

service for the real world, and keep civil service pay down accordingly? Perhaps it does not really want to reduce the size and quality of the public sector, and does not want to reinvigorate private industry by releasing good talent to it?

C. J. M. Hardie,
The Old Rectory,
Metton, Norfolk.

freedom to acquire, you dampen his energy. But what about the energy of the masses of men who can acquire no property or no sufficient property to give them secure status and hope? If you go some way towards equalising opportunity... will you not stimulate a thousand energies and interests to one which you may check?"

Robert Gaskins,
9, Poland Street, WI.

Words and
deeds

From Sir Kenneth Lewis MP

Sir—Mr Nigel Lawson, the Chancellor of the Exchequer, in a recent speech to the Confederation of British Industry called upon industry to cut back its wage and salary increases. He suggested that 1 per cent on the national wage and salary bill was more damaging and costing than 1 per cent on interest rates.

Following the acceptance by the Prime Minister and the Government of the proposals of the Top Salary Review Body perhaps the CBI should seek a meeting with the Chancellor of the Exchequer to ask which predominates, the voice or the action.

It is as certain as night follows day that, both in the public and the private sector, there will be a push for more pay on the basis that the Government has had a change of heart!

(Sir) Kenneth Lewis,
House of Commons, SW1.

Talent and
the real world

From the SDP/Liberal Alliance Prospective Parliamentary Candidates for North-West South

Sir—For a long time people in business in the City have been worried that far too many good graduates have been attracted to the civil service, rather than to the real world of private enterprise.

The review body on top salaries now tells us there is a major imbalance that, if not at least in the future, the civil service may not be able to attract and retain people of the quality which it wants. And a very good thing too. The Government has screwed up the negotiations with the teachers by giving top civil servants huge percentage increases. Why does it not congratulate itself that good people want to leave the civil

UK, coupled with a sufficiently tight monetary policy to hold sterling steady against the European Monetary System? He tells the Government to take a leaf out of the Reagan book; and indeed its thinking appears to have been running along the same lines for some time. But can it be done?

Over 1983-84 GNP were up by 11 per cent in the US, and the volume of imports by three times as much. The dollar's effective exchange rate appreciated by 12 per cent and the volume of exports remained flat. Appreciation, stable wholesale prices, continued domestic expansion, and heavy foreign borrowing to pay for imports all fed on each other quite happily for two years; providing powerful, if transitory and circumstantial, support for the mix of policies which Prof Dornbusch advocates.

In the UK over the recovery from the trough of 1981 to the first quarter of 1983, GNP also went up by 11 per cent and the volume of imports by 36 per cent. But there the coincidence stops. Sterling depreciated by 25 per cent, which may have boosted export volume by 15 per cent, but makes the flow of imports a far more disturbing phenomenon than in the US. Nor is there any suggestion of restocking in the import figures: the stocks to GNP ratio fell and remains abnormally low.

This is of course the old enemy, import penetration. It is the sticking point in Prof Dornbusch's policy. Given the present productive structure, without separate measures to deal with imports — to say nothing of the capital outflow which perceptions of the situation induce — is it possible to find a monetary policy tight enough to hold the exchange rate, while conducting a fiscal policy easy enough to see the expansion through despite relatively high interest rates?

Michael Kuczynski,
Pembroke College, Cambridge.

Intellectual
types

From Mr W. A. Wood

Sir—The article by Michael Dixon (July 15) concerning the future of British business schools suggests that graduates of MBA courses are likely to be people with "overblown expectations and delusions of grandeur". This remark is ill-informed, insofar as it reveals a lack of understanding of the role of the administrative civil servant. One might infer from it a failure to appreciate the less conventional roles of civil servants. Also, it devalues the contributions of civil servants as managers who feels he has gained considerable benefit from that course. I am saddened that so many senior managers appear ready to belittle the system of which, presumably, they have little direct experience.

Surely it is the responsibility of the employing organisation to manage its business school graduates so that what they have learned produces the maximum benefit for the organisation. If not, their staff selection and placement processes might bear re-appraisal. Stereotyping them, in the way that some current senior managers appear to be doing, emphasises the need for future senior managers to receive training which will eliminate such prejudices.

W. A. Wood,
Stonefield, Patience Lane,
Wormington, W. Yorks.

Monetary
policy

From Mr M. Kuczynski

Sir—Prof Dornbusch (July 24) has repeated his authoritative call for fiscal expansion in

Sharing Achievement.

The Post Office Annual Report and Accounts.

In terms of growth, productivity, reduced costs and financial performance, 1984/5 was a successful year for The Post Office. To share the benefits of these achievements with customers, in the

350th anniversary

year of the Royal Mail,

The Post Office has

announced a penny

reduction in the

second class letter

price from November.

Profitable Growth.

Posts made a current

cost profit of

£133.7m to meet its

target in the

ninth successive profitable year. There was

a rise of 5.5% in inland letter mail volume,

making the best period of sustained

growth for more than 35 years.

Increased Productivity. Productivity in handling the mails was up 3%, giving

an improvement of 16% over 5 years.

With a 3.8% reduction in real unit costs in

the year, Posts well exceeded the 3-year

target of 5% reduction.

New Working Methods. Initiatives to further improve efficiency led to the

negotiation of a far-reaching agreement

with the postmen's union. This promises a better quality of postal service for a lower cost, with job security and a share in the benefits for our postal staff.

Paying Pensions. Post offices coped

with a huge increase in work to ensure

payment of millions of pensions and other benefits each week

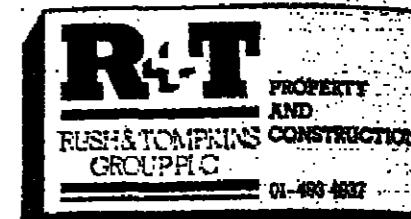
during the major industrial dispute at the DHSS.

National Girobank. As rapid growth



FINANCIAL TIMES

Monday July 29 1985



Terry Byland
on Wall Street

Tobacco proves addictive

THE STOCK performance of the leading tobacco companies provides the clearest example of the difference between professional and emotional investment attitudes. The stocks are regularly savaged in the market when the medical implications of cigarette smoking are aired in the public forum. Yet they remain prominent in institutional portfolios and the companies' quarterly earnings reports are regularly applauded.

In the past few weeks, Philip Morris and R. J. Reynolds have been in the doghouse again, shedding around 10 per cent while the industrial stock market has touched new peaks. Their decline, caused by investor nervousness over pending lawsuits for cancer deaths, came after a two-year period in which tobacco stocks had outperformed the Standard & Poor's 500 index.

In fact, the stocks have not done at all badly over say, the past two months. Philip Morris has rewarded stockholders who refused to be frightened out of the stock with a 25 per cent increase in second-quarter profits.

The logic behind holding tobacco stocks rests on both realistic and practical grounds. On the one hand, the big companies are only too determined to shift out of tobacco and into less hazardous fields of profit. On the other hand, smokers continue buying cigarettes, don't they?

The latest falls in tobacco stock prices seem to have been overdone. Both Philip Morris and Reynolds now sell at about 40 per cent discounts to the earnings ratio on the Standard & Poor's 500 index, after allowing for Wall Street profit forecasts.

That seems too substantial a differential at a time when consumers continue to spend without qualms although clouds gather over the U.S. economy. Mr Ronald Morrow, tobacco analyst at Smith Barney, believes that 10 per cent to 15 per cent discounts against the S & P ratio have in the past represented an adequate allowance for the tobacco industry's susceptibility to health concerns.

Both Philip Morris and R. J. Reynolds' stocks would have to rise sharply over the next 12 months to bring a return to this traditional measuring tape of the sector. Forecasts for Philip Morris' earnings for the current year have been upgraded to \$12 a share, indicating that the stock would need to rise to around \$110 - 30 per cent above its present level - to restore its earnings ratio to a 10 per cent discount against the S & P.

Moreover, the present weakness in stock prices gives little credence to diversification policies at the big companies. When its acquisition of Nabisco Brands is completed, Reynolds will be taking about 40 per cent of its operating profit from non-tobacco business, against 10 per cent now.

Philip Morris has been more cagey - "It is still basically a cigarette company," commented Mr Emmanuel Goldman, of Montgomery Securities. So it is, and it was the cigarette price increases in December 1984 and June this year that are giving this year's profits their boost.

Another price rise is predicted near Christmas, and Wall Street is already upgrading fiscal 1985 forecasts after the successful second quarter.

But Philip Morris has also been widely rumoured as the next takeover predator, with eyes roaming in Europe for a large, profitable, non-tobacco industry acquisition.

The wild card for investors in the industry is U.S. Tobacco, which has benefited to an extraordinary degree from its dominating hold over the chewing tobacco market. The implications of chewing tobacco on health were curiously overlooked when the anti-smoking lobby first prevailed upon the Federal regulators to outlaw tobacco industry advertising on television. Partly because of that, and partly because of the strange undercurrents of popular taste, U.S. Tobacco has recorded the highest returns on equity and invested capital in the industry over recent years. Yet its earnings ratio has dipped to 81 per cent of the S & P, a far cry from the premiums of around 30 per cent of the recent past.

Despite the renewed furore over the possible legal implications of health problems, there is little reason to believe that the big world tobacco companies are suddenly going to disappear from the stock market.

As long as the leading companies maintain their attractive earnings record, the stocks will continue to provide buying opportunities whenever a health scare frightens some investors out of the stocks.

REPROCESSING COMPLEX TO TREAT SPENT EUROPEAN NUCLEAR FUEL

Paris seeks N-plant backing

BY DAVID MARSH IN PARIS

FRANCE is hoping to win British support for a joint project to build a large nuclear reprocessing plant at Marcoule in the Rhône Valley which would treat spent fuel from European fast breeder reactors in the 1990s.

The French plan has been put forward as an alternative to a controversial bid by the British nuclear industry to build a fast breeder fuel reprocessing complex at Dounreay in Caithness.

M. François de Wissocq, chairman of the French state nuclear fuels concern Cogema, said his company was discussing with British Nuclear Fuels a possible plan jointly to build the reprocessing plant in France rather than Scotland.

However, British Nuclear Fuels said in London last night there was "no deal being cooked up between Britain and France."

BNUF added: "We are very determined that Scotland is the right place to put the reprocessing plant at Marcoule, designated MAR-800, to add to existing small-scale facilities. But this is the first time that explicit mention has been made of a possible British role in carrying out the operation."

A decision on whether and where to build the complex, which will be designed to treat spent fuel from three large fast breeder reactors, will not be made for at least 18 months. M. de Wissocq said it would be up to European electricity utilities, which will be financing the re-

processing plant, to decide on the site as a result of "economic and technological criteria."

Under the agreement setting up a European Club to produce a second commercial-scale fast breeder reactor, the member countries would each have a token minority stake in the associated reprocessing plant. There is general agreement that there would only be demand for a single plant.

"It would be just as accurate to say we were having talks with the French about their jointly building our reprocessing plant at Dounreay," the company said.

The decision on which country "wins" the reprocessing plant, it is believed, will be taken at a political level rather than at industry level.

France has been pondering for some time a plan to build a 50 tonnes a year commercial-size fast breeder reprocessing plant at Marcoule, designated MAR-800, to add to existing small-scale facilities. But this is the first time that explicit mention has been made of a possible British role in carrying out the operation.

Britain last year joined the European "club" - also including Belgium, France, West Germany and Italy - which plans to complete towards the end of the 1990s a second commercial-scale fast breeder. This

IMF clears way for loan to Colombia

BY ROBERT GRAHAM IN BOGOTÁ

THE INTERNATIONAL Monetary Fund (IMF) has announced formal approval of the economic performance of Colombia, paving the way for a quick conclusion to negotiations with commercial banks for a

money, which will increase their exposure to Colombia by nearly 8 per cent.

"We are delighted that the fund has endorsed our performance since we feel we are meeting all our targets," Sr Roberto Jungsutu Bonnet, the Colombian Finance Minister, said. With fiscal receipts up 40 per cent in the first half of the year and government spending down 30 per cent, the IMF believes the public sector deficit can be cut as planned from 7.6 per cent of GDP to 4.9 per cent. Sr Jungsutu also said that reserves at \$1.6bn in mid-July are slightly above projections given to the fund.

"It has been important for us to show that we can obtain fresh funds from the banks and not resort to an IMF standby or an adjustment programme. The IMF has never done this before and we want to make out that Colombia is not like other Latin American debtors," Sr Jungsutu said.

The decision sets a precedent, enabling Colombia to seek fresh funds from the commercial banks without first resorting to an IMF standby credit and without restructuring its \$2.5bn foreign debt.

All objections to setting the precedents were dropped during a five-hour meeting in Washington of the fund's directors. The statement of approval was set as a condition by the banks providing the new

money, which will increase their exposure to Colombia by nearly 8 per cent.

With the Fund's action we expect to be able to tie up the final commitments and details by the end of August," he said. A number of banks have hesitated until the Fund's position was made clear.

The loan will be used by the state oil company, Ecopetrol; the national coal concern, Carbocal; the central bank and the republic itself. The bulk of the funds (\$623m) will go to Ecopetrol and Carbocal while \$109m will be used by the central bank to recapitalise banks in difficulties. Drawings on the loan will be spread, with \$515m taken this year.

International credits, Page 19

52-week
Company P/E range (\$)
R. J. Reynolds 6 32-27
Philip Morris 10 55-67
U.S. Tobacco 12 38-42

counts to the earnings ratio on the Standard & Poor's 500 index, after allowing for Wall Street profit forecasts.

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U.S. near S. African sanctions

Continued from Page 1

"if a proper appointment were made."

Bishop Tutu said he would today make a formal request for a meeting. The two men last met in August 1980, when the Bishop was secretary general of the South African Council of Churches, at a time of black unrest, strikes and allegation of police repression.

Those talks, described as "frank", were criticised by black clerics including Reverend Alan Boesak, now a leading member of the United Democratic Front, the multi-racial coalition opposed to apartheid. They were not followed up.

Bishop Tutu was reluctant this weekend to speculate on what the forthcoming meeting with Mr Botha might lead to. Since the declaration of emergency on July 20 last year, when the Bishop was secretary general of the South African Council of Churches, at a time of black unrest, strikes and allegation of police repression.

Those talks, described as "frank", were criticised by black clerics including Reverend Alan Boesak, now a leading member of the United Democratic Front, the multi-racial coalition opposed to apartheid. They were not followed up.

At the beginning of 1981, the U.S. government rejected France's argument that an investments freeze and withdrawal of its ambassador would force Pretoria to change its policies.

Chancellor Helmut Kohl said his

government had no objection to

the South African government's

proposal to impose sanctions on

South Africa, Reuter reports from Bonn.

World Weather

Continued from Page 1



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday July 29 1985



Comalco launches \$480m refinancing

BY ALEXANDER NICOLL IN LONDON

THE EUROMARKETS were reminded sharply last week that, even if a summer lull has settled on this hemisphere, it is winter in Australia and still very much the weather for doing business.

Late on Tuesday, two Australian borrowers brought life to a Euro-note market that was otherwise virtually starved of new deals.

Comalco, the aluminium group in which CRA has a 67 per cent holding, launched a \$480m refinancing package, increased from the \$450m envisaged when the deal was mandated to Credit Suisse First Boston and Morgan Guaranty four weeks ago.

The package, being syndicated among a small number of banks, comprises a \$300m global note facility and a \$180m floating rate note guarantee facility. The former, providing for the issue of Euronotes, commercial paper or swingline advances, has a 0.125 per cent facility fee and a 0.15 per cent maximum spread on Euronotes, with supplements if the facility is heavily used.

Banks will also receive fees for letters of credit issued to back commercial paper. Under the FRN facility, banks will counter-indemnify the guarantor of an FRN to be launched later.

Morgan Guaranty has also been mandated to refinance a \$10m loan it headed in November 1983 for ACI Coal, a subsidiary of the diversified group Australian Consolidated Industries.

Although the borrower may still make drawings under the existing loan, adjusted to a revolving basis, it will primarily issue Euronotes instead. The funding is to finance its participation in the joint-venture Curragh coal project in Queensland. The Euronotes will be supported by a letter of credit from Long Term Credit Bank of Japan. This support feature, unusual for a project financing, will also be applied to issues of U.S. commercial paper by ACI under the facility.

Existing syndicate members will be asked to underwrite Euronotes issues to be made through a tender

BNP Bank bond average		
July 26	104.155	Previous 104.084
High	104.155	Low 99.940

Playing the equity instrument

By Our Euromarkets Staff

THE JIGSAW puzzle of the futures and options markets has found another piece. Alongside the fast-growing range of combinations of instruments, there is to be a new product from the Melbourne stock exchange: futures on individual Australian equities.

Equity futures are not new. They have been traded on the Rio de Janeiro stock exchange for some years and accounted for 8% per cent of exchange turnover in 1981. That proportion, as well as the number of listed companies, has declined in recent years and the Melbourne venture should thrust the instrument more clearly into international view.

Trading in the new Australian futures contracts (AFCs) is set to begin cautiously in October with four blue-chip shares, yet to be named. The Australian arm of London's International Commodities Clearing House will act as clearer. An AFC will represent a parcel of between 5,000 and 20,000 shares.

AFCs will allow portfolio managers to hedge holdings of individual equities, or to make short-term plays without putting up the money for a full-scale equity purchase. They will also enable institutions to employ more complex trading strategies in conjunction with their use of other exchanges.

Yugoslavia will meet its advisory committee in London tomorrow, in an attempt to thrash out differences, principally over interest rates, which have blocked agreement on a \$3.5bn rescheduling. Bankers were not optimistic that the differences would be resolved.

NESTLÉ may not be quickly copied. Equity futures are barred by law in the U.S. Waggs might argue that such a market already exists in London – and without margin requirements – because of the two-week dealing account period. But perhaps Britain's financial revolution might threaten that time-honoured practice as well.

Australian deals in the limelight

BY MAGGIE URRY IN LONDON

IS THE Australian dollar taking over from the U.S. currency as the mainstay of the Eurobond market? Last week's issue volume in the Euro-Australian sector amounted to \$546.25m – well above the \$361m issued in the whole of 1984. By Friday afternoon, Eurobond dealers had had enough of Australian dollar deals. Six issues were launched on that day alone.

More issues are certainly on the way, though. Australian Telecom will be asking banks for bids early this week and many European banks are also eyeing the market. It is easy to see why. Nearly all the deals done have come at yields below those on Australian government bonds in the domestic market. For Australian borrowers that is cheap money. For non-Australian borrowers the arbitrage that that difference creates makes swaps very attractive.

Dealers believed that the three issues from German banks were all swapped into floating rate U.S. dollars at rates 25 basis points or more under London interbank offered rate. Despite the volume of issues there seems to be no shortage of counterparties to the swaps, so the issue flood could continue.

The question is whether the pool of demand for these issues has dried up yet. You cannot sell these bonds to your friendly fund manager in big chunks. It is strictly a retail market," said one syndicate manager.

Retail demand is notoriously

EUROBOND MARKET TURNOVER Turnover (\$m)				
Primary Market	Codes	Cone	FRN	Other
U.S.	2,620.1	184.0	3,267.1	371.2
Prov.	4,980.1	160.5	2,655.0	74.4
Other	551.2	148.5	77.4	9.4
Prev.	644.2	0.1	390.3	11.9
U.S.	16,572.0	1,065.0	10,211.8	2,677.7
Prov.	20,054.5	1,160.4	11,468.5	1,498.1
Other	3,652.4	61.0	922.4	1,572.1
Prev.	4,947.4	78.0	862.8	1,582.7
	Codes	Eurocurrencies	Total	
U.S.	10,938.4	26,136.3	38,672.7	
Prov.	12,600.5	25,591.9	42,371.5	
Other	4,252.4	4,144.7	8,397.1	
Prev.	7,725.5	10,211.8	2,677.7	
				Source: ABS

patchy and with around \$2.5bn worth issued this year already it is hard to see how the famous Belgian dentists can keep on soaking up paper. Many are now soaking up the sun on Mediterranean beaches as the holiday season is underway. These retail investors are also much more concerned than institutional buyers with the name of the borrower, preferring well-known issuers. "It has developed into a two-tier market," said a syndicate manager. "If a borrower tries to get into the wrong tier it ends in tears," he added.

The continental banks are key to the distribution of this paper because they can reach the retail buyers. The three West German banks, Westdeutsche Landesbank, Deutsche Bank and Dresdner Bank, which launched deals last

week, could hardly be blamed if they preferred to sell their own deals before others. To the investors, the names are more familiar than borrowers such as MEPC. As a result there is a marked divergence in the trading levels of the various bonds.

It is certain, though, that no one is buying straight U.S. dollar bonds and last week no such deals were launched. No floaters appeared either. Only convertible issues succeeded as U.S. retail group The Limited demonstrated. Even Pirelli's issue went well despite the uncertainty created by the lira devaluation.

The World Bank showed that, even if the Eurodollar bond market is closed, it can still find buyers for a dollar bond issue in the Far East when it launched a \$300m issue on the Tokyo market. More issues are expected from U.S. government agencies such as Sallie Mae, and Eurobonds from South African borrowers suffered badly last week following the declaration of a state of emergency. Over the week the D-Mark issue for Escom 8 per cent 1992 dropped 3½ points, while the new South Africa Transport Services 8 per cent issue started official trading on Thursday at 63 compared to its par issue price. By Friday, though, South African D-Mark issues with yields above 9 per cent were being bought once more.

Trading has remained quiet in the Swiss foreign bond market, with prices drifting slightly last week. Kinder-Care's SwFr 130m 5½ per cent issue, launched at 99%, fell a point last week to 98. D-Mark bonds gained around ½ point over the week.

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Good financial performance in materials and controls and government electronics has not been enough to offset the combined impact of weak markets in other business areas and the cost of the investments we are making for the future," they said.

For the first half, net income plunged to \$5.2m or 21 cents a share from \$16.7m or \$6.89 a share. Sales fell by 10 per cent to \$2.5bn from \$2.8bn.

Texas Instruments' semiconductor business operated at a loss in the second quarter reflecting low demand, industry overcapacity and intensified competition for orders which resulted in further price erosion, coupled with the costs of bringing two new six-inch wafer fabrication facilities on stream. The company said it expected the declining shipment trend to continue.

Texas hit by chip recession

By Paul Taylor in New York

TEXAS Instruments, the world's biggest semiconductor maker, plunged into loss in the second quarter, blaming the downturn in the industry which it described as the "deepest recession since 1974 and possibly the most severe in the history of the industry."

Texas said it could not forecast the timing of any recovery, warned that a further deterioration is likely, in the third quarter and said it cut its capital spending plans and would lay off an additional 1,800 employees.

The group's second-quarter loss of \$3.9m or 18 cents a share compares with net earnings of \$85.4m or \$3.57 in the 1984 period. Sales fell by 16 per cent to \$1.24bn from \$1.46bn a year earlier.

Mr Mark Shepherd, chairman, and Mr Jerry Jenkins, recently-appointed president and chief executive, said that the effect of the semiconductor downturn often in the computer market, which had affected Texas' data systems business, and by the prolonged decline in oil prices, which hit the group's geographical business.

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Carnation deal lifts Nestlé sales sharply

By JOHN WICKS IN ZURICH

NESTLÉ, the Swiss-based food group, pushed its sales ahead to SwFr 22.4bn (\$9.57bn) in the first half of 1985, some 52 per cent above the figure for the corresponding period of last year.

Two-thirds of this marked turnover rise in consolidated turnover result from the acquisition of Carnation, the U.S. dairy products group. At the

same time, Nestlé says sales also benefited from the strengthening of a number of national currencies against the Swiss franc.

The parent company forecasts continued growth in the second half but does not expect turnover to continue to be boosted by the development of exchange rates.

For 1985 as a whole, Nestlé reck-

ons with a further increase in consolidated net profit. This had risen by 17.9 per cent last year to a record SwFr 1.49bn prompting an increase in parent-company dividend from SwFr 100 to SwFr 115 per share.

Nestlé says it has now virtually completed the integration of Carnation. The takeover marked the biggest acquisition ever made in the U.S. by a foreign company outside the oil industry.

Carnation continues to operate as an independent company in the U.S., reporting directly to group headquarters in Vevey, while in most other countries where Carnation ran local operations these have been merged with Nestlé compa-

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JULY 1985

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. oil industry braced for more mergers

BY IAN HARGREAVES

THIS U.S. oil industry merger wave is not yet over, because oil companies are still able to buy oil assets more cheaply through acquisitions on Wall Street than they can find them through exploration in the U.S.

This is the view of Mr Joe Fogg, managing director of investment services at Morgan Stanley, an important figure in a number of recent oil industry mergers.

In a paper published by Cambridge Energy Research Associates, the U.S. energy consultant, Mr Fogg argues that most of the buyers in the merger boom acted "as a speculator—'make or buy' comparison between the cost of finding oil and gas and buying it in the form of a corporate acquisition."

A Morgan Stanley study of the U.S. exploration and production operations of the 14 largest oil companies had

shown that the average finding cost for each barrel of oil equivalent (oil and gas combined) in the last five years was \$11.78.

Adjusted for tax allowances

in a typical exploration block, this involved a net cash outlay of \$7.98, a price which, on the bank's own assumptions about oil prices implied only a 9.5 per cent rate of internal return after tax.

This meant that if an oil company's finding costs were average "the exploration for oil and gas given current price expectations" is at best a marginal activity."

By contrast, oil reserves

were bought for \$7 a barrel,

the post-tax internal rate of

return was put at 12.4 per cent and this figure rose to 17.5 per cent at \$5 a barrel and 29 per cent at \$3 a barrel.

Prices in all the big deals of recent years, such as the

\$13.4bn Chevron-Gulf merger and the \$10.1bn Texaco-Citgo merger, "are less than \$8 a barrel and several were in the \$2 to \$8 per barrel range," Mr Fogg said.

"We expect to see the current consolidation trend in the oil and gas industry continue. Companies will remain interested in buying reserves during this deflationary period of oil and gas prices, especially considering the riskiness of future exploration."

Mr Fogg's paper is one of a collection published by Cambridge Energy under the title "The reshaping of the oil industry".

In an introduction, Dr Daniel Virgin, Cambridge Energy president, argues that the day of the mega-merger is waning, because of the reduced number of players and a sharpening of corporate defence tactics.

He said the deal-making focus would now shift to smaller companies, which would be under pressure to sell themselves either piecemeal or as a whole.

Non-U.S. companies would become increasingly active in the search for U.S. oil assets, as U.S. companies diversified their activities in the developing world.

Oil companies would also continue to de-integrate their oil production activities from their refining and marketing businesses, responding to more volatile commodity-type markets in crude oil and oil products.

This volatility had produced five key effects:

● Seasonal switches in demand will have to be accommodated by producers — essentially by Opec — since oil companies will no longer carry that burden.

● Increased separation between the different operational parts

of oil companies, with reduced inter-affiliate trading.

Oil trading itself has become an automatic commodity centre in most oil companies. "These trading arms have taken some of the ground recently occupied by independent traders."

● Oil companies are cutting their refining and marketing activities — "retreating from the downstream." Oil producers, however, appear increasingly interested in moving into this business because it still suffers from chronic oversupply.

● Growing use of oil futures markets, which provide some hedge against the volatility of physical spot markets, which are now the bedrock of oil trade.

The reshaping of the oil industry — just another commodity? CERA, 56 John F. Kennedy St, Suite 5, Cambridge MA 02138. \$295.

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The reshaping of the oil industry — just another commodity? CERA, 5

UK COMPANY NEWS

Fraser poised to secure pivotal role in Burton bid

House of Fraser, the department stores group, seems poised to intensify its efforts to secure the pivotal role in the bid for Debenhams which reaches a climax this Friday. House of Fraser has been steadily buying shares in Debenhams, its High Street rival, ever since the Burton bid was launched and it said yesterday that further purchases on Friday had taken its total stake to 14.56 per cent. It would be concerned on legal implications but there was widespread speculation last night that it would be buying substantially again this week.

Fraser, which itself was acquired earlier this year by the Egyptian Al-Fayed family, has never spelled out its strategy clearly, but it is generally believed to want to block Burton or exert influence over the new management if the bid proves successful.

Speculation about its plan intensified yesterday when Fraser confirmed that its chairman, Professor Roland Smith, had held talks on Friday with the Office of Fair Trading. The company would only say that it had been "in contact" with Oft, without giving details of views. It was widely thought that Professor Smith had been assessing the OFT's likely attitude to him increasing Fraser's stake in

Debenhams between 15 per cent—the level at which the OFT becomes concerned about a shareholding "material influence"—on management.

Despite weekend speculation that Fraser might take a bigger bid for Debenhams which reaches a climax this Friday, House of Fraser has been steadily buying shares in Debenhams, its High Street rival, ever since the Burton bid was launched and it said yesterday that further purchases on Friday had taken its total stake to 14.56 per cent. It would be concerned on legal implications but there was widespread speculation last night that it would be buying substantially again this week.

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Tonks waits on Panel decision

By Lucy Kellaway

SHARES IN R. Cartwright, the building products group, are likely to be suspended this morning while the Takeover Panel takes an unusual decision on whether the bid by Newman Tonks, which closed on Friday, was acceptable.

At the centre of the dispute is Save & Prosper, which un-

knowingly both gave acceptances

for its 250,000 shares and sold

250,000 shares to Tonks broker.

The effect of S & P's dealing

was to take the total number of

acceptances from about 45 per

cent to 50 per cent.

The Panel's decision is eagerly

awaited in the City, as it will

have important implications for

contested takeover bids in the

future.

Mr David Cardale, a director of County Bank, which is

defending Cartwright, said yes-

terday: "If the Takeover Panel

lets this one go, it could be by

the end of a large wedge. I

think it would be a travesty of

justice to let an offer go uncondi-

tional when less than half the

shareholders have agreed to it."

Meanwhile, Hill Samuel, who

acted on behalf of Newman

Tonks, has taken legal advice

that both the sale of shares and

the acceptance given by S & P

are binding.

The new funds being raised

with a one-for-one rights issue

at 15p a share underwritten by

Tonks' broker, CIBC-Cure

Myers, are a placing of shares

at the same price. On

July 29, 1985, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

U.S.\$60,000,000

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In accordance with the provisions of the Notes, notice is hereby given that for the six month

Interest Period from 29th July 1985 to

26th January 1986 the Notes will carry an

Interest Rate of 8 1/4% per annum and the

Coupon Amount per US \$10,000 will be US\$444.03.

Agent Bank:

Morgan Guaranty Trust Company of New York, London.

CITIBANK

Bank of Tokyo (Curacao) Holding N.V.

US\$50,000,000

GUARANTEED FLOATING RATE NOTES DUE 1987

Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by

The Bank of Tokyo, Ltd.

(Nihon Kaisha Tokyo Gakko)

In accordance with the provisions of the Agency Agreement between Bank of

Tokyo (Curacao) Holding N.V., the Bank of Tokyo Ltd. and Citibank, N.A., dated July 10, 1980, notice is hereby given that the Rate of Interest has been

fixed at 8 1/4% p.a. and that the interest payable on the relevant Interest Pay-

ment Date January 29, 1986 against Coupon No. 2 in respect of

US\$10,000 nominal of the Notes will be US\$495.14.

July 29, 1985, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

US\$100,000,000

Secured Floating Rate Notes Due 1992

Initial Tranche of US\$50,000,000

Notice is hereby given that the Rate of Interest has been fixed at 9 1/4% and that the interest payable on the relevant Interest Pay-

ment Date January 29, 1986 against Coupon No. 3 in respect of

US\$10,000 nominal of the Notes will be US\$495.14.

July 29, 1985, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

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INTERNATIONAL APPOINTMENTS

Keppel chief takes lead role at Straits Steamship

By CHRIS SHERWELL IN SINGAPORE

MR CHUA CHOW TECK, group managing director of state-controlled corporation Keppel Shipyard, is to become chairman of owners of Straits Steamship (Straits), the publicly-listed subsidiary which Keppel took over in 1983.

Mr Chua, one of the main architects of the controversial \$200m (US\$400m) ship sale, succeeds Mr Richard St J Stevens, who has held the job since May 1981 and leaving the Straits Group by mutual agreement.

The move is part of a corporate restructuring under

which Steamers becomes more closely integrated into the Keppel Group. The aim is a more compact management team and the heavy losses shouldered by the company called "greater commercial synergy".

Mr Chua's new job is additional to his existing responsibilities. At the same time, Mr Steven Chua, Outrigger MP and former Cabinet Minister, is promoted to managing director of Steamers.

Although the departure of Mr Stevens has long been on the cards, Mr Chua's appointment has surprised some. The govern-

Big changes at Credit Agricole

By David Marsh in Paris

CREDIT AGRICOLE, the second largest French bank, currently ranked ninth in the world, has announced a wide-ranging series of management changes which brings into top posts several officials previously closely connected with the Socialist Government.

The reorganisation follows the taking over earlier this year as Credit Agricole director-general of M Jean-Paul Bichon, formerly a senior official at the Agriculture Ministry.

The wide-ranging changes contrast with the relatively moderate alterations made in the management structure of most other French banks when the Socialist Government came to power in 1982. Credit Agricole, a co-operative grouping built up to serve the farming community, has been increasingly competing with the other French banks in financial and industrial business. Although it is not nationalised like the other big French banks, the organisation's central grouping, the Caisse Nationale de Crédit Agricole, is under the control of the Finance and Agriculture Ministries.

M Giles Guittot, a former member of the ministerial team of M Pierre Beregovoy, the Finance Minister, who joined the bank a few months ago, has been appointed assistant director general in charge of co-ordinating the bank's international business and its loans activities.

M Yves Lyon-Caen, a former official at the Prime Minister's office, is taking over as central director in charge of credit, while M Jean-Pierre Séraphin, formerly in charge of the bank's agriculture and residential section, has been appointed central director for financial analysis and management.

M François Jouven, a former top Finance Ministry official, is taking over as central director looking after international affairs. He replaces M Serge Robert, who has left to become assistant chairman of the Mastercard, the international payments systems group.

M Henri Cukierman, currently head of the financial markets department, will take up the post of central director for resources. M Jacques Lenormand has been named head of a new department for communications and public affairs.

Mr Goldstein will be succeeded as president by M Marcel Joseph, who will also assume the newly-created title of chief operating officer.

MR JOHN E. BEERNDT has been named president and chief executive of AT & T International, AT & T's global marketing and sales company. Mr Beerndt succeeds M Robert E. Sagan, who is retiring after 37 years with AT & T.

MR NOLAN D. ARCHIBALD has been elected president and chief operating officer of Black

Triangle Industries, the U.S. manufacturer of currency changers, juke boxes and vending machines, which recently took over National Can Corporation, the container concern, has named three National Can directors to its nine-member board.

The new directors are: Mr Frank W. Considine, the National Can chairman, Mr John D. Gray and Mr John L. Hanigan. Triangle acquired National Can for over \$400m.

MR HUGO VAJK has been named President of Garrett Automobile Products Companies, Torrance, California, a division of Garrett Corporation, of Los Angeles, and part of Signal Companies.

Mr Cox is to remain with the company until early next year. After that, he will "devote himself to personal affairs," the company said, while intending to "remain active in the petroleum industry."

Arco has been undergoing restructuring, under which about 6,000 of the company's 39,400 employees have accepted early retirement packages. Arco recently said it would dismiss 1,500 more employees.

Mr Herbert F. Asbury, executive vice president, will head North American Division One, which will be responsible for large corporate and multinational accounts in the U.S. and Canada.

Mr Michael Hegarty is to head North American Division Two, which will be responsible for various large corporate accounts and middle market business in the New York area.

Mission chairman

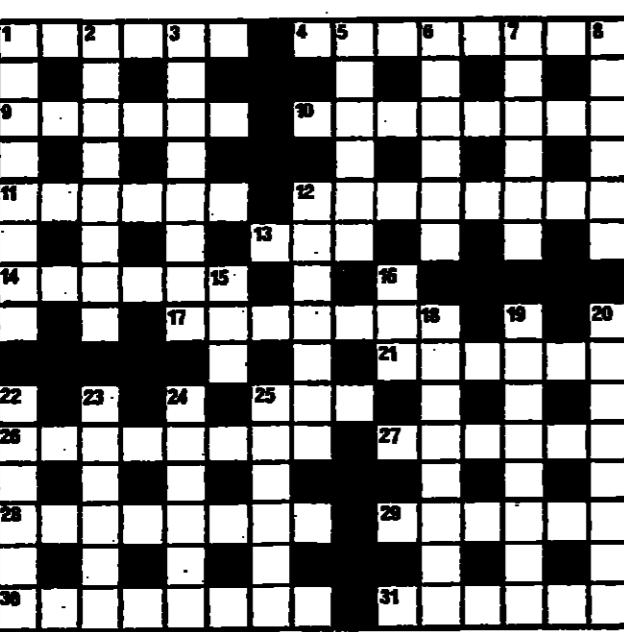
MISISON INSURANCE Group has elected Mr Carl H. Linder chairman of the board, succeeding Mr Edward A. Smith who declined to run for re-election. Mr Linder is chairman and chief executive officer of American Financial Corporation which owns 49.9 per cent of the outstanding Mission Stock, reports Renter from Cincinnati.

National Australia

MR N. R. CLARK has succeeded Mr J. D. Booth as managing director of National Australia Bank. Mr Clark is succeeded as deputy chief executive by Mr W. H. Hodgson. Mr Booth has retired.

MR JOHN E. BEERNDT has been named president and chief executive of AT & T International, AT & T's global marketing and sales company. Mr Beerndt succeeds M Robert E. Sagan, who is retiring after 37 years with AT & T.

F.T. CROSSWORD PUZZLE No. 5,781



ACROSS

- How to march on foot (6)
- Eastern sailor an American and me return from travel abroad (8)
- Watch a sort of cricket without a century (6)
- Sounds the same as one related insect (8)
- Cavorted but none about in a way (6)
- Modern religion centres around the century before (8)
- Start to throw things (3)
- Sun and try changing terms of ball (6)
- Affordance for example men in the street (7)
- Odd in odd let odd salt (6)
- Fixed games (3)
- Over support in my constitution (6)
- Engineers willingly stand-in (6)
- Upset goes down as material for 29 (4, 4)
- Unusual ride held to copy juggler (6)
- Hair raising occupation (8)
- Get angry going on a bit (6)

DOWN
1 Curiosity in examination about Religious Education (6)

Financial Times Conferences

WORLD MOTOR CONFERENCE

Frankfurt—September 12 & 13 1985

The FT 1985 World Motor conference is timed to coincide with the Frankfurt Motor Show. Mr Robert Lutz of Ford and Mr Rudolf Staudt of Daimler-Benz will take the stage. Mr Umberto Agnelli, the Chairman of Fiat Auto and Dr Carlo Rahn, Chairman of Volkswagen will be keynote speakers.

Globalisation will be the principal theme and will be debated by M Bernard Hanon the former Chairman of Renault. Dr Eberhard von Koerber of BMW, Mr Sten Langenius, President Volvo Truck Corporation, Dr Sergio Pininfarina, Mr Roger Vincent, Bankers Trust Co and Ms Maryann Keller.

The aftermarket will be assessed by Mr Archie Long of General Motors and Mr John Neill of Unipart. The President of Porsche, Mr Peter Schutz, and the Managing Director of Comai, Mr Paolo Cantarella will look at the new developments in process and project technology. Mr Paul Anderson and Mr Donald Kress of Booz Allen & Hamilton will examine future patterns of vehicle marketing and distribution. Mr Joseph Schultz of J Walter Thompson USA will ask whether the consumer is becoming global or remains national.

ELECTRONIC FINANCIAL SERVICES

LONDON—October 21 & 22 1985

This high-level meeting on Electronic Financial Services is timed to coincide with the major Banking Equipment and Technology exhibition at London's Barbican Centre. Subjects to be addressed include:

- ★ Electronic Financial Services—Now and in the Future
- ★ EFT/POS—A Banking, Retailing and Consumer Perspective
- ★ ATM—National and International Networks
- ★ Home Banking
- ★ Future Cash/Treasury Management Systems
- ★ The Potential Applications of Expert Systems in Banking

Some of the speakers taking part include: Mr F. G. Reeve, Mr Robert B. Williamson, Mr Bessel Kok, Mr David Robinson, Mr Robert P. Barone and Mr Eduard Berlin.

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125 High Holborn, London WC1V 6PY

01-242 1146

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125 High Holborn, London WC1V 6PY

01-242 1146

Cassell Fund Managers Ltd. (a)

INSURANCE, OVERSEAS & MONEY FUNDS

OFFSHORE AND OVERSEAS

Actimonde Investment Fund SA
 37 rue Notre Dame, Luxembourg
 Actimonde Tel. 422-2233

OPTIONS

3-month call rates

Allied-Lyons	16	Midland Bt.	50
BAT	16	NEI	8
BOC Gp	24	Nas. West Bk	65
ESS	24	P & D Did	36
STR	24	Plessey	17
Unilever	24	Poly Peck	26
Sundays	24	Recal Elect.	18
Barclays	25	RHM	11
Blue Circle	45	Rank Org Ord.	32
Boats	15	Rest Inst.	55
Bookers	29	Stars	8
Brit. Aerospace	15	TT	29
Brit. Telecoms	21	Tesco	29
Brown (L)	21	Thorn EMI	55
Burton Ord.	39	Tristar Houses	25
Cadbury's	19	Turner Newall	25
Comet Union	19	Unilever	55
Courtaird's	22	Vickers	39
Deshamend	17/2	Property	
Dillisters	6	Brit. Land	12
Dunlop	6	Cap Countries	18
FNC	6	Land Secs	25
Sea Accident	17	MEPC	24
Sea Electric	17	Plessey	22
Globo	25	Samuel Prop.	14
Grand Met.	65	Oils	
GUS 'A'	65	Brit. Oil & Min.	4
Guardian	17	Brit. Petroleum	42
GKN	17	Burmash Oil	18
Hanson Tsl.	17/2	Courtaulds	6
Hawker Sidde	35	Premier	5
Hose of Fraser	35	Shell	60
ICI	55	Tricentrol	18
Impt.	55	Ultramar	19
Jaguar	25	Mines	
Lodekra	25	Charter Coats	12
Legal & Gen.	50	Coast Gold	44
Lev Service	25	Lororo	15
Lloyds Bank	45	Mitsi Zinc	16
Locard Bds	45		
Marks & Spencer	111		

Monk,
build to last



A Monk & Company plc, PO Box 43, Warrington, Cheshire WA1 4BZ Tel: 0925 812000

Four level basement for Library

A complex 25.05m contract for basement works at the new British Library site, NW1, has been awarded to JOHN HOWLAND LTD CO., for the proposed construction of concrete basement slabs to four levels below ground, using the top-down method. Some 125,000 cu metres of London clay will be excavated floor by floor, working through access holes left in the concrete walls. Shuttering will generally be supported on dwarf formwork, the scheme being designed to allow for any heave in the clay. All construction materials, including 20,500 cu metres of pumped concrete and 3,025 tonnes of reinforcement, will be distributed in lower levels through access holes.

Other operations include breaking out temporary columns and the removal of Armaco casings and gravel fill which surround steel columns installed by the contractor in previous £500,000 contract. These columns will be grit blasted, cleaned and cased in concrete. The contract is being carried out for the Property Services Agency of the Department of the Environment, under Laing Management Contracting. Work starts this month for completion in December 1987.

SIR ROBERT MCALPIN MANAGEMENT CONTRACTORS has been awarded a £2.5m contract from Macdonalds Hamburgers for refurbishing a building in Wilmslow, Cheshire, and from the same client a £220,000 order for fitting-out a restaurant at Wallasey on Seaside. Building contracts have been placed by Josiah Wedgwood for a £928,000 extension to its works at Longton, Stoke, and a £197,000 contract for an extension to the R&D department of Badl Heating. Kent County Council has placed a £2.5m contract with Balfour Beatty Construction for reconstruction work on the Swanscombe to Pepperhill section of the A2 trunk road for completion in December.

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R. DURTNELL AND SONS, Westerham, has been awarded the contract for the construction of an office development at North End, SW6, for Bedes Securities plc. Demolition of partition walls on the first and second floors, the two mezzanine floors will be extended. The ground floor will be refurbished to provide conference facilities including translation booths. The contract includes installation of a passenger lift, two document hoists, central heating and partial air conditioning. Work has begun and is due for completion in January 1988.

£5m for Balfour Beatty

BALFOUR BEATTY BUILDING has received a £226,000 contract from Macdonalds Hamburgers for refurbishing a building in Wilmslow, Cheshire, and from the same client a £220,000 order for fitting-out a restaurant at Wallasey on Seaside. Building contracts have been placed by Josiah Wedgwood for a £928,000 extension to its works at Longton, Stoke, and a £197,000 contract for an extension to the R&D department of Badl Heating.

Kent County Council has placed a £2.5m contract with Balfour Beatty Construction for reconstruction work on the Swanscombe to Pepperhill section of the A2 trunk road for completion in December.

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EUROPEAN INVESTMENT BANK (the "EIB") NOTICE

to the holders of the outstanding YEN 11,400,000,000
EUROPEAN INVESTMENT BANK JAPANESE YEN 15,000,000,000
7/4 PER CENT. BONDS DUE 1ST SEPTEMBER, 1989 (the "Bonds")
EARLY REDEMPTION ON 1ST SEPTEMBER, 1985
of all the Bonds by the EIB

NOTICE IS HEREBY GIVEN to the holders of the Bonds (the "Bondholders") that, in accordance with the conditions endorsed on the Bonds (the "Conditions"), the EIB will on 1st September, 1985, (the "redemption date") pay all of the Bonds then outstanding at 100 1/2 per cent. of their principal amount together with interest accrued to the date being (an aggregate of Yen 1542,500 for each Bond of Yen 500,000). Payments of principal, premium and accrued interest will be made on and after the redemption date in the manner provided in the Conditions against surrender of Bonds and Coupons No. 6 due on 1st September, 1985 and all subsequent Coupons appertaining thereto at the specified office of any of the Paying Agents listed below. Failure to surrender any such subsequent Coupon(s) will result in the amount of such Coupon(s) being deducted from the sum due for payment on the redemption date.

The attention of the Bondholders is drawn to the Conditions and particular to condition 5 which contains further details regarding redemption.

FISCAL AGENT AND PRINCIPAL PAYING AGENT
The Industrial Bank of Japan, Limited,
3-3, Marunouchi 1-chome,
Chiyoda-ku,
Tokyo.

ADDITIONAL PAYING AGENTS

The Industrial Bank of Japan (Luxembourg) S.A., Kreditbank S.A. Luxembourgeoise,
23B, Boulevard Royal, 43, Boulevard Royal,
Luxembourg.

The Bank of Tokyo, Ltd.,
Paris Office,
4-8, rue Salsine-Anne,
75001 - Paris.

Caisse d'Epargne de l'Etat du Grand-Duché de Luxembourg
1, Place de Metz,
Luxembourg.

European Investment Bank

Dated 29th July, 1985.

Tenneco Inc
HOUSTON, TEXAS

1985
is our 35th
consecutive
year of cash
dividend
payments

The 1985 third quarter dividend of 73¢ per share on the Common Stock will be paid September 10 to stockholders of record on August 9. About 206,000 stockholders will share in our earnings.

Walter W. Sapp, Secretary



CORRECTION NOTICE
THE NETHERLANDS BANK
(CURACAO) FINANCE N.V.
US\$ 100,000,000 12% Guaranteed
Notes due 1993
Please note that the notice of partial
redemption of the above issue published
on 15th July 1985 should have stated the
nominal amount of Notes drawn as being
US\$7,000,000 principal amount.

Bankers Trust Company, London
Fiscal Agent

BUILDING CONTRACTS

Sun Life goes West

John Laing Constructor has won an £18.4m contract to build a new UK headquarters for the Sun Life Assurance Company of Canada, one of the world's largest life insurance organisations, writes Joan Gray, construction correspondent.

The new offices will be built in Basingstoke, on the Eastrop Roundabout site near the town centre.

They are designed to house 500 head office staff and to provide what Sun Life vice president Mr Maurice Bates describes as a "highly prestigious building to match the position that the company holds".

The development will include an L-shaped seven-storey block connected by glass-clad link bridges to a rectangular five-storey office building around an enclosed atrium.

The glazed atrium will have marble walls and floors and will be landscaped. The exterior walls will be clad in mirror glass, and the whole site will be landscaped to include a small amphitheatre. The structural frame of the building is in situ reinforced concrete on piled foundations.

The whole development is scheduled for completion in the first half of 1987.

£3.6m Wigan ring road

Norwest Holst Civil Engineering has been awarded a £3.6m contract to build the second stage of the Wigan Ring Road (Eastern Section). The contract was awarded by Greater Manchester County Council, for construction of about 1.5 miles of road, single carriageway, road, about 1 mile of dual-carriageway and flexible drainage. The contract includes traffic signal controlled junctions, associated bridgeworks, earthworks, drainage, street lighting and other ancillary works, including major service diversions. The work is due for completion in July 1987. Soho Bridge, in Wigan, will be demolished in the first half of 1987. The bridge will be replaced over a realigned River Douglas and will have semi-mass substructures and a composite 23.6 metre span weather-resisting steel and concrete slab deck. Great Acres and Powell Street, Wigan, will be widened with natural stone pavers supplied from existing masonry recovered from the demolished bridges. The remaining three structures will be reinforced concrete retaining walls and two will be faced in brickwork to match their surroundings.

£5m for Balfour Beatty

BALFOUR BEATTY BUILDING has received a £226,000 contract from Macdonalds Hamburgers for refurbishing a building in Wilmslow, Cheshire, and from the same client a £220,000 order for fitting-out a restaurant at Wallasey on Seaside. Building contracts have been placed by Josiah Wedgwood for a £928,000 extension to its works at Longton, Stoke, and a £197,000 contract for an extension to the R&D department of Badl Heating.

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FINANCIAL DIARY FOR THE WEEK

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

MONDAY JULY 23

COMPANY MEETINGS—
Dares Estates Crescent House, 77-79, Christchurch Road, Ringwood, 12.00. Festival Square, Edinburgh, 12.15. Grosvenor House, Hall Inn, Ilfracombe, Devon, 12.30. Midland Hotel, Barnsley, South Yorkshire, 12.30. Novotel, Victoria Park Hotel, Knightsbridge, London, 12.30.

EDUCATION—
Arlington Motorway Services, Great Eastern Hotel, Liverpool Street, EC2, 12.00. Education Dept, 17th Floor, New Northgate Street, London, 12.00.

FINANCIAL MARKETS—
Bank of England, Threadneedle Street, London, 12.00.

GOVERNMENT—
Treasury, 11th Floor, 11 St James's Place, London, 12.00.

INDUSTRY—
British Gas, 10th Floor, 100 Finsbury Circus, London, 12.00.

INTEREST RATE SETTING—
Bank of England, 11th Floor, 11 St James's Place, London, 12.00.

INSURANCE—
Aviva, 10th Floor, 100 Finsbury Circus, London, 12.00.

LEISURE—
British Airways, 10th Floor, 100 Finsbury Circus, London, 12.00.

MANUFACTURING—
British Aerospace, 10th Floor, 100 Finsbury Circus, London, 12.00.

MINING—
Anglo American, 10th Floor, 100 Finsbury Circus, London, 12.00.

POLITICAL—
Conservative Party, 10th Floor, 100 Finsbury Circus, London, 12.00.

POWER—
British Electricity, 10th Floor, 100 Finsbury Circus, London, 12.00.

RETAILING—
Marks & Spencer, 10th Floor, 100 Finsbury Circus, London, 12.00.

TELECOMMUNICATIONS—
British Telecom, 10th Floor, 100 Finsbury Circus, London, 12.00.

TRANSPORT—
British Rail, 10th Floor, 100 Finsbury Circus, London, 12.00.

UNION INDUSTRY—
Amalgamated Union of Engineers, 10th Floor, 100 Finsbury Circus, London, 12.00.

WEALTH MANAGEMENT—
Barclays Bank, 10th Floor, 100 Finsbury Circus, London, 12.00.

WATER SUPPLY—
Greater London Council, 10th Floor, 100 Finsbury Circus, London, 12.00.

WORLD BANK—
World Bank, 10th Floor, 100 Finsbury Circus, London, 12.00.

WORLD BANK GROUP—
International Monetary Fund, 10th Floor, 100 Finsbury Circus, London, 12.00.

WORLD BANK GROUP—
International Development Bank, 10th Floor, 100 Finsbury Circus, London, 12.00.

WORLD BANK GROUP—
International Finance Corporation, 10th Floor, 100 Finsbury Circus, London, 12.00.

WORLD BANK GROUP—
International Bank for Reconstruction and Development, 10th Floor, 100 Finsbury Circus, London, 12.00.

WORLD BANK GROUP—
International Development Association, 10th Floor, 100 Finsbury Circus, London, 12.00.

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WORLD BANK GROUP—
International Development Research Centre, 10th Floor, 100 Finsbury Circus, London, 12.00.

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WORLD STOCK MARKETS

Closing prices, July 26

Indices

NEW YORK		DOW JONES				1985		Since Comp'n			
July 20	July 25	July 24	July 23	July 32	High	Low	High	Low	High	Low	
Industr'l's 1357.08 1355.01 1346.91 1351.01 1857.64 1359.54 1184.98 1859.54 41.22											
M Me Buds 78.87 78.32 79.38 79.72 167.7 167.7 167.7 167.7 167.7 167.7 167.7											
Transport. 688.20 685.38 688.9 686.27 701.9 700.5 685.38 702.6 12.22											
Utilities . 157.42 168.49 157.63 159.26 164.65 169.91 165.54 168.91 10.5											
TradingVol 106,991,250 128,600 143,638,960											
*Day's Hign 1365.59 (1359.88) low 1345.21 (1388.6)											
Industrial div. yield % 4.51 4.54 4.55 5.14											

STANDARD AND POOR'S

July 20		July 25		July 24		July 23		July 22		1985		Since Comp'n	
High	Low	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low
Industr'l's 214.27 213.87 213.27 213.94 215.21 215.63 128.34 215.83 3.62													
Comp'te's 192.40 192.06 191.98 192.55 194.35 194.82 190.50 194.82 1.62													
Industrial div. yield % 5.66 5.62 5.60 5.64													
Industrial P/E ratio 12.07 12.20 11.99 14.75													
Long Gov. Bond yield 10.64 10.30 10.26 11.24													

N.Y.S.E. ALL COMMON

Rises and Falls

July 20		July 25		July 24		July 23		July 22		1985		Since Comp'n	
High	Low	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low
Issues Traded 1,966 1,827 2,041													
Res'ls 751 689 845													
Unchanged 436 247 410													
New Highs -													
New Lows -													

TORONTO

Metals & Minerals

July 20		July 25		July 24		July 23		July 22		1985		Since Comp'n	
High	Low	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low
Metals & Minerals 2078.70 2024.68 2046.18 2150.07 (15.4) 1853.3 8.97													
Composite 2894.8 2788.4 2771.1 2777.3 2804.6 257.1 2848.5 8.11													
Montreal Portfolio 188.92 194.18 197.02 197.35 193.33 (18.7) 117.00 (4.1)													

NEW YORK ACTIVE STOCKS

Change on traded price/day

Stocks Closing on traded price/day

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, July 26

Continued on Page 3

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES Closing prices, July 26

12 Month
High
Low Stock Div. Yld. P/E Sls.
Close Prev.
Continued from Page 30

Stock	Div.	Yld.	P/E	Sls.	Close Prev.	Stock	Div.	Yld.	P/E	Sls.	Close Prev.	Stock	Div.	Yld.	P/E	Sls.	Close Prev.	Stock	Div.	Yld.	P/E	Sls.	Close Prev.										
255	44	Parrot	24	47.9	1031.50	49%	492	-1	26	125	Tropicana	10	101	9	Iowa	1.4	100.50	27	DWG	13	3	21	1	J	ResArt	17	15	5%	5	5%	14		
277	217	Perf	2	2.68	99	1001.25	38%	26	13	Prudential	13	42	205	207	207	207	207	14	125	25	272	1	1	1	1	K	Rickwy	17	29	30	37	37	37
405	247	Perf	2	2.68	99	1001.25	38%	26	13	Pyramid	7	33	212	273	265	265	265	14	125	25	272	1	1	1	1	S	Rogers	12	14	16	24	24	24
781	574	Perf	2	2.68	99	1001.25	38%	26	13	Rymer	20	3.32	203	205	205	205	205	14	125	25	272	1	1	1	1	S	Ryoff	50	15	94	28	27	1
272	272	Perf	2	2.68	99	1001.25	38%	26	13	Rymer	21.17	3.32	12	12	12	12	12	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	SCM	2.4	1.13	165	49	481	482	482	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Shaw Ind.	2.2	8.10	125	72	125	125	125	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sherman	1.94	2.15	212	164	164	164	164	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Siemens	1.94	2.15	212	164	164	164	164	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	2.0	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	2.1	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	2.2	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	2.3	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	2.4	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	2.5	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	2.6	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	2.7	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	2.8	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	2.9	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	3.0	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	3.1	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	3.2	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	3.3	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	3.4	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	3.5	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	3.6	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	3.7	1.67	32	194	185	185	185	14	125	25	272	1	1	1	1	S	Towle	107	107	107	107	107	1
265	225	Perf	2	2.68	99	1001.25	38%	26	13	Sigmat	3.8	1.67	32	194	185																		

U.S. \$250,000,000



Bank of Montreal

FLOATING RATE DEBENTURES,
SERIES 9, DUE 1996

(Subordinated to deposits and other liabilities)

For the three months
29th July, 1985 to 29th October, 1985

In accordance with the provisions of the Debenture, notice is hereby given that the rate of interest has been fixed at 8% per cent and that the interest payable on the relevant interest payment date, 29th October, 1985, against Coupon No. 6 will be U.S.\$212.43.

Morgan Guaranty Trust Company
London

In war, in peace you need his help

When help is needed, please
help him and his dependantsA donation, a covenant, a legacy to
THE ARMY BEVOLENT FUND

will help soldiers, ex-soldiers and their families in distress

DEPT. FT-41 QUEEN'S GATE, LONDON SW7 5HR

LFC OPTIONS REPORT

Sterling Currency—\$25,000 c per £
Good volumes registered despite
moderate cash movement.
Eurodollar Future—points of 100%
Quot. trading in underlying future
led to a reduced option value.
Est. volume 100 (7)
Previous day's open interest 1,488 (1,488)
Calls Puts 680 433
Est. volume 100 (5)
Previous day's open interest 1,488 (1,488)
Calls Puts 590 372
For full details of settlement prices call:
Louisa Powell of LIFC on 01-623 0244
LIFC, ROYAL EXCHANGE, LONDON EC3V 3PZ

FINANCIAL FUTURES

CURRENCIES, MONEY and CAPITAL MARKETS

LONDON

THREE-MONTH EURODOLLAR \$1m points of 100%				
Close	High	Low	Prev	
Sept 91.73	91.92	91.70	91.71	
Dec 91.29	91.38	91.28	91.29	
March 90.98	90.98	90.85	90.98	
June 90.98	90.92	90.82	90.98	
Sept 90.11	—	90.11	—	
Estimated volume 3,720 (5,004)				
Previous day's open int 19,058 (19,056)				

U.S. TREASURY BONDS (\$M) \$100,000 32nds of 100%

\$500,000 points of 100%

Sept 92.75 High 92.80 Low 92.70 Prev

Dec 92.29 92.48 92.20 92.22

March 91.91 91.97 91.85 91.90

June 91.65 91.72 91.62 91.67

Sept 91.32 91.43 91.32 91.47

Dec 91.08 91.18 91.05 91.20

March 90.98 91.08 90.95 91.00

June 90.57 — 90.57 90.72

Estimated volume 2,497 (1,576)

Previous day's open int 7,031 (7,031)

U.S. TREASURY BONDS (CBT) \$M \$100,000 32nds of 100%

\$500,000 points of 100%

Sept 92.75 High 92.80 Low 92.70 Prev

Dec 92.29 92.48 92.20 92.22

March 91.91 91.97 91.85 91.90

June 91.65 91.72 91.62 91.67

Sept 91.32 91.43 91.32 91.47

Dec 91.08 91.18 91.05 91.20

March 90.98 91.08 90.95 91.00

June 90.57 — 90.57 90.72

Estimated volume 2,243 (1,357)

Previous day's open int 3,702 (3,702)

Basic quote (clean cash price of 131/32)
Treasury 2003 less equivalent price of near futures contract) — 25 to 15

(Source: CBT)

STERLING (\$M) \$25,000 per E

Sept 90.985 1,4065 3,5994 1,3994

Dec 90.885 — 1,3885

March 90.820 — 1,3820

Estimated volume 55 (321)

Previous day's open int 167 (167)

U.S. TREASURY BONDS (IMM) \$M \$100,000 32nds of 100%

Sept 90.985 1,4065 3,5994 1,3994

Dec 90.885 — 1,3885

March 90.820 — 1,3820

Estimated volume 55 (321)

Previous day's open int 167 (167)

DEUTSCHE MARKS DM 125,000 S per DM

Sept 90.985 1,4065 3,5994 1,3994

Dec 90.885 — 1,3885

March 90.820 — 1,3820

Estimated volume 55 (321)

Previous day's open int 167 (167)

SWISS FRANCS SFM 125,000 S per SFM

Sept 90.985 1,4065 3,5994 1,3994

Dec 90.885 — 1,3885

March 90.820 — 1,3820

Estimated volume 55 (321)

Previous day's open int 167 (167)

STERLING (IMM) £ per E

Sept 90.985 1,4065 3,5994 1,3994

Dec 90.885 — 1,3885

March 90.820 — 1,3820

Estimated volume 55 (321)

Previous day's open int 167 (167)

STERLING (\$M) \$25,000 per E

Sept 90.985 1,4065 3,5994 1,3994

Dec 90.885 — 1,3885

March 90.820 — 1,3820

Estimated volume 55 (321)

Previous day's open int 167 (167)

WEEKLY CHANGE IN WORLD INTEREST RATES

July 26 change

NEW YORK Unch'd

7 day Interbank 12.12 12.12

3rd Month Interbank 11.12 11.12

Treasury Bill Tender 31.9861 31.9861

6 Month C.D. 11.12 11.12

Band 2 Bills 11.12 11.12

Band 3 Bills 11.12 11.12

Band 4 Bills 11.12 11.12

5 Mth. Treasury Bills 10.2 10.2

1 Mth. Bank Bills 11.12 11.12

3 Mth. Bank Bills 11.12 11.12

PARIS Intervention Rate 9.6 9.6

One month Bills 9.6 9.6

Two month Bills 9.6 9.6

BRUSSELS One month 8.4 8.4

Three month 10.8 10.8

AMSTERDAM One month 6.2 6.2

Three month 11.8 11.8

FRANKFURT 12.12 12.12

One month Interbank 11.12 11.12

6 Month C.D. 11.12 11.12

Band 2 Bills 11.12 11.12

Band 3 Bills 11.12 11.12

Band 4 Bills 11.12 11.12

5 Mth. Treasury Bills 10.2 10.2

1 Mth. Bank Bills 11.12 11.12

3 Mth. Bank Bills 11.12 11.12

TOKYO Intervention Rate 9.6 9.6

One month Bills 9.6 9.6

Two month Bills 9.6 9.6

MILAN One month 14.7 14.7

Three month 14.7 14.7

DUBLIN One month 11.8 11.8

Three month 11.8 11.8

LONDON Unch'd

7 day Interbank 11.12 11.12

3rd Month Interbank 11.12 11.12

Treasury Bill Tender 31.9861 31.9861

6 Month C.D. 11.12 11.12

Band 2 Bills 11.12 11.12

Band 3 Bills 11.12 11.12

Band 4 Bills 11.12 11.12

5 Mth. Treasury Bills 10.2 10.2

1 Mth. Bank Bills 11.12 11.12

3 Mth. Bank Bills 11.12 11.12

PARIS Unch'd

7 day Interbank 11.12 11.12

3rd Month Interbank 11.12 11.12

Treasury Bill Tender 31.9861 31.9861

6 Month C.D. 11.12 11.12

Band 2 Bills 11.12 11.12

Band 3 Bills 11.12 11.12

Band 4 Bills 11.12 11.12

5 Mth. Treasury Bills 10.2 10.2

1 Mth. Bank Bills 11.12 11.12

3 Mth. Bank Bills 11.12 11.12

PARIS Unch'd

7 day Interbank 11.12 11.12

3rd Month Interbank 11.12 11.12

Treasury Bill Tender 31.9861 31.9861

6 Month C.D. 11.12 11.12

Band 2 Bills 11.12 11.12

Band 3 Bills 11.12 11.12

Band 4 Bills 11.12 11.12

5 Mth. Treasury Bills 10.2 10.2

1